



SCOR
H1 2022 results
July 28, 2022

**The combination of the war in Ukraine,
Natural Catastrophe events and the severe
drought in Brazil affect SCOR's profitability in
H1 2022**

Disclaimer

General

Numbers presented throughout this document may not add up precisely to the totals in the tables and text. Percentages and percent changes are calculated on complete figures (including decimals); therefore the document might contain immaterial differences in sums and percentages due to rounding. Unless otherwise specified, the sources for the business ranking and market positions are internal.

Forward-looking statements

This document includes forward-looking statements and information about SCOR's financial condition, results, business, strategy, plans and objectives, in particular, relating to SCOR's current or future projects.

These statements are sometimes identified by the use of the future tense or conditional mode, or terms such as "estimate", "believe", "anticipate", "expect", "have the objective", "intend to", "plan", "result in", "should", and other similar expressions.

It should be noted that the achievement of these objectives and forward-looking statements and information is dependent on circumstances and facts that arise in the future.

No guarantee can be given regarding the achievement of these forward-looking statements and information. These forward-looking statements and information are not guarantees of future performance. Forward-looking statements and information and information about objectives may be impacted by known or unknown risks, identified or unidentified uncertainties and other factors that may significantly alter the future results, performance and accomplishments planned or expected by SCOR.

In particular, it should be noted that the full impact of the Covid-19 crisis on SCOR's business and results cannot be accurately assessed, in particular given the uncertainty related to the evolution of the pandemic, to its effects on health and on the economy, and to the possible effects of future governmental actions or legal developments in this context.

In addition, the full impact of the Russian invasion and war in Ukraine on SCOR's business and results cannot be accurately assessed at this stage, given the uncertainty related both to the magnitude and duration of the conflict, and the consequential impacts.

Therefore, any assessments and any figures presented in this document will necessarily be estimates based on evolving analyses, and encompass a wide range of theoretical hypotheses, which are highly evolutive. Information regarding risks and uncertainties that may affect SCOR's business is set forth in the 2021 Universal Registration Document filed on March 3, 2022, under number D.22-0067 with the French Autorité des marchés financiers (AMF) posted on SCOR's website www.scor.com.

In addition, such forward-looking statements are not "profit forecasts" within the meaning of Article 1 of Commission Delegated Regulation (EU) 2019/980. SCOR has no intention and does not undertake to complete, update, revise or change these forward-looking statements and information, whether as a result of new information, future events or otherwise.

Financial information

The Group's financial information contained in this document is prepared on the basis of IFRS and interpretations issued and approved by the European Union.

Unless otherwise specified, prior-year balance sheet, income statement items and ratios have not been reclassified.

The calculation of financial ratios (such as book value per share, return on investments, return on invested assets, Group cost ratio, return on equity, net combined ratio and life technical margin) is detailed in the Appendices of the H1 2022 presentation (from page 47).

The first half 2022 financial information has been subject to the completion of a limited review by SCOR's independent auditors.

Unless otherwise specified, all figures are presented in Euros. Any figures for a period subsequent to June 30, 2022, should not be taken as a forecast of the expected financials for these periods.

The solvency ratio is not audited by the Company's statutory auditors.

H1 2022 results conference & strategic update call from 2pm to 4pm: Proposed agenda

1	SCOR builds on its strengths to adapt and seize opportunities arising from new regimes	<i>20 mns</i>	<i>Slides 4 – 22</i>
<i>L. Rousseau (CEO)</i>			
2	H1 2022 results	<i>15 mns</i>	<i>Slides 23 – 34</i>
<i>I. Kelly (CFO)</i>			
3	Update on IFRS 17	<i>10 mns</i>	<i>Slides 35 – 41</i>
<i>I. Kelly (CFO)</i>			
4	Concluding remarks	<i>5 mns</i>	<i>Slides 42 –46</i>
<i>L. Rousseau (CEO)</i>			
5	Q&A	<i>45 mns</i>	

H1 2022 Results & Strategic Update

01 SCOR builds on its strengths to adapt and seize opportunities arising from new regimes

02 H1 2022 results

03 Update on IFRS 17

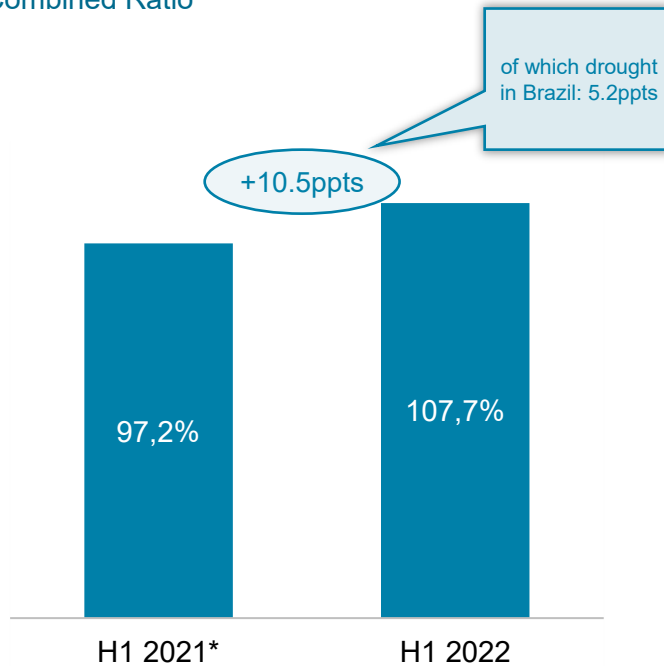
04 Concluding remarks

Key take-aways from H1 2022 results

A period impacted by a series of events

P&C profitability impacted by Nat Cats and Brazilian drought

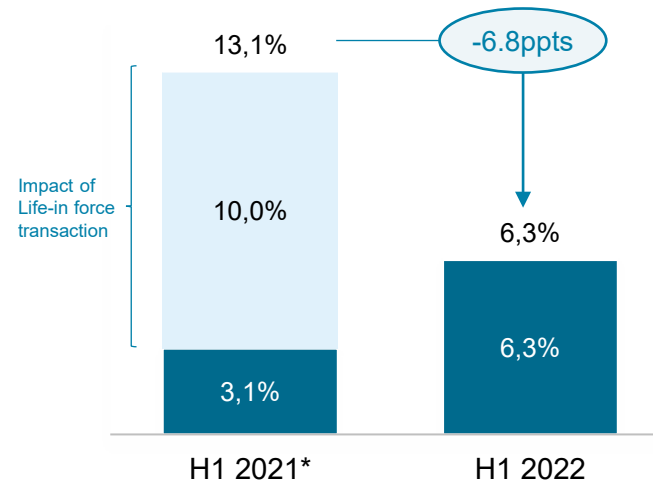
Net Combined Ratio
(in %)



* H1 2021 including Covid impact of 3.6%

L&H margin resilient but still impacted by the pandemic environment

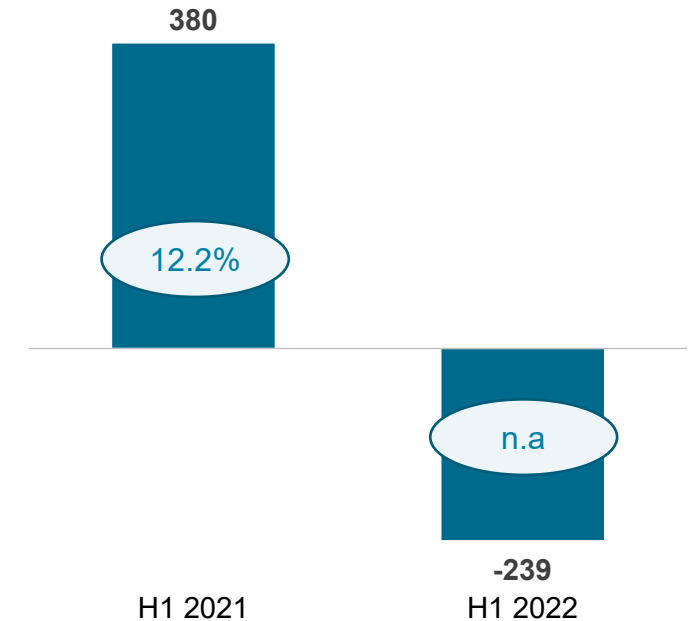
L&H Technical Margin
(in %)



* Includes the H1 2021 EUR346m impact of the life in-force transaction

H1 2022 net income impacted in an adverse environment

Net income (in EUR m)
RoE (in %)

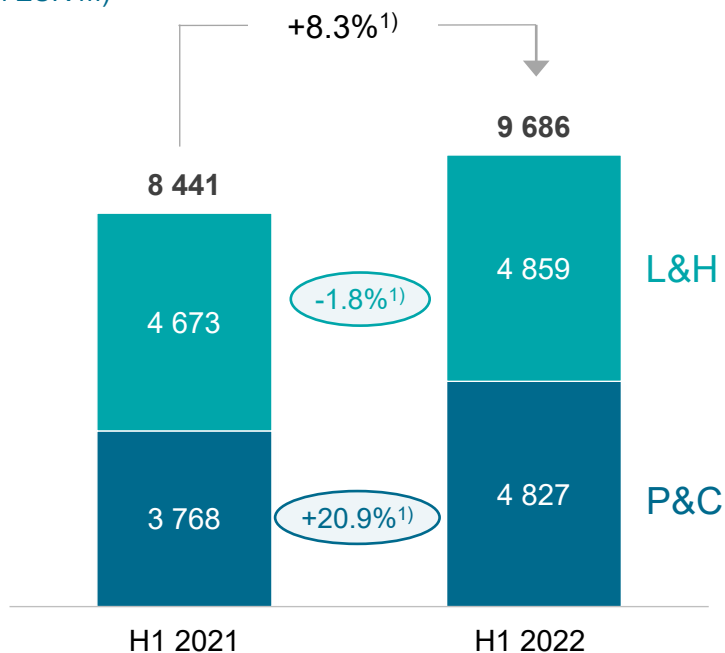


Key take-aways from H1 2022 results

Strong solvency and upcoming tailwinds

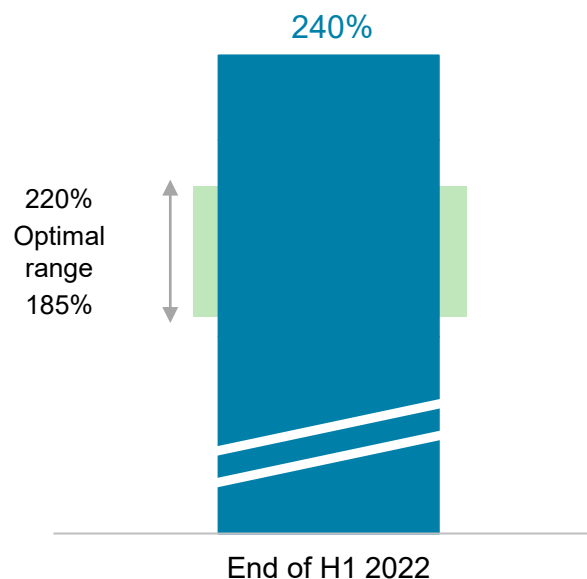
Strong growth

Gross written premiums
(in EUR m)



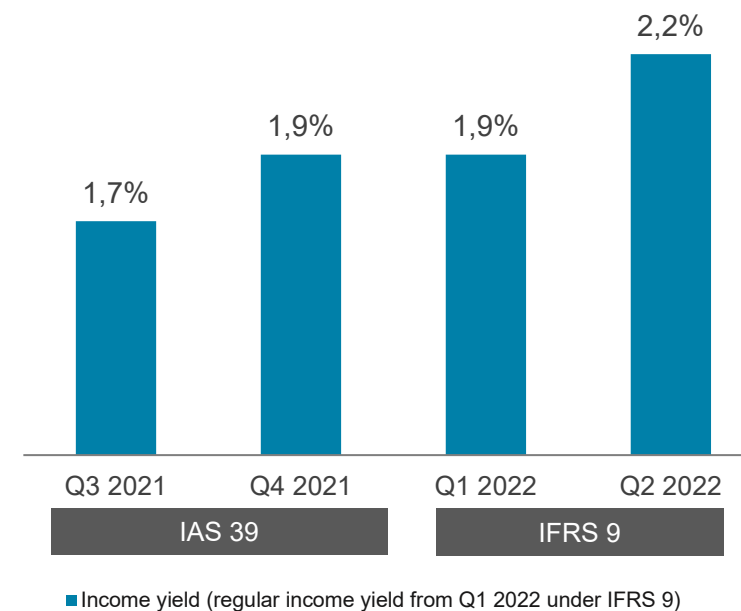
Strong solvency

Solvency ratio²⁾
(in %)



Enhanced regular income yield

Regular income yield on invested assets
(in %)



Current changing environment brings both challenges and opportunities

While the transitory phase brings its challenges in 2022, we have taken actions proactively, and see meaningful opportunities ahead

SCOR navigates the environment ...



Climate change



Pandemic



Inflation and higher interest rates



... to seize opportunities arising from new regimes



Reinsurance supply & demand dynamics



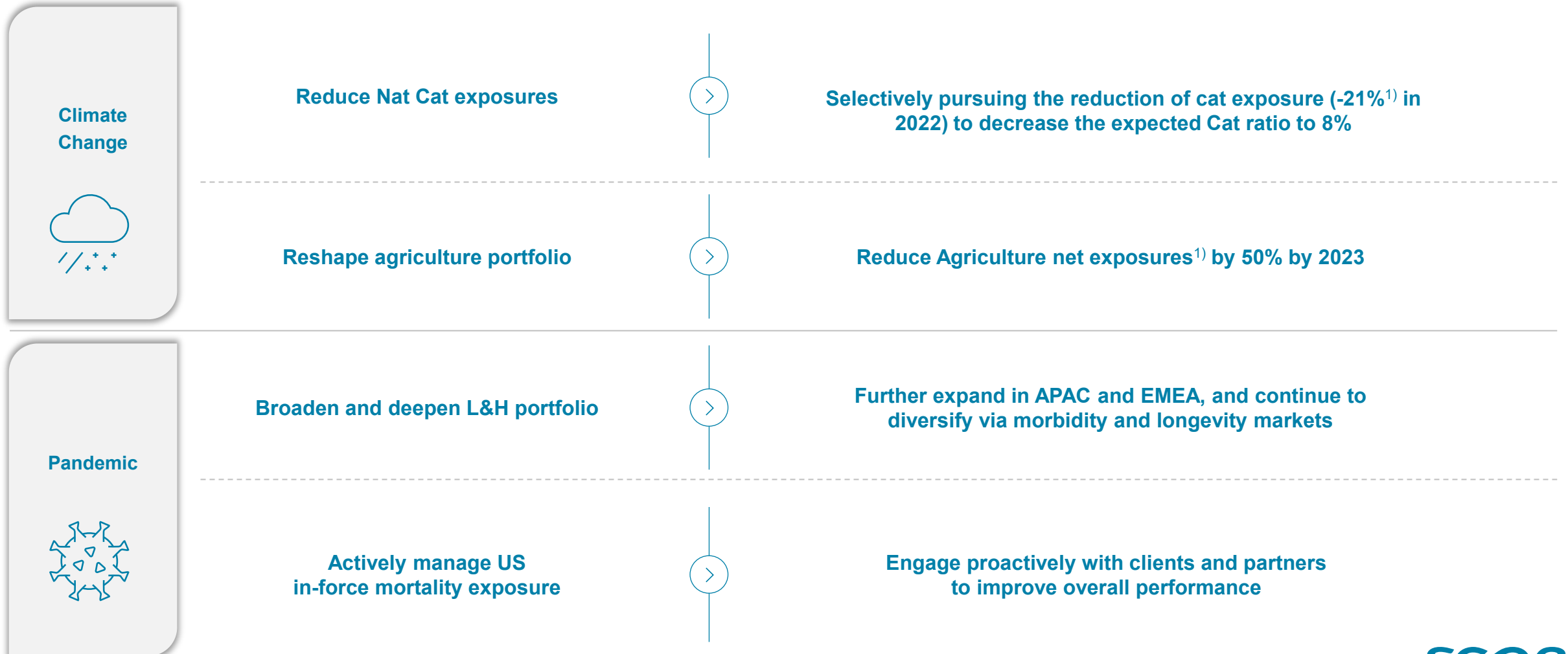
Secular long-term trends: technologies, sustainability



Evolving accounting and solvency regimes

Current changing environment brings both challenges and opportunities

We have taken actions proactively (1/2)

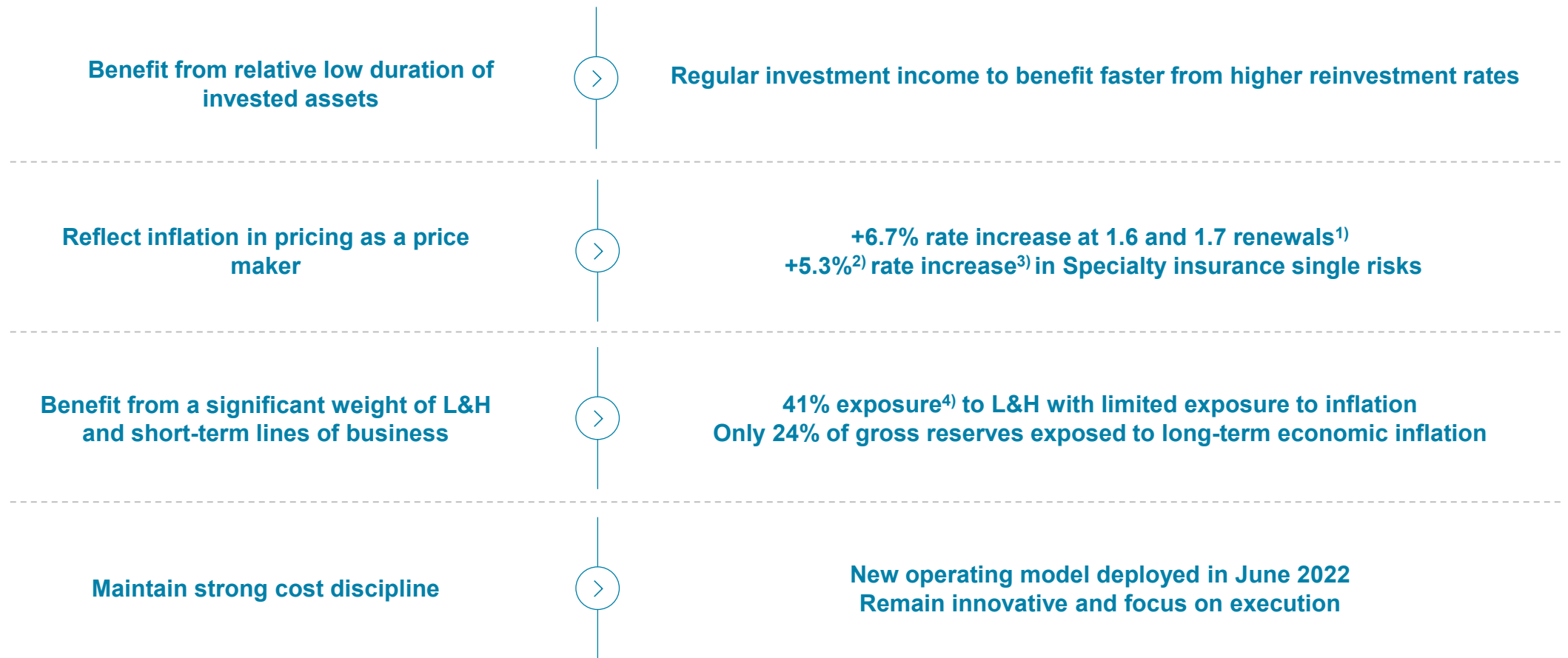


1) PML reduction: "PML" stands for Probable Maximum Loss: Measured by the net Aggregate Exceedance Probability- 1 in 250 years, impact of all combined actions taken at H1 2022 – for 2022 Underwriting Year

Current changing environment brings both challenges and opportunities

We have taken actions proactively (2/2)

Inflation and Higher Interest Rates



1) For illustration purpose in Reinsurance

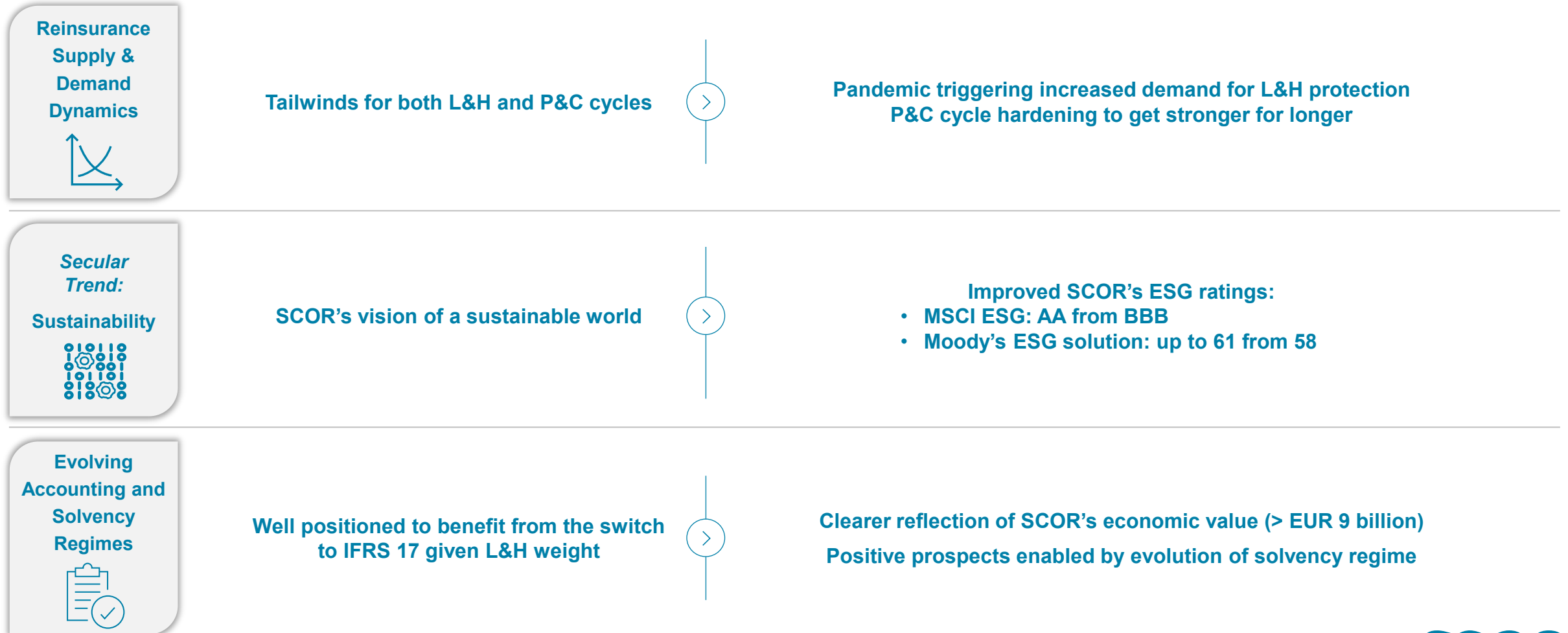
2) H1 2022 vs. H1 2021

3) Rate change is adjusted for exposure, coverage and program structure changes; it is computed for renewable business, based on SCOR's underwriting tools and complemented by expert judgment

4) As a % of Group Insurance Liabilities

Current changing environment brings both challenges and opportunities

We see meaningful opportunities ahead



SCOR builds on its strengths to adapt and seize opportunities arising from new regimes

We affirm our positioning as a global and leading reinsurer

Leverage on strategic cornerstones



Strategic Update ahead of new Strategic Plan

Strengthen what we are really good at

- Build economic value through L&H business, and benefit from pandemic-driven demand for protection among retail consumers
- Benefit from P&C reinsurance market cyclical upturn
- Benefit from the increase in interest rate

Continue to invest in the long-term

- Differentiate our franchise through data, Tech and services
- Put sustainability as a priority in everything we do

Transform and simplify our organization to unlock efficiencies

1. **Controlled risk appetite**

2. **Robust capital shield**

3. **High diversification**

4. **Strong franchise**

As proven creators of long-term economic value

SCOR builds on its strengths to adapt and seize opportunities arising from new regimes

We continue to focus on the delivery of 2021 commitments to increase shareholders' value creation

In H1 2022, we continued to take actions:

To deliver on what we committed to

	Increase profitability	Reduce volatility	Grow the franchise
1 Rebalance P&C portfolio towards non-Cat	✓	✓	✓
2 Adapt P&C pricing to the environment	✓	✓	
3 Proactively manage L&H portfolio	✓	✓	✓
4 Minimise impacts of inflation	✓	✓	
5 Enhance the regular investment yield	✓		
6 Deploy new operating model and maintain cost discipline	✓		✓
7 Commit to tangible sustainability transformation			✓

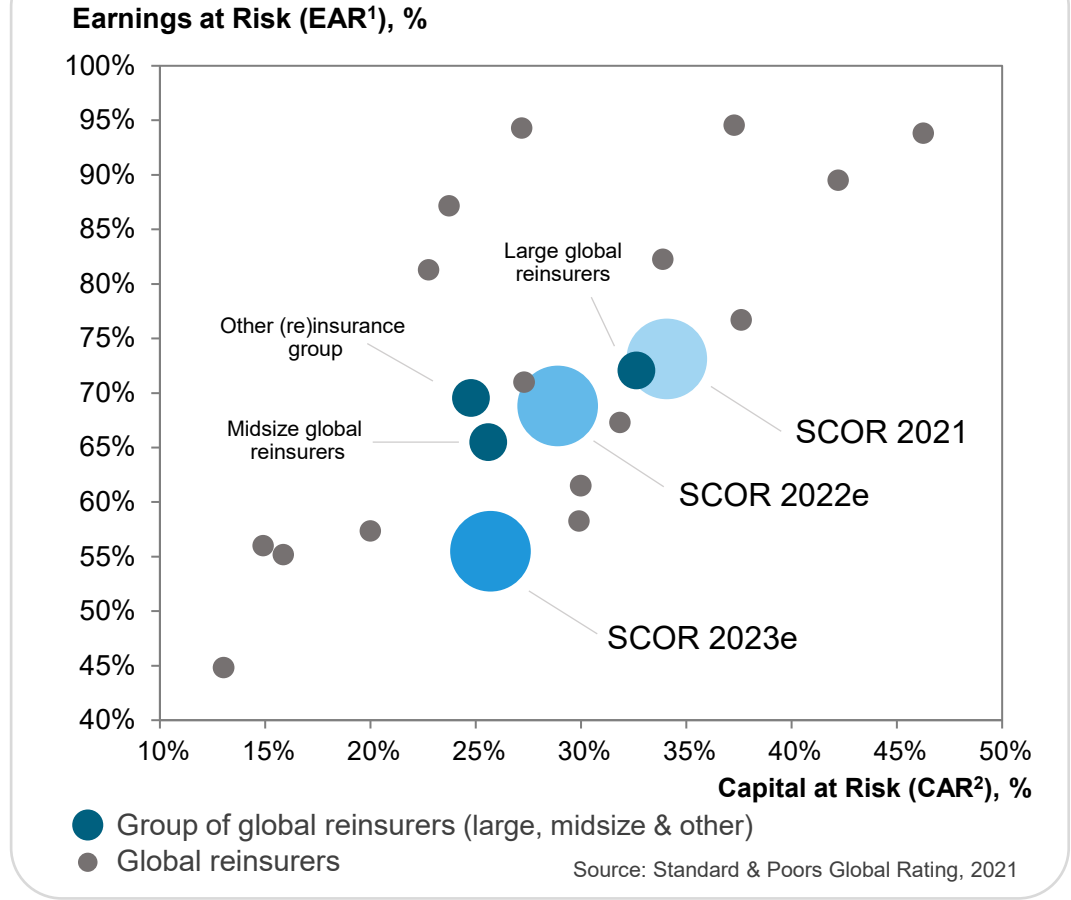
1 Rebalance P&C portfolio towards non-Cat

Management of the portfolio will reduce earnings exposure to climate-related volatility

- Building on targeted underwriting actions in Japan, Australia and Florida, SCOR continues to reduce cat earnings risk
 - SCOR approach remains unchanged: if risk-reward ratio is not adequate, unprofitable cat exposure will be curtailed until the reinsurance market remunerates volatility adequately
- ▼
- Ensuing capital relief will be immediately reallocated to profitable segments both in Treaty Global Lines and Specialty Insurance

Further actions to be taken on Property Cat and Agriculture at upcoming treaty renewals

SCOR's risk profile evolution

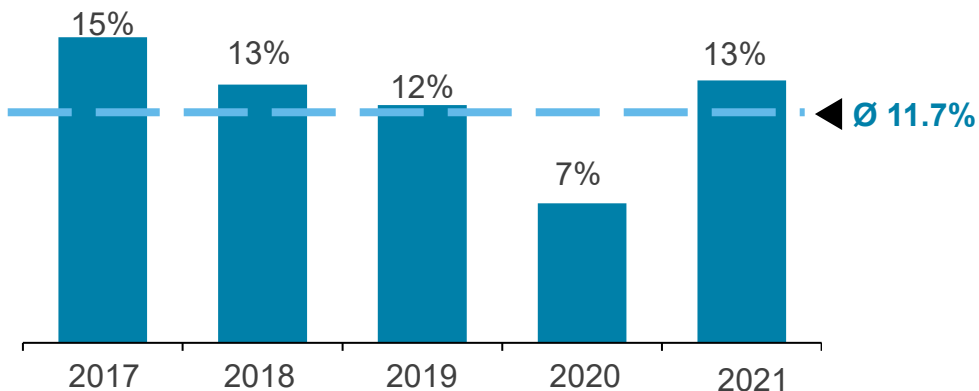


1) Earnings at risk defined as Net Nat Cat loss corresponding to the 1-10 Annual exceedance probability, divided by profit before tax excluding impact of Cat losses (and excluding COVID-19 for 2020-2021)
 2) Capital at risk defined as Net Nat Cat loss corresponding to the 1-250 Annual exceedance probability, divided by Shareholder's equity ; as a percentage of equity year N

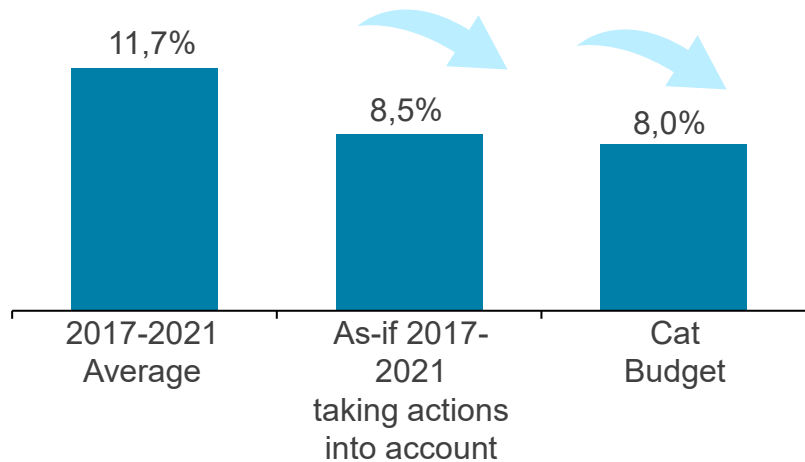
1 Rebalance P&C portfolio towards non-Cat

SCOR is taking a conservative approach on Cat Risk, when steering the portfolio

2017-2021 Historical Cat ratio, %



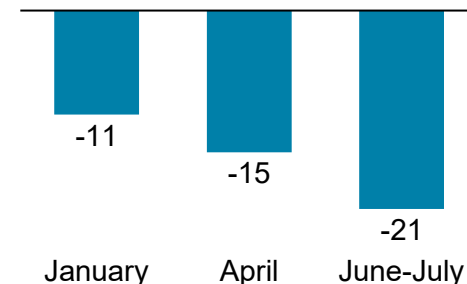
As-if 2017-2021 Historical Cat ratio, %



2022 actions implemented

- ✓ Re-underwriting: Japanese exposure, Aggregates XOL
- ✓ Cut US primary wind exposed MGAs
- ✓ Retro purchase rebalanced towards more earnings protection and increase in Third Party Capital

Acceleration of the cat exposure reduction
2022 PML¹ % reduction following renewals in...



Later actions

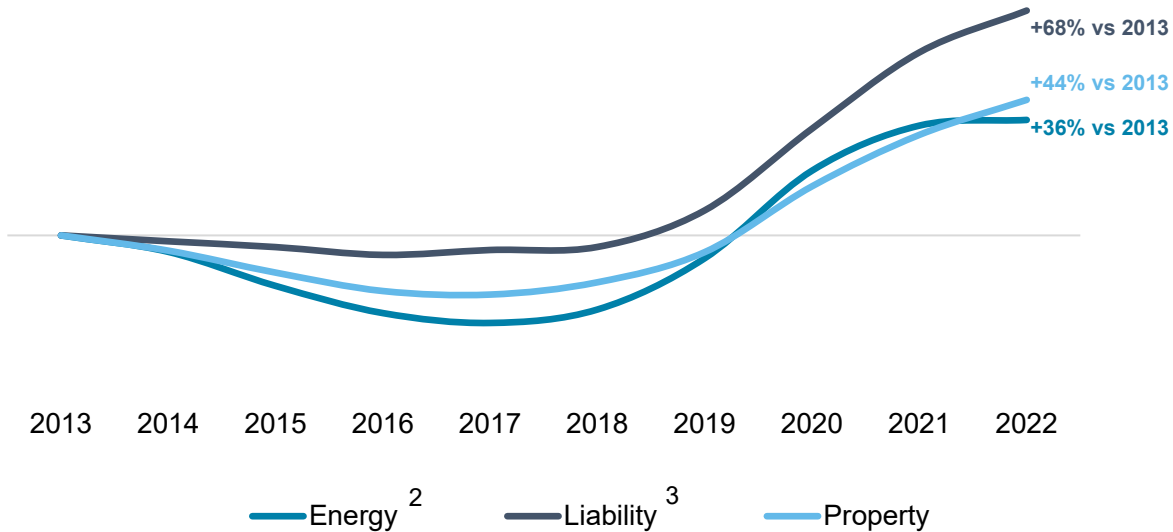
- ✓ Steer portfolio away from Property: grow Casualty, Cyber, Global Lines
- ✓ Optimise Property placements to reduce cat earnings risk through
 - ongoing management of cat PMLs
 - reduction of proportional property
 - reduction / exit of aggregates and lower Cat XL layers across all geographies
- ✓ Strengthening of pricing on climate-sensitive perils

1) Measured by the net Aggregate Exceedance Probability-250, impact of all combined actions taken

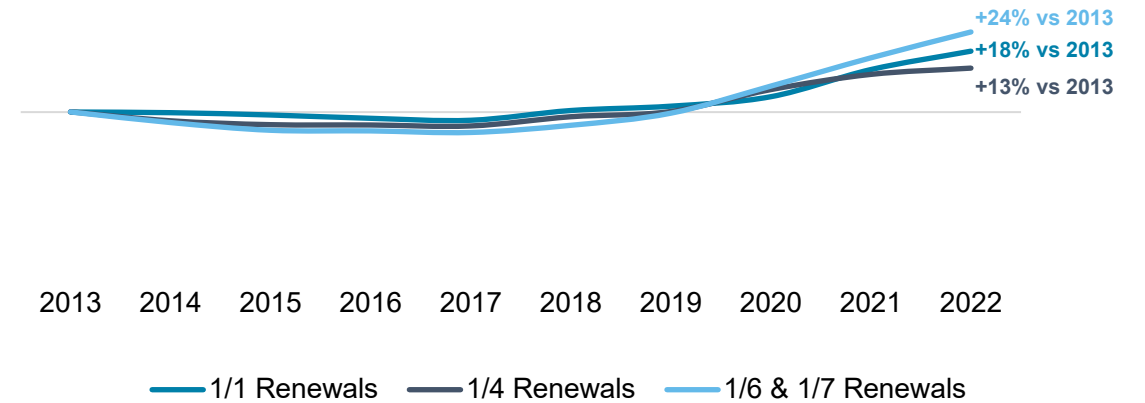
2 Adapt P&C pricing to the environment

So far, P&C insurance has led the way, but the P&C reinsurance hardening cycle will last longer

SCOR Specialty Insurance Single Risks price index¹ evolution



SCOR Treaty Reinsurance price index¹ evolution

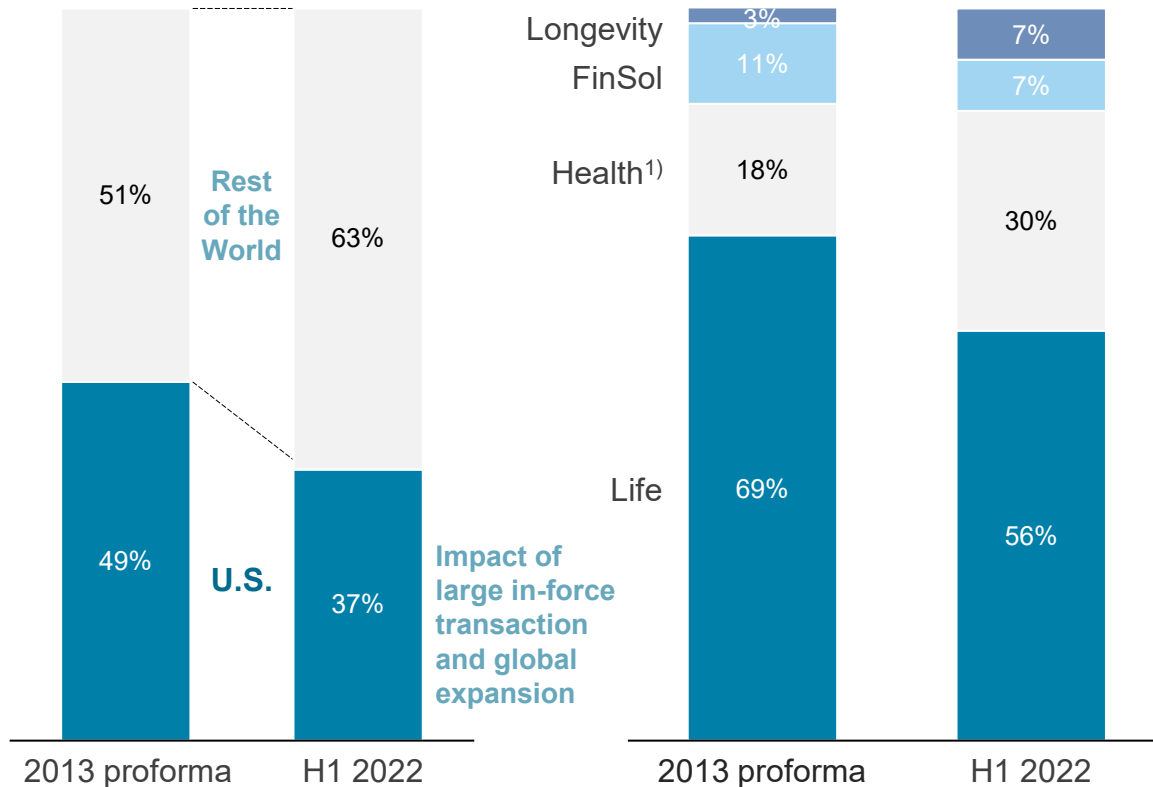


3 Proactively manage the L&H portfolio

Three levers will reduce earnings volatility towards a more balanced and diversified portfolio by risk and region, as the business mix has already materially shifted

Shape a more balanced and diversified portfolio

NEP in % rebased at 2013 FX



Improve profitability and reduce volatility

- >

Contain pandemic exposure
Controlled growth in US mortality with options to protect in-force portfolio
- >

Implement management actions
Improvement of performance of in-force book through review of contracts, capital management initiatives, and investment in actuarial analytics
- >

Diversify away from pandemic risk
Growth outside the US market with a focus on global opportunities and transactional lines of business²⁾

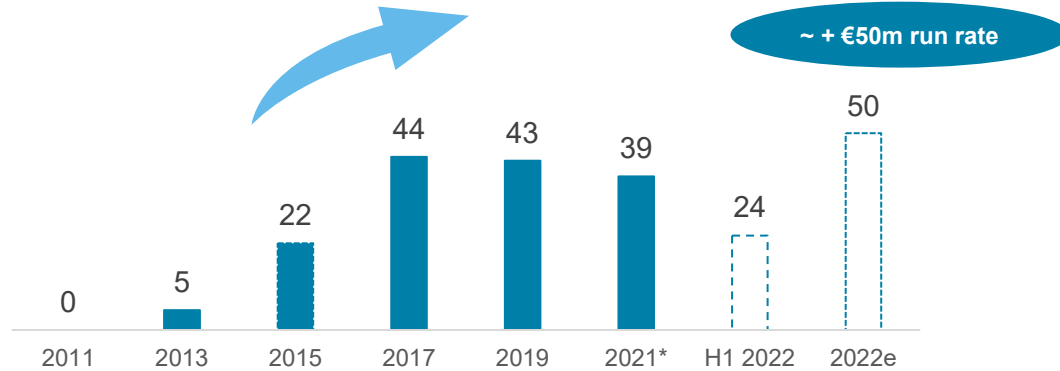
1) Including Critical Illness, Disability, Long-Term Care
2) Longevity and Financial solutions

3 Position the L&H business for opportunities in a post Covid-19 world

L&H increases focus on value-added business in longevity and protection

Strong track record in the UK longevity market – positioned for growth globally

Longevity technical result
In EUR million



*Reduction in technical result in 2021 driven by a large L&H retrocession transaction

- UK market offering strong potential and driving new volumes: estimated market opportunities of GBP 50bn¹⁾ per annum over the next decade
- Favourable supply/demand dynamic allows us to be selective, currently generating EUR ~50m technical result per annum
- UK experience enables SCOR to benefit from emerging longevity markets worldwide (such as Netherlands, Canada, Australia, USA)
- Strong expertise and focus on value-added innovative solutions positions SCOR strongly to expand the franchise

1) Hymans Risk Transfer Report 2022
2) First year premium

SCOR L&H remains a leading life reinsurer in the US

- Strong increase demand for Life insurance coverage after the pandemic
- Growing US new business in protection thanks to partnerships with new digital players shifting towards more value-added business: position as a leader in the industry and build innovative tech ecosystems

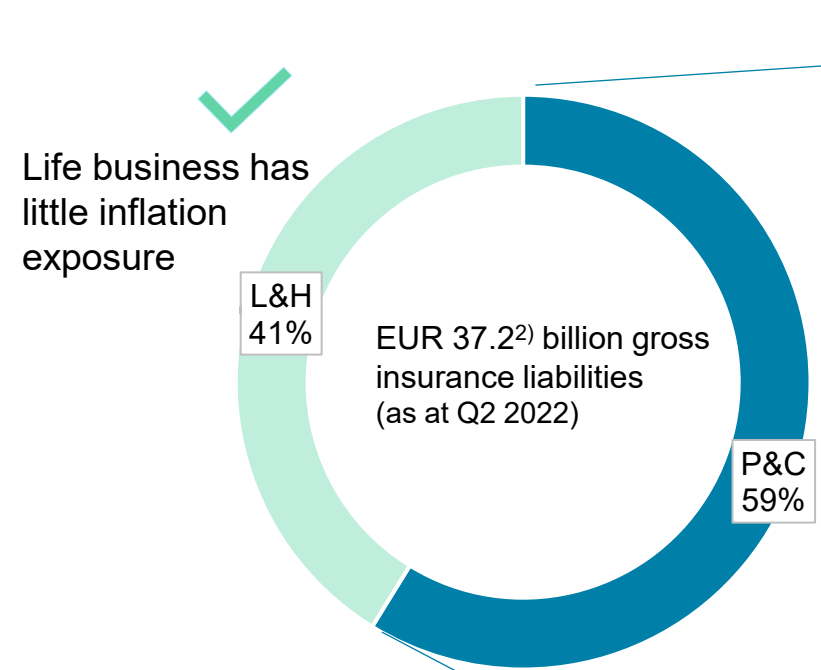


- With ~25%²⁾ of US New Business in 2022 generated by SCOR technology & data –driven solutions

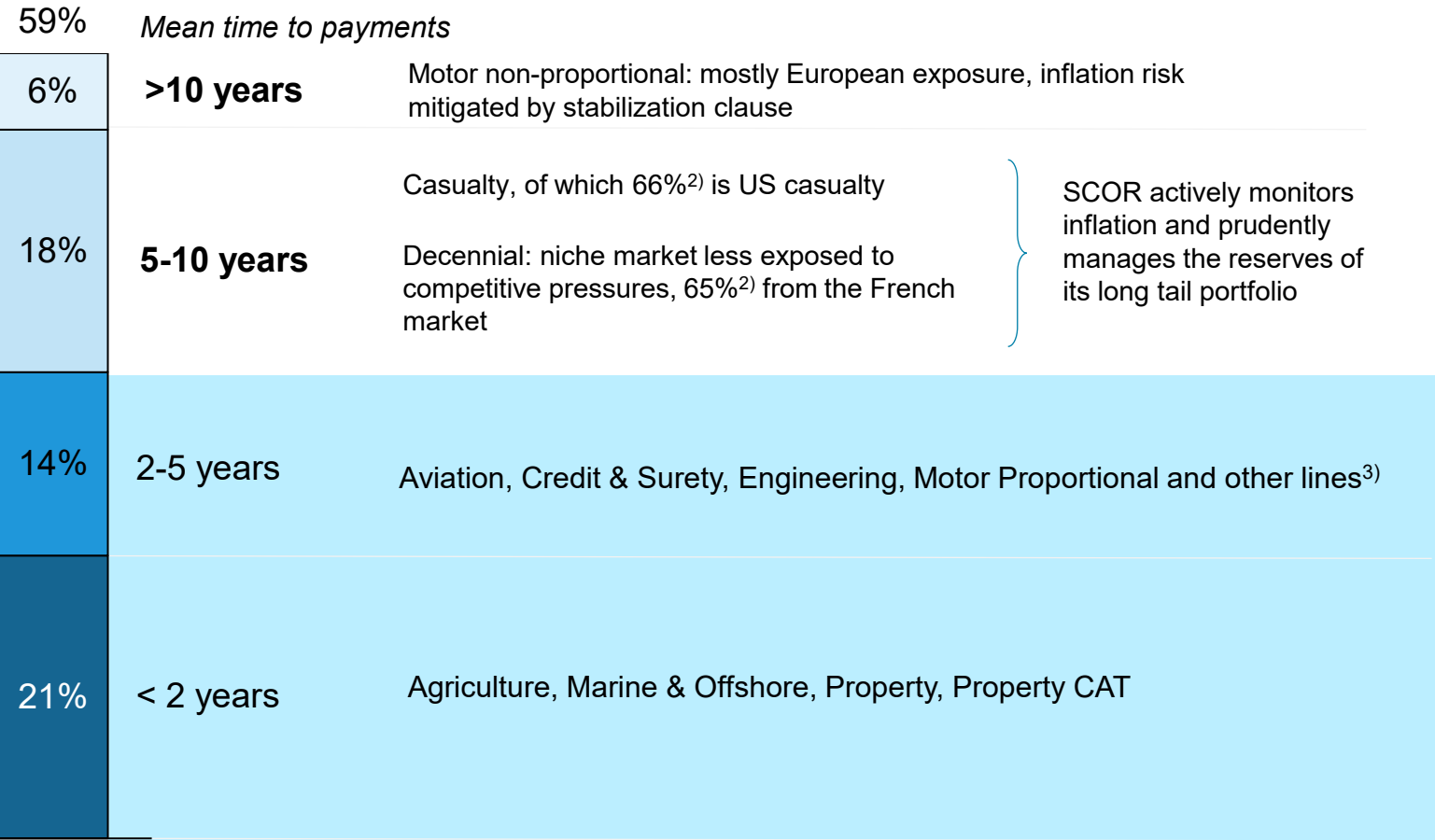
4 Minimise impacts of inflation: liabilities

76%¹⁾ of SCOR's insurance liabilities are less sensitive to long-term economic inflation

SCOR's insurance liabilities



Split of SCOR's P&C reserves²⁾



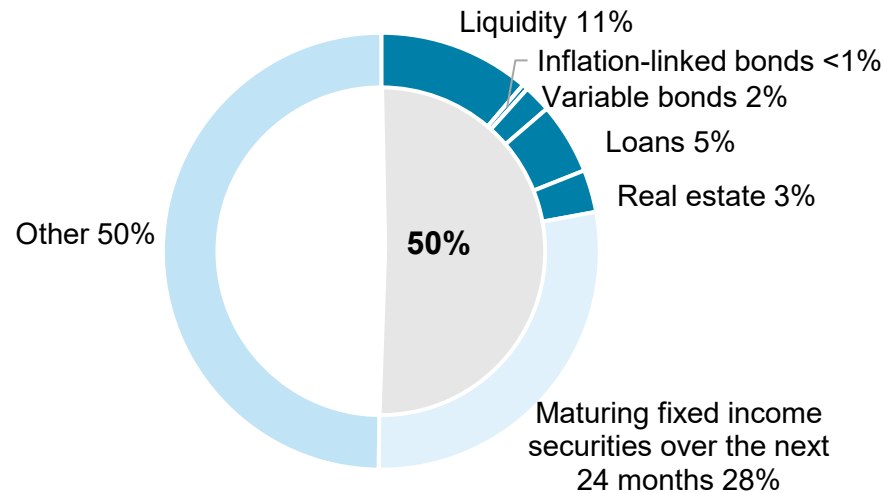
1) Including L&H liabilities accounting (for 41%) and P&C reserves < 2 years (21%) and <2-5 years (14%)
 2) Gross outstanding reserves, IBNR, unearned premium reserves, mathematical reserves, increased risk reserves
 3) Other lines including Lloyd's, Tech & Cyber risks, Alternative Solutions

4 Minimise impacts of inflation: assets

Current invested assets positioning protects against an economic downturn and high inflation while benefitting quicker from higher reinvestment yields

50% of invested assets are protected against high inflation and will benefit quicker from increasing interest rates

Total invested assets split as at 30/06/2022, in % (rounded)



Protective features of invested assets portfolio

Bond market crash	<ul style="list-style-type: none"> • Liquid portfolio with bonds held to maturity • Relatively low duration: 3.5 years¹⁾ • Variable rates exposure through bonds and loans
Default rates	<ul style="list-style-type: none"> • Strong credit quality: A+²⁾ • No exposure to Eurozone peripheral foreign debt • Loans portfolio with comprehensive security packages
Real estate markets downturn	<ul style="list-style-type: none"> • High quality assets • Rents partially indexed on CPI
Equity market crash	<ul style="list-style-type: none"> • Immaterial listed equity exposure

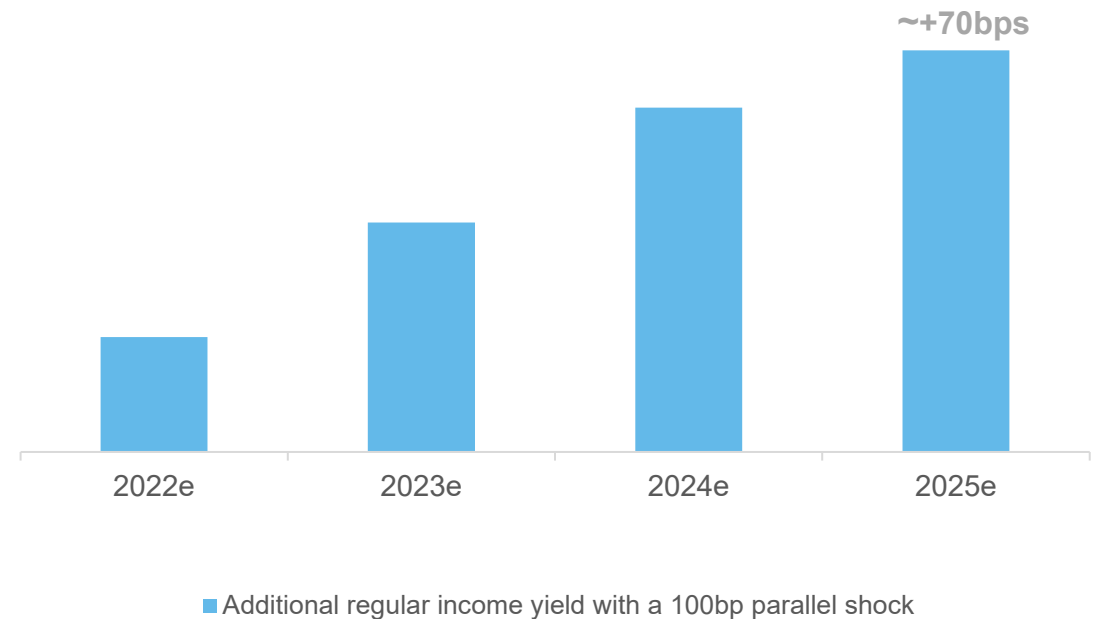
5 Enhance the regular investment income yield

Current forward rates suggest regular income yield rising to up a 3.0% - 3.5%²⁾ range in 2025

Key drivers of improving investment income

- Financial cash flows¹⁾ of EUR 8.9 billion expected over the next 24 months to be reinvested at higher reinvestment rates (2.1% at the end of 2021, 4.1% at the end of Q2 2022)
- Continued rebalancing into high quality investment grade corporate bonds up to 48%
- Diversification into value-creation assets (up to 11% in the long-run) further supporting the overall invested assets portfolio performance

Illustrative sensitivity on additional regular income yield (+100bp parallel shift applied on spot yield curves)²⁾



1) Investable cash: includes current cash balances, future coupons and redemptions

2) Including assumed reinvestment of technical cash flows generation which might differ from actuals. Based on market conditions, asset allocation, spreads levels as at June 30, 2022 and +100bp parallel shift applied on spot yield curves (for the sensitivity) as at June 30, 2022

6 The new operating model will accelerate the transformation and the simplification of the organization

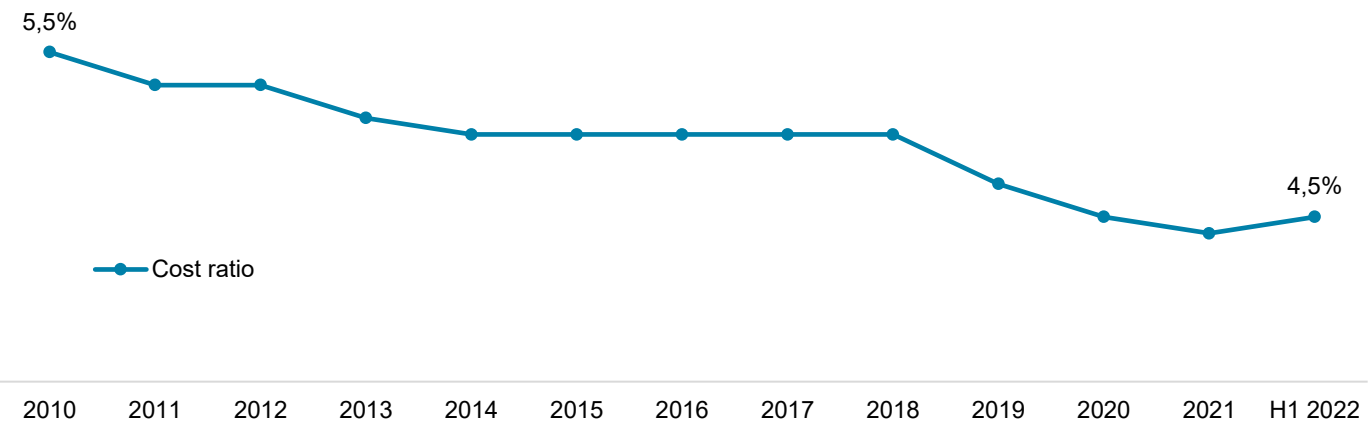
Principles of the new operating model

- 1 Focusing P&C and L&H business units on underwriting and client's service
- 2 Unifying P&C and L&H forces through SCOR Partners
- 3 Strengthening the risk function to assert SCOR's risk appetite
- 4 Unifying the finance function and enhancing business performance steering
- 5 Creating dedicated platforms to carry business support functions
- 6 Promoting tech and data operating model to fuel innovation and focus on high value-added tasks
- 7 Creating a dedicated transformation and simplification office

Transformation and simplification

- Run the business in an efficient manner without disruption, having simplified processes, focusing more on value-added tasks thanks to automation
- Reinforce operational excellence
- Transform and simplify to achieve heightened efficiency while financing growth, business initiatives and tech & data investments and absorbing inflationary pressure

Evolution of the cost ratio (in %)



7 Commit to tangible sustainability transformation

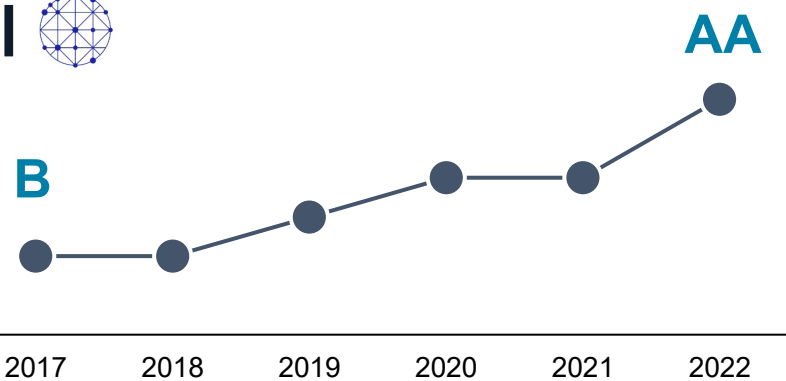
“Combining the Art and Science of Risk to protect societies”

SCOR has been taking actions:

- **Underwriting:** deliver on Net Zero Insurance Alliance commitments
- **Investments:** deliver on Net-Zero Asset Owner Alliance commitments
- **People & operations:** invest in human capital, accelerate D&I and implement new ways of working

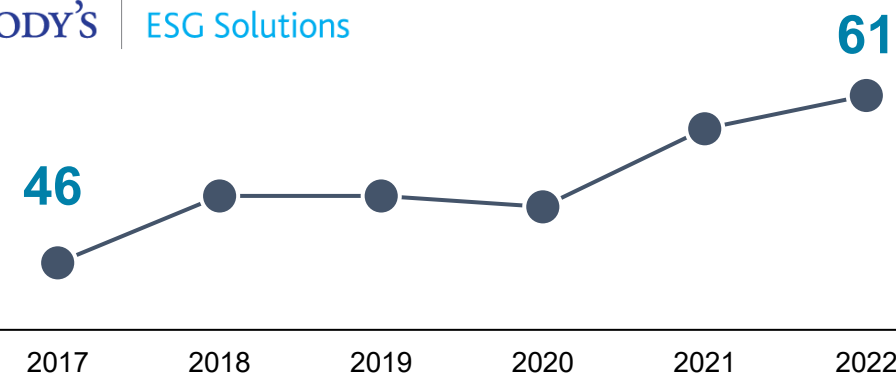
ESG rating agencies recognize SCOR's progress on its sustainability journey

MSCI 



Scale: C to AAA

MOODY'S | ESG Solutions



Scale: 0 to 100

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01 SCOR builds on its strengths to adapt and seize opportunities arising from new regimes

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04 Concluding remarks

Main developments affecting H1 results

Impacts on H1 2022 results

Agriculture

- Worst drought in Brazil in 91 years with USD 9.2 billion economic loss¹⁾
- EUR 193 million net impact booked in H1 2022

Natural catastrophes

- Floods in Australia (Q1), in South Africa (Q2), storms in France (Q2), European storms (Q1) and Japan earthquake (Q1)
- 10.5% Nat cat ratio for H1 2022, above 8% budget

US Casualty

- US casualty profitability impacted by sexual molestation claims from 1978 to 1985: EUR 76 million in H1 2022

Pandemic

- Significant Covid19 related claims given high market share in US mortality
- EUR 254 million impact on L&H business

Non-operating

- EUR -45 million tax charges provisioned following negative taxable results in certain jurisdictions
- EUR -30 million pre-tax impact related to the option on own shares granted to SCOR valued at fair value through income

How SCOR is managing the exposure

- *50% PML reduction planned in UWY 2023*
- *Pricing reflecting lower return periods consistent with recent experience*
- *Shift towards non-proportional structures from 2023*

- *21% Nat Cat PML²⁾ reduction by year end 2022 compared to 2021*
- *Pro-forma average cat ratio over the past 5 years reduced from 11.2% to 8.5% (accounting PML reduction initiatives taken at Q1)*

- *Portfolio reduction in the US to privilege growing market segments such as Treaty Global Lines*

- *Continued active management of the in-force portfolio*

1) Source: <https://www.farmprogress.com/commentary/drought-devastates-brazilian-crop>

2) Measured by the net Aggregate Exceedance Probability-250, impact of all combined actions taken

SCOR's results in H1 2022



Premium growth
+8.3%¹⁾
+14.7% at current FX

Net income
EUR -239 million

Return on Equity
n.a

Estimated H1 2022
Solvency ratio
240%

P&C

Premium growth
+20.9%¹⁾
+28.1% at current FX

Net combined ratio
107.7%
+10.5 pts compared to
H1 2021

L&H

Premium growth
-1.8%¹⁾
+4.0% at current FX

Technical margin
6.3%
-6.8 pts compared to
H1 2021*

* Includes the H1 2021 EUR346m impact of the life in-force transaction

Investments

Return on invested assets
1.6%²⁾
-0.9 pts compared to H1 2021

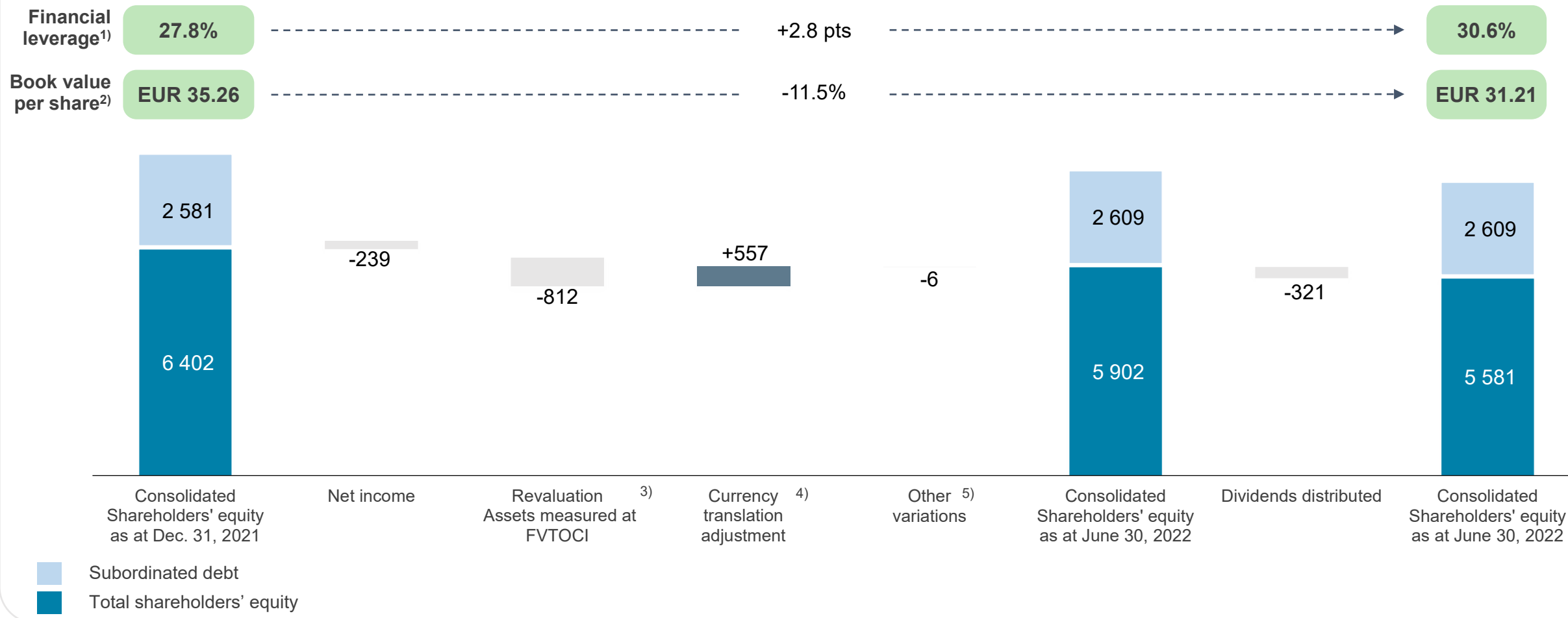
Note: all figures are as of June 30, 2022

1) Gross written premium growth at constant exchange rates

2) As at 30 June 2022, fair value through income on invested assets excludes EUR (30)m related to the option on own shares granted to SCOR. The H1 2022 RoIA at 1.6% is calculated based on IFRS 9 and includes the impact of expected credit losses (ECL) and change in fair value of invested assets measured at fair value through profit and loss. Excluding those impacts (which would not have been recorded under IAS39), the RoIA would have been at 2.0%

SCOR's book value remains strong

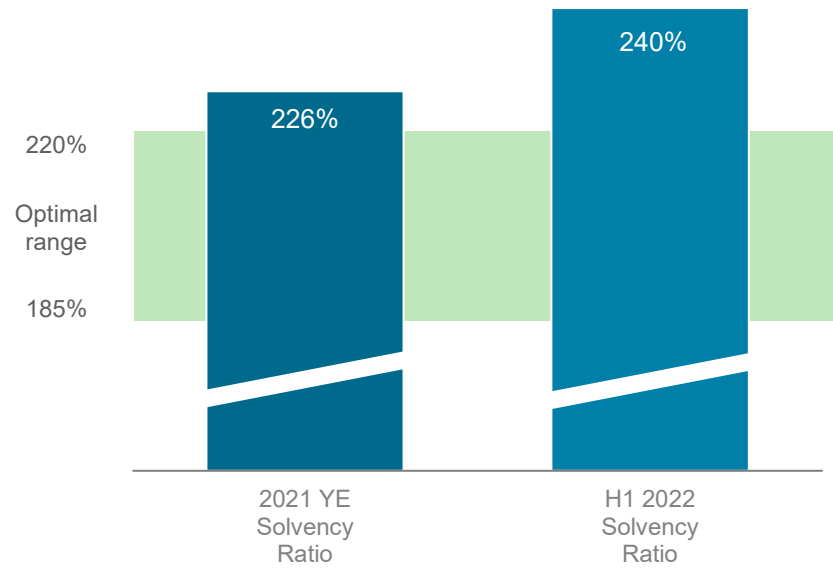
Shareholders' equity (in EUR m)



1) The leverage ratio is calculated as the percentage of subordinated debt compared to the sum of total shareholders' equity and subordinated debt. The calculation excludes accrued interest and includes the effects of swaps related to some subordinated debt issuances;
 2) Excluding minority interests. Refer to slide 59 for the detailed calculation of the book value per share;
 3) Including IFRS 9 FTA impacts (First Time Application) of EUR -30m;
 4) The YTD CTA impact reflects FX rates movement across various currencies, in particular USD;
 5) Including: Treasury share purchases, share award plan and share option vestings, movements on net investment hedges, share buy-back program EUR -78m, finalized in March 2022; IFRS 9 FTA impacts (First Time Application) of EUR 57m

SCOR's H1 2022 solvency ratio stands at 240%, above the optimal range

Solvency ratio evolution (in %)



In EUR m

EOF	10 058	10 080
SCR	4 458	4 199

- H1 2022 solvency ratio stands at 240%, above the optimal range with the changes driven by
 - Market variance driven by increased interest rates
 - L&H and P&C experience variance in line with underlying H1 business performance
 - Negative one-off related to capital model refinement
 - Unchanged dividend accrual of EUR 1.80 per share

SCOR operating cashflow impacted by the Covid payments, however the Group liquidity position remains strong at EUR 2.6 billion

(in EUR m)	H1 2022	H1 2021
Cash and cash equivalents at January 1	2 083	1 804
Net cash flows from operations, of which:	-368	531
<i>SCOR P&C</i>	280	731
<i>SCOR L&H</i>	-648	-200
Net cash flows used in investment activities ¹⁾	1 107	104
Net cash flows used in financing activities ²⁾	-553	-137
Effect of changes in foreign exchange rates	50	0
Total cash flow	236	498
Cash and cash equivalents at June 30	2 319	2 302
Short-term investments (i.e. T-bills less than 12 months) classified as “other loans and receivables”	232	1 170
Total liquidity³⁾	2 551	3 472

Key comments

- Operating cash flows of EUR -368 million:
- SCOR P&C generates positive cash flow, although a lower level vs. H1 2021 due to higher cash out following payments on claims
- Negative net cash flows from SCOR L&H driven by payments of Covid-19 claims
- Group total liquidity of EUR 2.6 billion at end of H1 2022

1) Investment activities are the acquisition and disposal of assets and other investments not included in cash equivalents. They predominantly include net purchases / disposals of investments; see page 57 for details

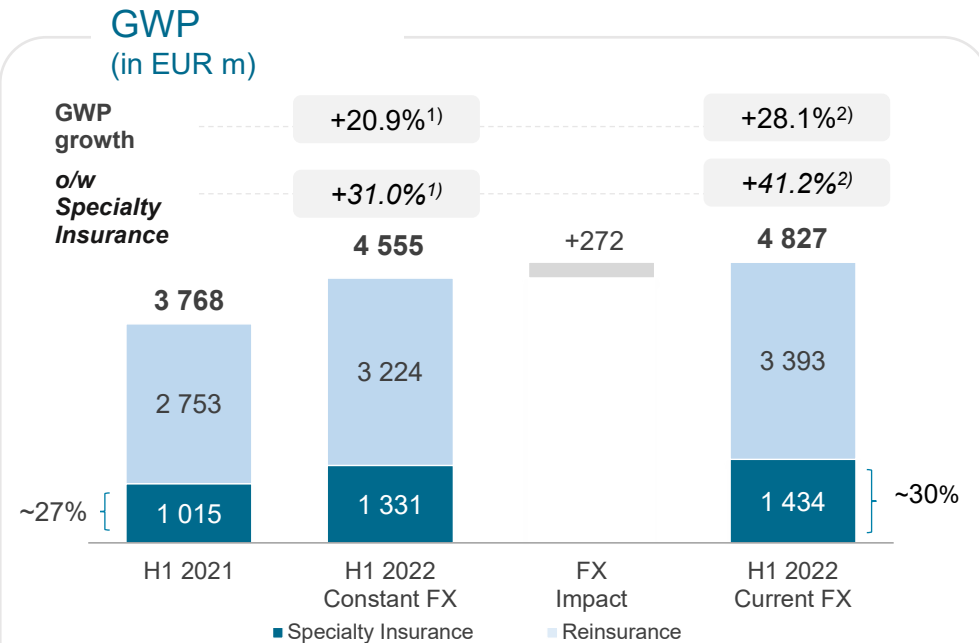
2) Financing activities are activities that result in changes in the size and composition of the contributed equity and borrowings of the entity. They predominantly include increases in capital, dividends paid by SCOR SE and cash generated by the issuance or reimbursement of financial debt

3) Of which cash and cash equivalents from third parties for the amount of EUR 155m. Please refer to page 75 for additional details on 3rd party gross invested Assets as of June 30, 2022

SCOR P&C's profitability strongly impacted by outsized volatility while the Group continues to focus its growth on Specialty Insurance and Reinsurance Global Lines

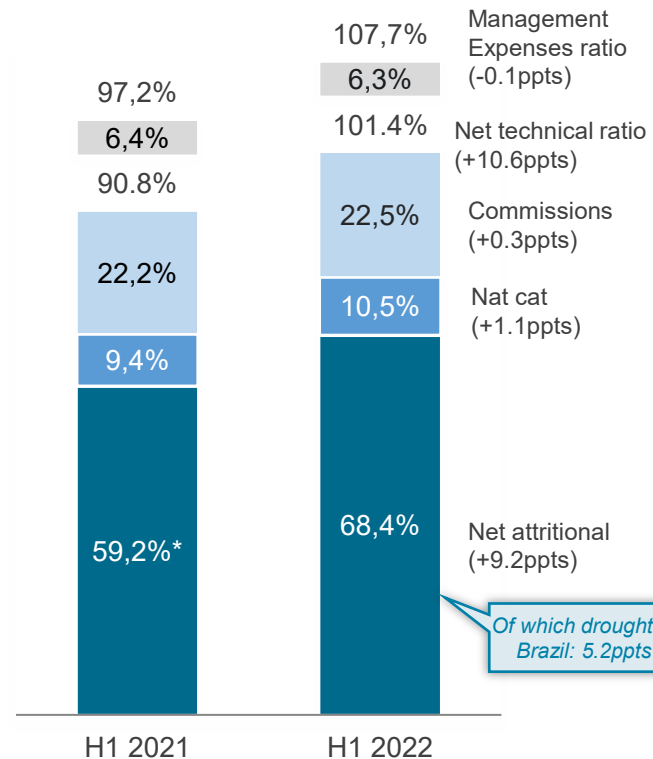
Key messages

- Net combined ratio at 107.7% impacted by Nat Cat events and claims related to the unprecedented Brazilian drought amounting to EUR 193 million
- June/July renewals: gross reinsurance premiums decrease by 9.8%¹⁾, in line with objective to decrease nat cat exposure especially in the US, overall price increase of 6.7%. PML³⁾ reduction by 21% for 2022 (above 11% objective initially stated)
- GWP up 20.9%¹⁾ in H1 2022, benefitting from growth in recent underwriting years and strong trends in Specialty Insurance and Reinsurance Global Lines



- Portfolio repositioning along with selective growth benefiting from:
 - Firm pricing momentum in both reinsurance and specialty lines
 - Improved business mix: with Specialty insurance accounting for 30% vs. 27% in H1 21

Net Combined ratio (in %)



- Nat cat ratio at 10.5% vs. 9.4% in H1 21 with:
 - Continuing impact over Q2 of the Australian floods recorded in Q1 22
 - New losses arising on Q2 22 from the flood in South Africa and large storm events in France
- Increase in net attritional loss and commission ratio mainly driven by:
 - Severe drought in Brazil: EUR 193 million
 - Latent claims related to sexual molestation that took place between 1978 and 1985: EUR 76 million
 - EUR 85 million provision booked in Q1 on Ukraine war, unchanged in Q2

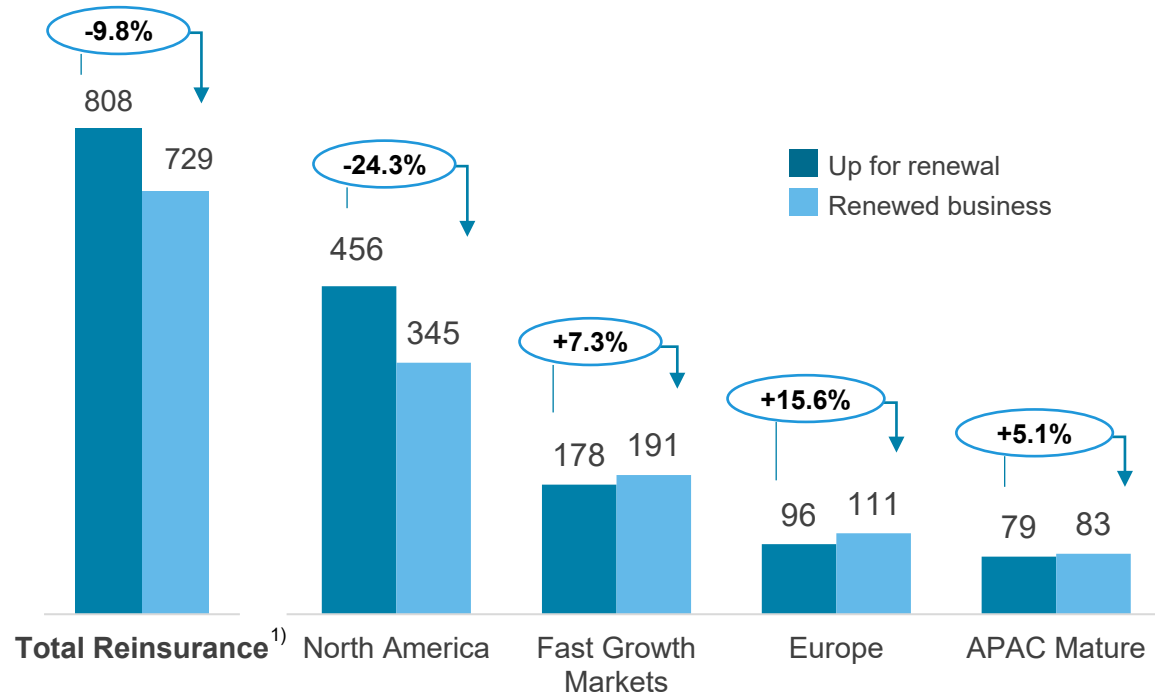
At June-July 2022 renewals, premiums reduction was driven by a more conservative view of climate-change and inflation risks, which led to additional portfolio actions

Key messages

SCOR's gross reinsurance premiums decrease by 9.8% with overall +6.7% price increases²⁾

- SCOR focused on maintaining underwriting discipline resulting in several portfolio actions
- Premium reduction is driven by the property de-risking strategy in North America (47.3% of renewed premiums in June-July). SCOR reduced the size of its overall property portfolio by 23.7%
- Excluding property, SCOR achieved a portfolio growth of 3.5%, largely driven by Reinsurance Global Lines
- 21% PML³⁾ reduction of the portfolio at year end 2022 vs 2021

SCOR premium change at June-July Renewals¹⁾
(premium in EUR m / premium growth in %)



Notes: Premium change and price change based on available information as of July 13th, 2022, at constant exchange rates at December 31st, 2021

1) Reinsurance only, excluding SCOR's capital provision business at Lloyd's ("SUL"), Alternative Solutions, and MGAs

2) SCOR Price change is based on a sample of contracts for which price evolution can be computed per unit of exposure (e.g. notably excludes new contracts, contracts renewing with change in structure, multi-year non-proportional accounts)

3) Measured by the net Aggregate Exceedance Probability-250, impact of all combined actions taken

- **North America:** Favorable reinsurance pricing momentum, nonetheless de-risking of SCOR's Property portfolio, in particular in Florida, due to updated actuarial models
- **Fast Growth Markets:** Successful renewals amid significant market hardening, stemming from South America, however with Cat exposure reductions in the Caribbean, and Middle East
- **Europe:** Positive renewals outcome, notably with strong growth and profitability in Liability and Motor lines more than compensating further cut back on Property Cat
- **APAC Mature:** Underwriting discipline leading to modest growth and improved terms, driven by Australia. SCOR continued its Cat diversification strategy by growing non-Cat lines, while reducing exposure to lower layers on renewed Cat business

SCOR is managing its P&C portfolio to reduce its earnings exposure to climate-sensitive Agriculture volatility

Brazilian drought in 2021-2022

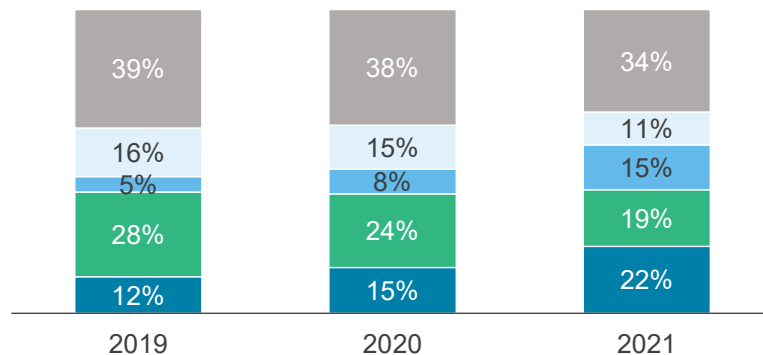
- Mainly impacted corn and soy crops in southern regions of Brazil (Rio Grande do Sul, Santa Catarina, Parana, Sao Paolo)
- USD **9.2 billion economic loss¹⁾** (of which c. 30% insured)
- Exceptional event with return period estimated at around 1 in 50
 - Parana river at its lowest in 77 years
 - Worst drought in Brazil in 91 years

Brazil portfolio accounts for 22% of SCOR agriculture business in 2021

GWP in %

SCOR operates in four core markets:

- Brazil
- India
- USA
- China
- Other



Corrective actions implemented to reduce SCOR's Agro exposures

- Pricing methodology reviewed to give more weight to recent experience and reassess return periods for large losses taking climate change into account
- Reducing SCOR's net PML by 50% through reinsurance purchases and less business volumes
 - ✓ Reposition our portfolio towards non-proportional
 - ✓ Reduce the net retentions in peak territories
- Rebalancing our agriculture portfolio globally, while taking advantage of the current price increase (+30% in Brazil)

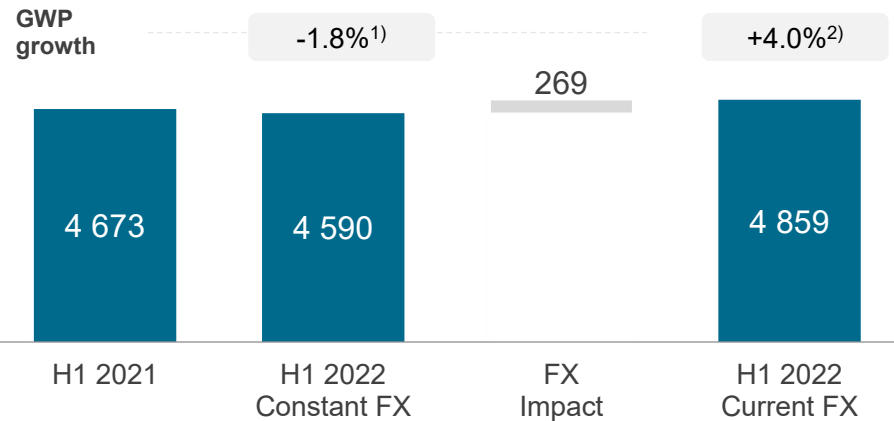
Decrease the volatility and improve the balance across SCOR's agriculture portfolio

SCOR L&H delivers strong technical result for H1 2022, withstanding the pandemic environment

Key messages

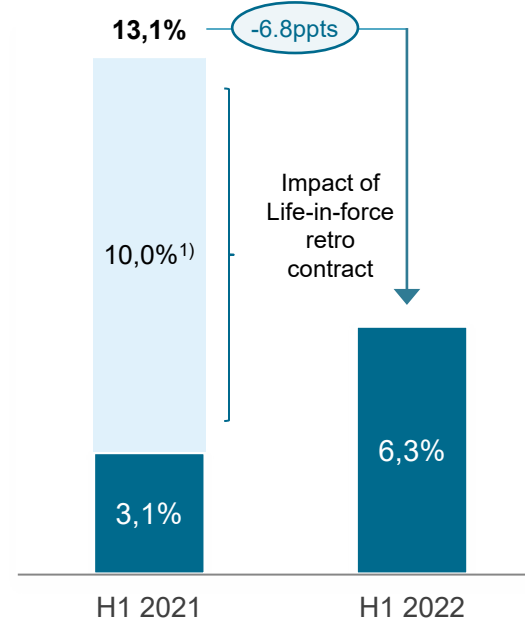
- L&H Technical Margin at 6.3%, reflecting resilient business performance and absorbing Covid-19 claims
- GWP growth of 4.0% at current FX and -1.8% at constant FX, reflecting focus towards more profitable business lines and markets

GWP (in EUR m)



- Underlying growth in GWP reflecting ongoing efforts to diversify the portfolio:
 - APAC: focus on product development in a fast-growing market
 - Mature markets: create long term value through partnerships and innovative solutions

L&H Technical Margin (in %)



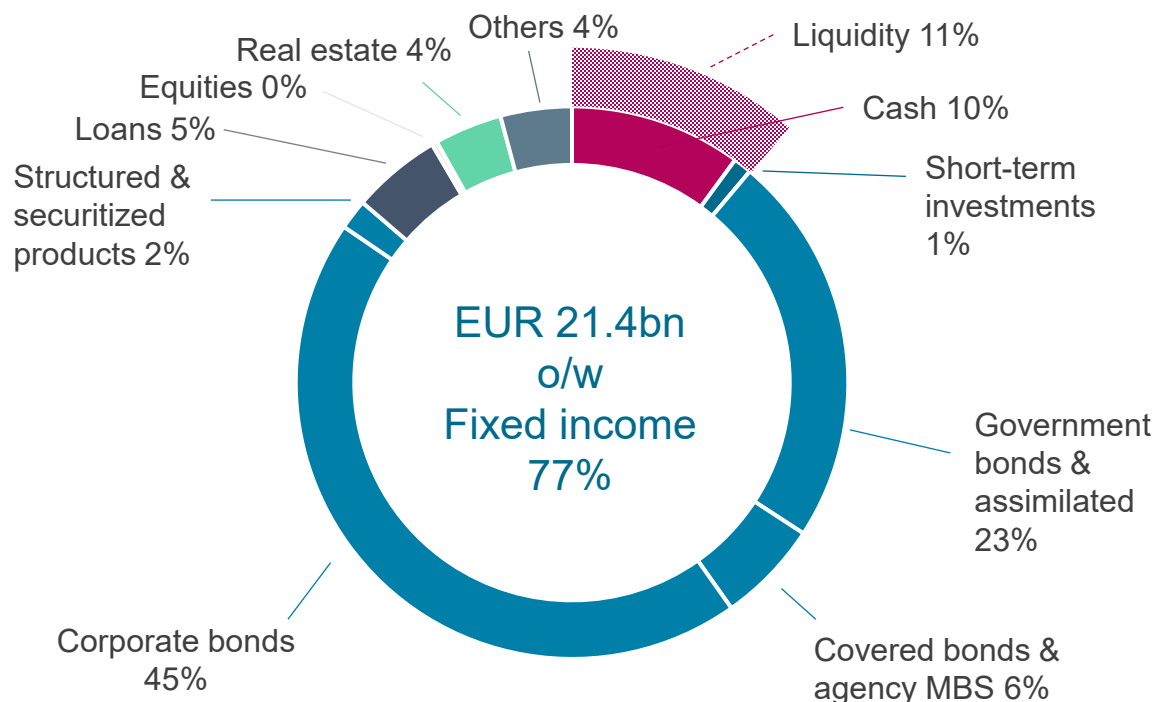
- Technical result at EUR 245 million in H1 22 vs EUR 477 million in H1 21³⁾ impacted by cost of Covid-19 claims for a total amount of EUR 254 million of which:
 - EUR 226 million (net of retrocession, before tax) from the U.S. portfolio, including EUR 79 million (net of retrocession, before tax) related to reported deaths in prior quarters
 - EUR 28 million (net of retrocession, before tax) from all other markets
- L&H continues to benefit from a strong reserving position

SCOR's short-duration portfolio will continue to take advantage of rising rates

Key messages

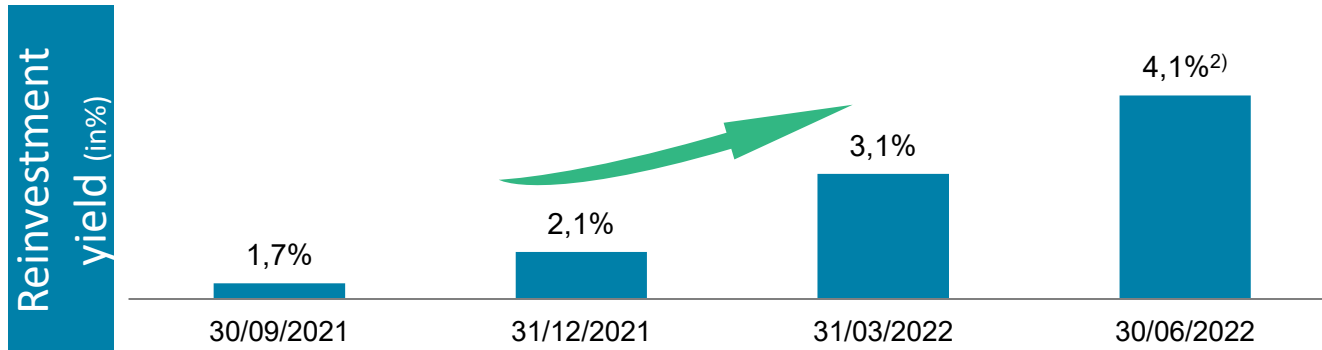
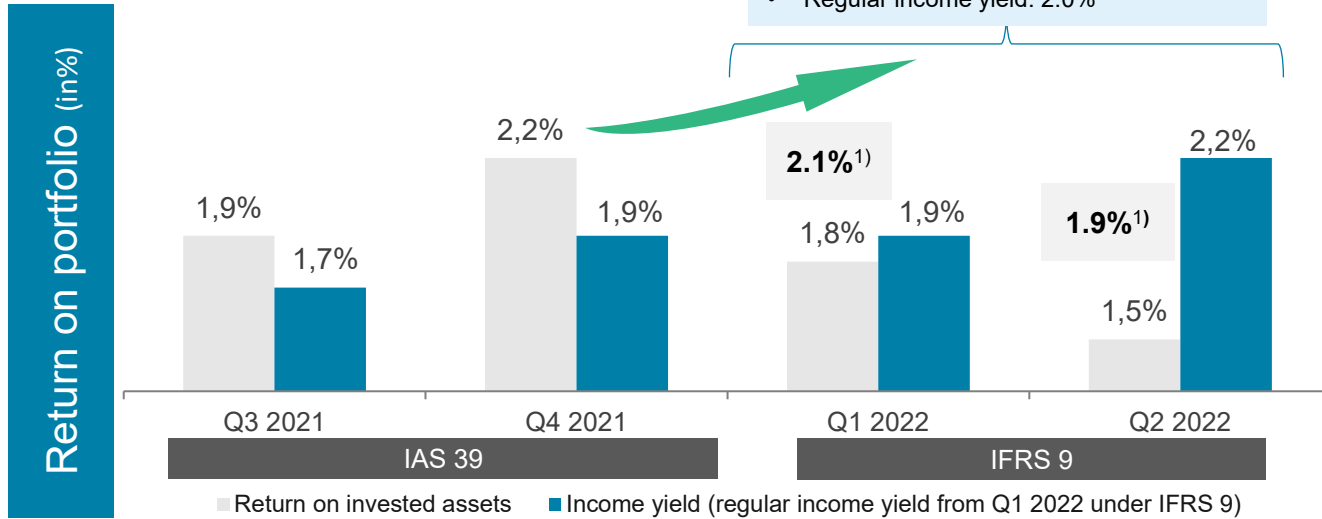
- RoIA under IFRS 9 stands at 1.6%¹⁾ in H1 2022 reflecting the negative impact of change in ECL²⁾ which reduces the RoIA by – 30 bps year-to-date
- Optimised asset mix with 77% of the portfolio invested in fixed income, benefitting thus from rising interest rates
- Additional investments into accretive value-creation assets on track
- Strong reinvestment yield³⁾ at 4.1% at the end of H1 2022, up from 2.1% at the end of 2021 and 3.1% at the end of Q1 2022

Total Invested assets at 30/06/2022 (in %)



- EUR 21.4 billion invested assets and EUR 8.9 billion funds withheld⁴⁾
- EUR 181 million investment income on invested assets in H1 2022 (i.e. 1.6% RoIA negatively impacted by the change in ECL - 30bps), of which EUR 9 million of investment gains & losses, mainly arising from real estate gains realised in Q1
- Fixed income portfolio of very high quality: Average rating of A+, and duration at 3.5 years⁵⁾ enabling SCOR to benefit from increasing reinvestment rates
- Additional investments into accretive value-creation assets on track: YTD EUR 156 million into private equity and infrastructure funds committed
- Expansion of the weight of corporate bonds in the portfolio from 42-43% to 48% in the medium/long run to further benefit from rate increases

Increased reinvestment yield at 4.1% at the end of June 2022, implying higher future investment income



- RoIA under IFRS 9 stands at 1.5% in Q2 2022 and 1.6% in H1 2022, reflecting the negative impact of change in Expected Credit Losses (ECL) with the application of IFRS 9
- RoIA under IAS39 would have stood at 1.9% in Q2 2022 and at 2.0% in H1 2022
- Regular Income yield stands at 2.2% in Q2 2022 and 2.0% in H1 2022 consistently increasing as portfolio is reinvested in a favourable interest rate environment

- Reinvestment yield up from 2.1% in 31/12/2021 to 3.1% in 31/03/2022 to 4.1% at the end of June 2022²⁾

Highly liquid invested assets portfolio, with financial cash flows³⁾ of EUR 8.9 billion expected over the next 24 months

H1 2022 Results & Strategic Update

01 SCOR continues to focus on improving the profitability and reducing the volatility of its franchise

02 H1 2022 results

03 **Update on IFRS 17**

04 Concluding remarks

Why IFRS 17 is beneficial for SCOR?

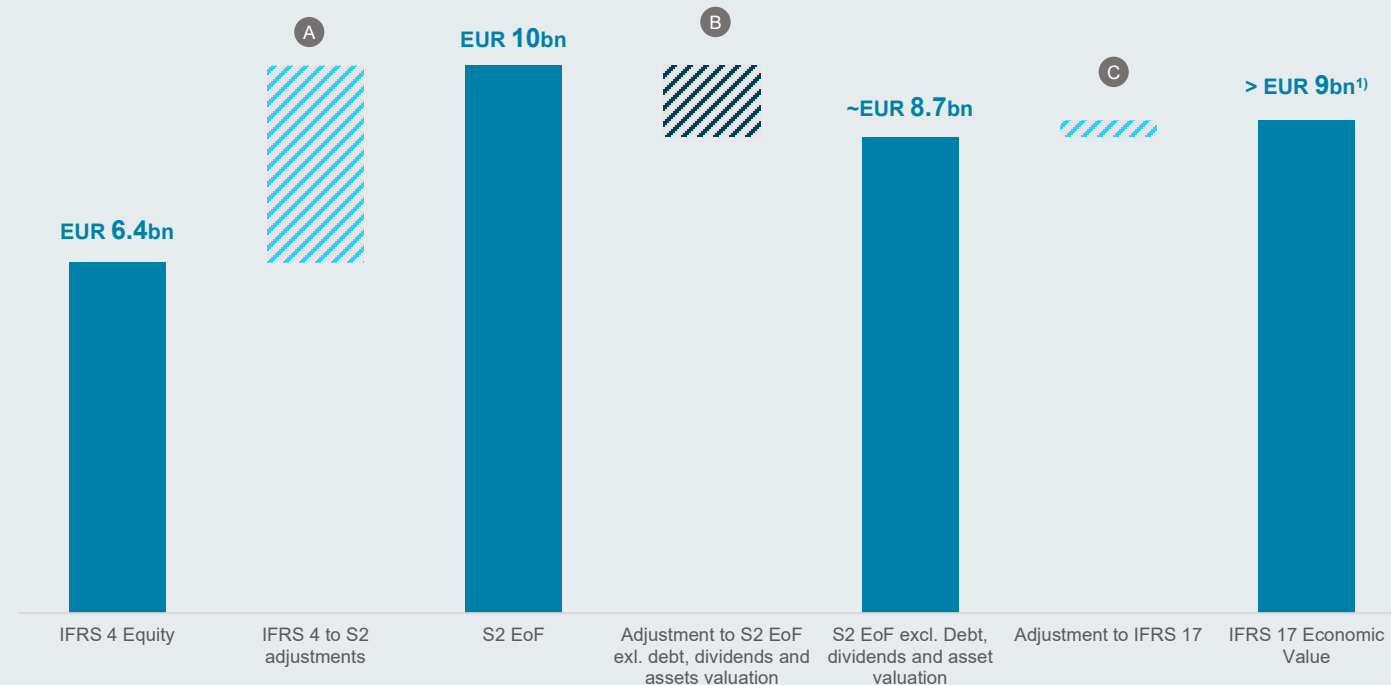
- IFRS 17 is a new accounting regime which better captures the economics of insurance portfolios. The economic valuation framework of IFRS 17 will help reflect the true economic value of insurers
- SCOR is well positioned to benefit from the switch to IFRS 17 given the weight of L&H in its business mix, confirming long-term strategic positioning
- IFRS 17 is bringing closer the accounting framework and the other internal frameworks (EVA¹), Solvency 2) used by SCOR to make decisions and drive business
- In its future plan, SCOR will focus on maintaining sustainable economic value supported by strong economic value generation

SCOR is a capital-driven company with a focus on long-term economic value creation

IFRS 17 confirms SCOR's key strategic choices to build a well diversified franchise

Solvency II is a key reference point for IFRS 17

YE 2021 IFRS 4 Equity to S2 EoF to IFRS 17 Economic Value (Jan-22 opening balance sheet):



- The change in accounting standard does not change the business ultimate economic profitability, but only the timing of its recognition changes
- SCOR strategic decisions are based on an internal model-based economic capital framework and focuses on creating value for shareholders in the long run
- IFRS 17 allows a clearer reflection of SCOR's economic value and a stronger consistency with Solvency II

A Mainly revaluation of technical balances, Risk margin, subordinated debts, foreseeable dividends and assets valuation

B Mainly exclusion of subordinated debt, foreseeable dividends and assets valuation adjustment

C Mainly difference Risk margin vs Risk adjustment

1) Unaudited figure, defined as shareholders' equity plus contractual service margin (CSM) net of tax

Solvency II is a key reference point for IFRS 17

IFRS 17 is closely aligned with Solvency II on key topics

- Solvency II and IFRS 17 both represent economic value frameworks
- Future cashflows are recognised using a best estimate basis
- Key best estimate assumptions are consistent
- Risk Adjustment and Risk Margin are broadly consistent and are based on the group internal model view of risk

Some differences remain, reflecting different purposes

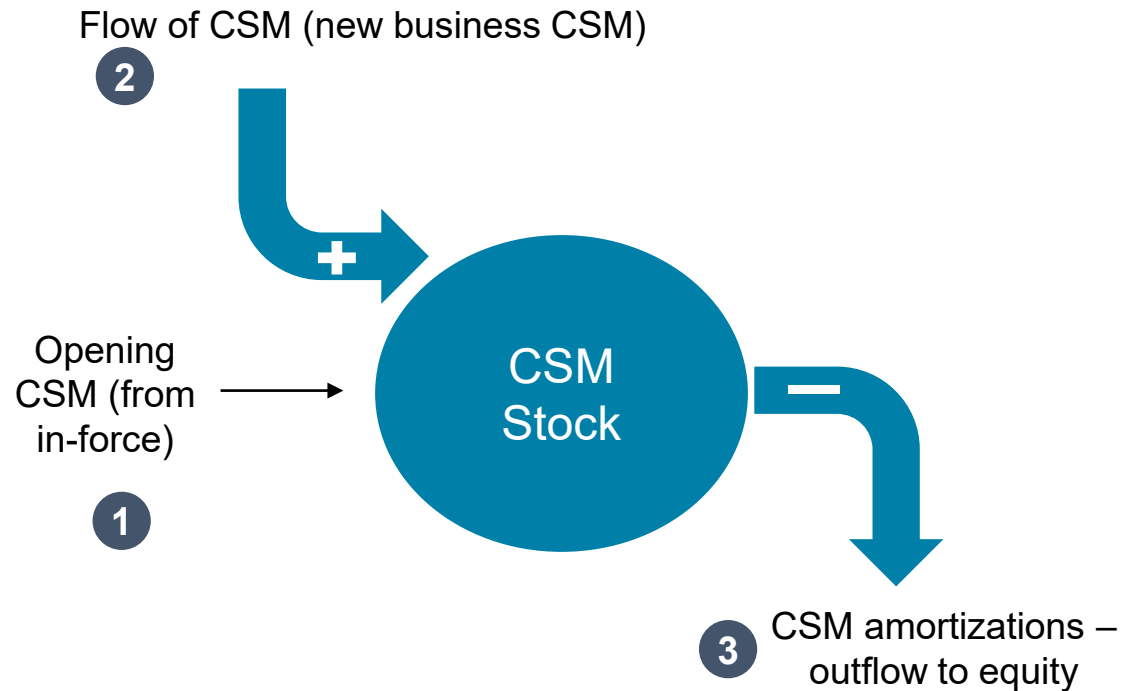
- Solvency II focuses on balance sheet, whereas IFRS 17 focuses on both balance sheet and P&L
- Degree of consistency depends upon choices regarding methodology and calibration under IFRS 17

Validation of SCOR's key strategic choices:

- Use of internal model to make economic driven decisions
- Core belief in diversification benefits
- Strategic value of L&H reinsurance business, with a strong economical complementary with P&C business

IFRS 17 will not affect the substance of the business, but will influence the way we make business and strategic choices

CSM flows reflect new business and amortization



IFRS 17 will act as a decision driver to create economic value

- 1** The **CSM “stock”** created at transition evolves over time
- 2** **“Flow of CSM”** or **“New Business CSM”** generated each year from P&C and L&H new business – demonstrates the value created by the business.
- 3** **CSM outflow:** regular amortizations of in-force business – flowing into retained earnings, with an **accelerated profit profile** for L&H relative to IFRS 4

IFRS 17 will result in an accelerated profit profile for L&H business - but also an increase in volatility of L&H earnings

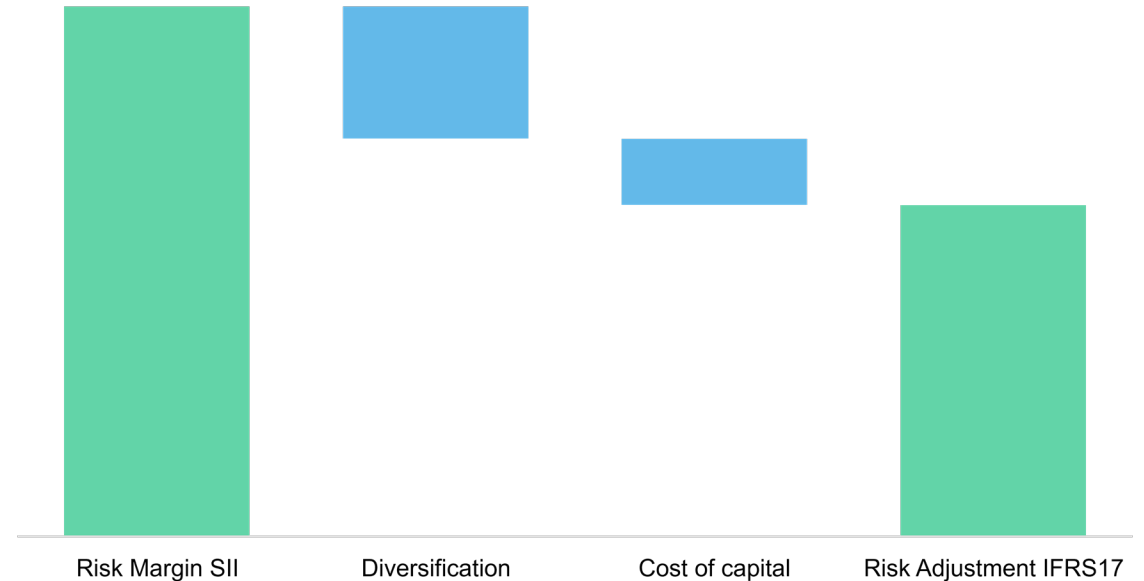
IFRS 17 economic value represents shareholders' equity + CSM
The economic value development depends on the evolution of the CSM "stock" over time

Risk Adjustment broadly consistent with Risk Margin

Consistent approach towards recognition of cost of capital under IFRS 17 and Solvency II

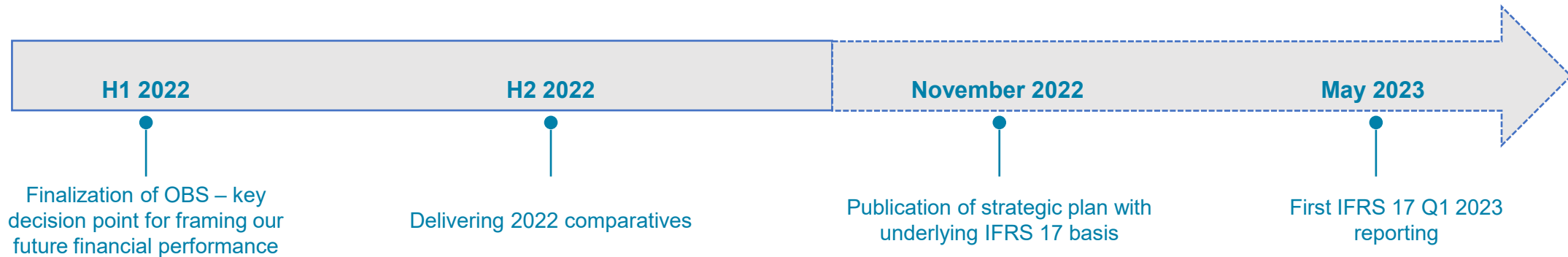
Risk Margin versus Risk Adjustment

- SCOR's Risk Adjustment (RA) applies a **cost of capital methodology consistent** with the Solvency II Risk Margin (RM)
- RA reflects full group diversification whereas Solvency II limits diversification benefit
- RA cost of capital is lower than Solvency II where prudent 6% rate must be applied
- Solvency II RM rules are being reviewed, which will significantly reduce the scale of the differences



IFRS 17 timeline for key outstanding questions and deliverables

Key milestones



IFRS 17 implementation is on track

- Project is transitioning across to production with the delivery of the Opening Balance Sheet (OBS) and comparatives
- IFRS 17 represents a high degree of complexity for reinsurers given nature of the business, especially for L&H

H1 2022 Results & Strategic Update

01 SCOR builds on its strengths to adapt and seize opportunities arising from new regimes

02 H1 2022 results

03 Update on IFRS 17

04 **Concluding remarks**

We deliver on our key priorities

H1 2022 volatility confirms our ongoing repositioning and broader strategic direction, with supportive market fundamentals

1

Continued repositioning of our portfolio given volatile environments



6.3%

Life technical margin in H1 2022 withstanding Covid-19 claims



+20.9%

P&C GWP growth at constant FX in H1 2022



-21%

Nat Cat exposures' reduction by year-end 2022



-50%

Agriculture exposures' reduction by 2023 to reduce further climate-sensitive volatility

2

Pricing momentum and rising interest rates provide strong profitability support



+5%

Price increase across P&C business renewed this year (in H1 2022)



2.0%

Enhanced regular investment income yield in H1 2022

3

Strong solvency position to support sustainable growth and shareholders return



240%

Strong solvency position in a challenging environment



112%¹

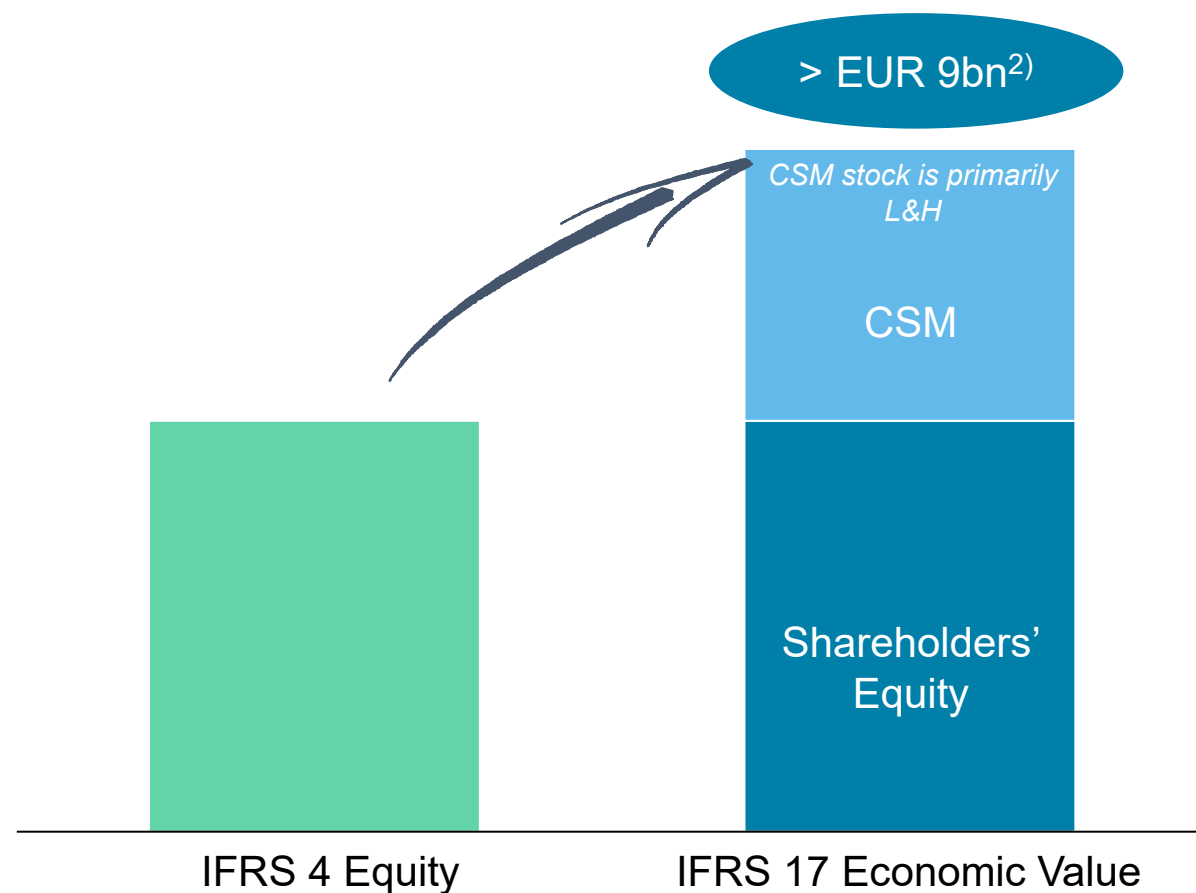
Continued focus on capital allocation and attractive shareholder remuneration

We are committed to creating long-term economic value

IFRS 17 is beneficial for us and will provide a new reference point for valuation

- IFRS 17 is a new accounting regime which better captures the economics of insurance portfolios. The economic valuation framework of IFRS 17 will help reflect the true economic value of insurers
- SCOR is well positioned to benefit from the switch to IFRS 17 given the weight of L&H in its business mix, confirming long-term strategic positioning
- IFRS 17 is bringing closer the accounting framework and the other internal frameworks (EVA¹), Solvency 2) used by SCOR to make decisions and drive business
- In its future plan, SCOR will focus on maintaining a sustainable economic value supported by strong economic value generation

Illustrative change in valuation basis between IFRS 4 & IFRS 17

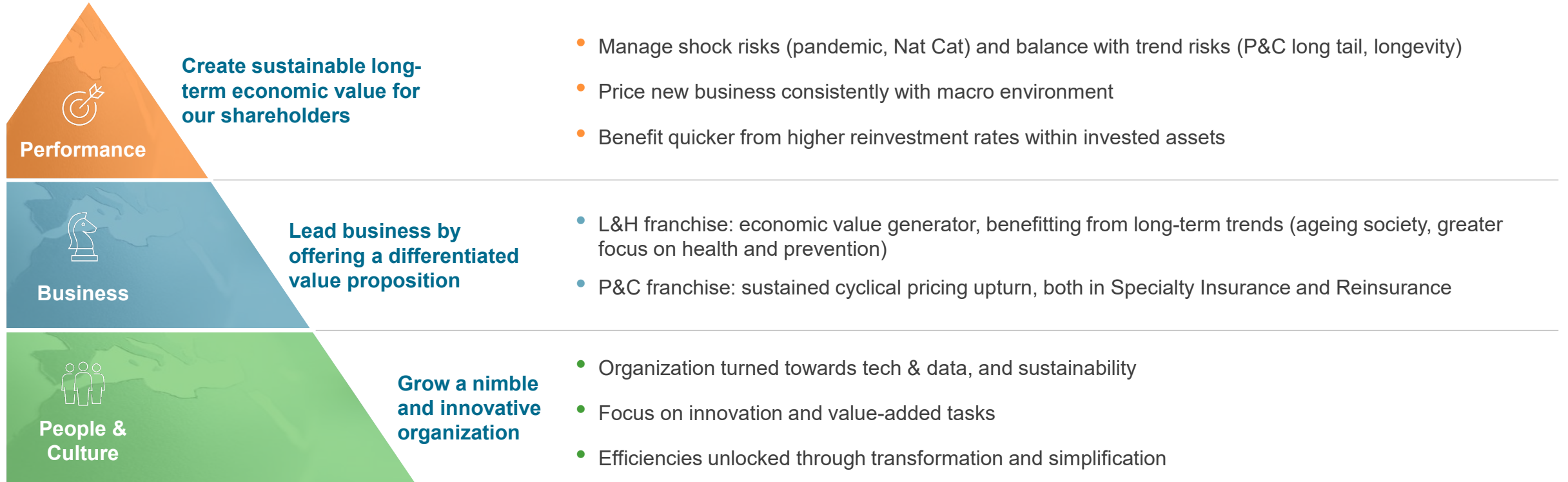


1) EVA: Economic value added

2) Unaudited figure, defined as shareholders' equity plus contractual service margin (CSM) net of tax


We are actively preparing for our next Strategic Plan

On 9th November 2022, the new Strategic Plan will provide holistic approach to our long-term vision




SCOR 2025 – IR Day: 9th November 2022

 Commitments based on IFRS 17 KPIs

 Business ambition update based on detailed underwriting initiatives

 Risk appetite definition & enforcement

 Update on the transformation roadmap and operational efficiencies implementation

Investor Relations contacts and upcoming events



FORTHCOMING SCHEDULED EVENTS

November 9, 2022
—
SCOR Group
Q3 2022 results
IR Day

March 2, 2023
—
SCOR Group
FY 2022 results

May 12, 2023
—
SCOR Group
Q1 2023 results



SCOR IS SCHEDULED TO ATTEND THE FOLLOWING INVESTOR CONFERENCES

- Monte Carlo 2022 (Sept 11-14, 2022)
- Bank of America Annual Financials CEO Conference (Sept 21, 2022)
- BNP Paribas Exane MidCap CEO Conference (November 15, 2022)



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APPENDICES

Appendix

A	P&L
B	Balance sheet & Cash flow
C	Calculation of EPS, Book value per share and RoE
D	Expenses & cost ratio
E	SCOR P&C
F	SCOR L&H
G	SCOR Investment
H	“Quantum Leap” targets and assumptions
I	Debt
J	Rating evolution
K	Listing information
L	Awards
M	ESG
N	June/ July renewals
O	Inflation drivers

Appendix A: SCOR H1 2022 financial details

In EUR m (rounded)

	H1 2022	H1 2021	Variation at current FX	Variation at constant FX
Group				
Gross written premiums	9 686	8 441	14.7%	8.3%
Net earned premiums	7 584	6 672	13.7%	27.5%
Operating results	-159	606	n.a.	
Net income	-239	380	n.a.	
Group cost ratio	4.5%	4.4%	0.1 pts	
Net investment income	230	295	-21.8%	
Return on invested assets ¹⁾	1.6%	2.5%	-0.9 pts	
Annualized RoE	n.a.	12.2%	n.a.	
EPS (EUR)	-1.34	2.04	n.a.	
Book value per share (EUR)	31.21	33.96	-8.1%	
Operating cash flow	-368	531	n.a.	
P&C				
Gross written premiums	4 827	3 768	28.1%	20.9%
Net combined ratio	107.7%	97.2%	10.5 pts	
L&H				
Gross written premiums	4 859	4 673	4.0%	-1.8%
Life technical margin	6.3%	13.1%	-6.8 pts	

1) As at 30 June 2022, fair value through income on invested assets excludes EUR (30)m related to the option on own shares granted to SCOR. The H1 2022 RoIA at 1.6% is calculated based on IFRS 9 and includes the impact of expected credit losses (ECL) and change in fair value of invested assets measured at fair value through profit and loss. Excluding those impacts (which would not have been recorded under IAS39), the RoIA would have been at 2.0%

Appendix A: SCOR Q2 2022 financial details

In EUR m (rounded)

	Q2 2022	Q2 2021	Variation at current FX	Variation at constant FX
Group				
Gross written premiums	4 971	4 316	15.2%	7.1%
Net earned premiums	3 877	3 112	24.6%	41.0%
Operating results	-111	503	n.a.	
Net income	-159	335	n.a.	
Group cost ratio	4.3%	4.3%	0.0 pts	
Net investment income	105	122	-13.5%	
Return on invested assets ¹⁾	1.5%	2.0%	-0.5 pts	
Annualized RoE	n.a.	22.4%	n.a.	
EPS (EUR)	-0.90	1.80	n.a.	
Book value per share (EUR)	31.21	33.96	-8.1%	
Operating cash flow	-252	17	n.a.	
P&C				
Gross written premiums	2 511	1 914	31.2%	21.6%
Net combined ratio	111.5%	97.4%	14.1 pts	
L&H				
Gross written premiums	2 460	2 402	2.4%	-4.5%
Life technical margin	10.9%	28.1%	-17.2 pts	

1) As at 30 June 2022, fair value through income on invested assets excludes EUR (47)m related to the option on own shares granted to SCOR. The Q2 2022 RoIA at 1.5% is calculated based on IFRS 9 and includes the impact of expected credit losses (ECL) and change in fair value of invested assets measured at fair value through profit and loss. Excluding those impacts (which would not have been recorded under IAS39), the RoIA would have been at 1.9%

Appendix A: Consolidated statement of income, H1 2022

In EUR m (rounded)

	H1 2022 (IFRS 9)	H1 2021 ¹⁾
Gross written premiums	9 686	8 441
Change in gross unearned premiums	-429	-292
Revenues associated with life financial reinsurance contracts	5	6
Gross benefits and claims paid	-7 610	-6 919
Gross commissions on earned premiums	-1 567	-1 781
Gross technical result	85	-545
Ceded written premiums	-1 758	-1 546
Change in ceded unearned premiums	85	69
Ceded claims	1 513	1 477
Ceded commissions	188	1 226
Net result of retrocession	28	1 226
Net technical result	113	681
Other income and expenses excl. revenues associated with financial reinsurance contracts	-1	-14
Total other operating revenues / expenses	-1	-14
Interest revenue Financial Assets not measured FVTPL	216	203
Other investment revenues	80	192
Net impairment losses	-36	-5
Investment income	260	390
Share attributable to third party interests in consolidated funds	-24	-31
Investment management expenses	-33	-41
Acquisition and administrative expenses	-344	-306
Other current operating income and expenses	-114	-83
Current operating results	-143	596
Other operating income and expenses	-16	8
Operating results before impact of acquisitions	-159	604
Acquisition-related expenses		
Gain on bargain purchase		
Operating results	-159	604
Financing expenses	-59	-64
Share in results of associates	-1	-2
Corporate income tax	-20	-158
Consolidated net income	-239	380
of which non-controlling interests		
Consolidated net income, Group share	-239	380

Appendix A: Consolidated statement of income, Q2 2022

In EUR m (rounded)

	Q2 2022 (IFRS 9)	Q2 2021 ¹⁾
Gross written premiums	4 971	4 316
Change in gross unearned premiums	-207	-132
Revenues associated with life financial reinsurance contracts	3	3
Gross benefits and claims paid	-3 996	-3 830
Gross commissions on earned premiums	-832	-1 136
Gross technical result	-61	-779
Ceded written premiums	-923	-1 104
Change in ceded unearned premiums	36	32
Ceded claims	927	1 220
Ceded commissions	91	1 173
Net result of retrocession	131	1 321
Net technical result	70	542
Other income and expenses excl. revenues associated with financial reinsurance contracts	3	-4
Total other operating revenues / expenses	3	-4
Interest revenue Financial Assets not measured FVTPL	116	102
Other investment revenues	-11	85
Net impairment losses	-22	-5
Investment income	83	182
Share attributable to third party interests in consolidated funds	-12	-14
Investment management expenses	-18	-21
Acquisition and administrative expenses	-168	-154
Other current operating income and expenses	-60	-44
Current operating results	-102	487
Other operating income and expenses	-9	16
Operating results before impact of acquisitions	-111	503
Acquisition-related expenses		
Gain on bargain purchase		
Operating results	-111	503
Financing expenses	-27	-33
Share in results of associates		-2
Corporate income tax	-21	-133
Consolidated net income	-159	335
of which non-controlling interests		
Consolidated net income, Group share	-159	335

Appendix A: Consolidated statement of income by segment, H1 2022

In EUR m (rounded)

	H1 2022 (IFRS 9)				H1 2021 ¹⁾			
	L&H	P&C	Group Functions	Total	L&H	P&C	Group Functions	Total
Gross written premiums	4 859	4 827		9 686	4 673	3 768		8 441
Change in gross unearned premiums	-20	-409		-429	2	-294		-292
Revenues associated with life financial reinsurance contracts	5			5	6			6
Gross benefits and claims paid	-4 210	-3 400		-7 610	-4 626	-2 293		-6 919
Gross commissions on earned premiums	-592	-975		-1 567	-1 024	-757		-1 781
Gross technical result	42	43		85	-969	424		-545
Ceded written premiums	-957	-801		-1 758	-1 026	-520		-1 546
Change in ceded unearned premiums	-2	87		85		69		69
Ceded claims	1 035	478		1 513	1 256	221		1 477
Ceded commissions	48	140		188	1 142	84		1 226
Net result of retrocession	124	-96		28	1 372	-146		1 226
Net technical result	166	-53		113	403	278		681
Other income and expenses excl. revenues associated with financial reinsurance contracts	2	-3		-1		-14		-14
Total other operating revenues / expenses	2	-3		-1		-14		-14
Interest revenue Financial Assets not measured FVTPL	71	145		216	58	145		203
Other investment revenues	28	82	-30	80	95	67	30	192
Net impairment losses	-6	-30		-36	-2	-3		-5
Investment income	93	197	-30	260	151	209	30	390
Share attributable to third party interests in consolidated funds	-1	-23		-24	-1	-30		-31
Investment management expenses	-10	-22	-1	-33	-11	-24	-6	-41
Acquisition and administrative expenses	-158	-181	-5	-344	-139	-156	-11	-306
Other current operating income and expenses	-27	-38	-49	-114	-17	-14	-52	-83
Current operating results	65	-123	-85	-143	386	249	-39	596
Other operating income and expenses	-4	-12		-16	-2	-12	22	8
Operating results before impact of acquisitions	61	-135	-85	-159	384	237	-17	604
Loss ratio		78.9%						
Commissions ratio		22.5%						
P&C management expense ratio		6.3%						
Net combined ratio²⁾		107.7%				97.2%		
Life technical margin³⁾	6.3%				13.1%			

1) SCOR has elected not to restate 2021 comparative figures in accordance with the option given by IFRS 9. The presentation of the consolidated statement of income reflects the IFRS 9 line items. H1 2021 IAS 39 figures have been mapped to the new line items, without any restatement. Certain immaterial reclassifications have been made in order to improve alignment with the presentation used for the current year. These changes are unaudited

2) See Appendix E, slide 62 for detailed calculation of combined ratio

3) See Appendix F, slide 64 for detailed calculation of the technical margin

Appendix A: Consolidated statement of income by segment, Q2 2022

In EUR m (rounded)

	Q2 2022 (IFRS 9)				Q2 2021 ¹⁾			
	L&H	P&C	Group Functions	Total	L&H	P&C	Group Functions	Total
Gross written premiums	2 460	2 511		4 971	2 402	1 914		4 316
Change in gross unearned premiums		-207		-207	6	-138		-132
Revenues associated with life financial reinsurance contracts	3			3	3			3
Gross benefits and claims paid	-2 095	-1 901		-3 996	-2 639	-1 191		-3 830
Gross commissions on earned premiums	-318	-514		-832	-743	-393		-1 136
Gross technical result	50	-111		-61	-971	192		-779
Ceded written premiums	-466	-457		-923	-836	-268		-1 104
Change in ceded unearned premiums	-3	39		36		32		32
Ceded claims	594	333		927	1 084	136		1 220
Ceded commissions	5	86		91	1 131	42		1 173
Net result of retrocession	130	1		131	1 379	-58		1 321
Net technical result	180	-110		70	408	134		542
Other income and expenses excl. revenues associated with financial reinsurance contracts		3		3		-4		-4
Total other operating revenues / expenses		3		3		-4		-4
Interest revenue Financial Assets not measured FVTPL	37	79		116	29	82	-9	102
Other investment revenues	-1	37	-47	-11	53	6	26	85
Net impairment losses	-3	-19		-22		-4	-1	-5
Investment income	33	97	-47	83	82	84	16	182
Share attributable to third party interests in consolidated funds		-12		-12	-1	-27	14	-14
Investment management expenses	-6	-12		-18	-5	-13	-3	-21
Acquisition and administrative expenses	-79	-87	-2	-168	-70	-79	-5	-154
Other current operating income and expenses	-17	-19	-24	-60	-8	-5	-31	-44
Current operating results	111	-140	-73	-102	406	90	-9	487
Other operating income and expenses	-3	-6		-9	-1	-5	22	16
Operating results before impact of acquisitions	108	-146	-73	-111	405	85	13	503
Loss ratio		83.1%				68.4%		
Commissions ratio		22.7%				22.7%		
P&C management expense ratio		5.6%				5.8%		
Net combined ratio²⁾		111.5%						
Life technical margin³⁾	10.9%				28.1%			

1) SCOR has elected not to restate 2021 comparative figures in accordance with the option given by IFRS 9. The presentation of the consolidated statement of income reflects the IFRS 9 line items. Q2 2021 IAS 39 figures have been mapped to the new line items, without any restatement. Certain immaterial reclassifications have been made in order to improve alignment with the presentation used for the current year. These changes are unaudited

2) See Appendix E, slide 62 for detailed calculation of combined ratio

3) See Appendix F, slide 64 for detailed calculation of the technical margin

Appendix B: Consolidated balance sheet – Assets

In EUR m (rounded)

	H1 2022 (IFRS 9)	Q4 2021 ¹⁾
Goodwill	800	800
Goodwill arising from non insurance activities	82	82
Value of business acquired	1 106	893
Insurance business investments	30 029	31 489
Real estate investments	598	629
Investments at fair value through other comprehensive income	17 541	20 328
Investments at fair value through income	1 199	180
Investments at amortized cost	1 737	1 474
Derivative instruments	227	262
Funds held by ceded companies	8 727	8 616
Investments in associates	6	7
Share of retrocessionaires in insurance and investment contract liabilities	4 528	4 136
Other assets	14 251	12 028
Accounts receivable from assumed insurance and reinsurance transactions	9 073	7 603
Accounts receivable from ceded reinsurance transactions	551	454
Deferred tax assets	906	716
Taxes receivable	166	175
Miscellaneous assets ²⁾	1 835	1 586
Deferred acquisition costs	1 720	1 494
Cash and cash equivalents	2 319	2 083
Total assets	53 121	51 518

1) SCOR has elected not to restate 2021 comparative figures in accordance with the option given by IFRS 9. The presentation of the consolidated balance sheet reflects the IFRS 9 line items. December 31, 2021, IAS 39 figures have been mapped to the new line items, without any IFRS 9 restatement. Certain immaterial reclassifications have been made in order to improve alignment with the presentation used for the current year.

2) Include other intangible assets, tangible assets and other assets

Appendix B: Consolidated balance sheet – Liabilities & shareholders' equity

In EUR m (rounded)

	H1 2022 (IFRS 9)	Q4 2021 ¹⁾
Group shareholders' equity	5 566	6 385
Non-controlling interest	15	17
Total shareholders' equity	5 581	6 402
Financial debt	3 228	3 226
Subordinated debt	2 609	2 581
Real estate financing	445	470
Other financial debt	174	175
Contingency reserves	116	151
Contract liabilities	37 678	35 832
Insurance contract liabilities	37 152	35 460
Investment contract liabilities	526	372
Other liabilities	4 659	4 099
Deferred tax liabilities	200	242
Derivative instruments	58	81
Assumed insurance and reinsurance payables	1 023	746
Accounts payable on ceded reinsurance transactions	2 540	2 351
Taxes payable	83	78
Miscellaneous liabilities	755	601
Third party interests in consolidated funds	1 859	1 809
Total shareholders' equity & liabilities	53 121	51 518

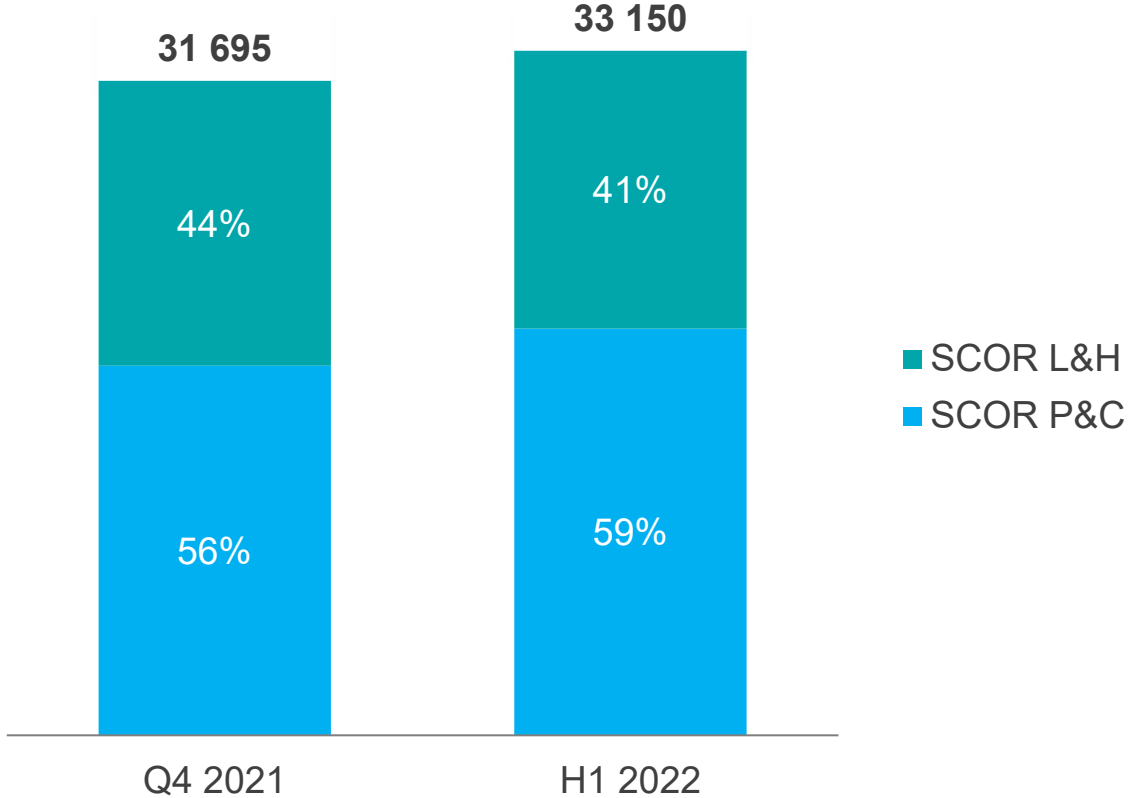
Appendix B: Consolidated statements of cash flows

In EUR m (rounded)

	H1 2022	H1 2021
Cash and cash equivalents at the beginning of the period	2 083	1 804
Net cash flows in respect of operations	-368	531
Cash flow in respect of changes in scope of consolidation	-8	-2
Cash flow in respect of acquisitions and sale of financial assets	1 150	155
Cash flow in respect of acquisitions and disposals of tangible and intangible fixed assets	-35	-49
Net cash flows in respect of investing activities	1 107	104
Transactions on treasury shares and issuance of equity instruments	-102	-41
Dividends paid	-323	
Cash flows in respect of shareholder transactions	-425	-41
Cash related to issue or reimbursement of financial debt	-40	-29
Interest paid on financial debt	-69	-73
Other cash flow from financing activities	-19	6
Cash flows in respect of financing activities	-128	-96
Net cash flows in respect of financing activities	-553	-137
Effect of changes in foreign exchange rates	50	
Cash and cash equivalents at the end of the period	2 319	2 302

Appendix B: Net contract liabilities by segment

Net liabilities L&H & P&C (in EUR m, rounded)



Appendix C: Calculation of EPS, book value per share and RoE

Earnings per share calculation

	H1 2022	H1 2021
Group net income ¹⁾ (A)	- 239	380
Average number of opening shares (1)	186 896 376	186 730 076
Impact of new shares issued (2)	-1 059 831	180 178
Time Weighted Treasury Shares ²⁾ (3)	-7 926 143	-693 446
Basic Number of Shares (B) = (1)+(2)+(3)	177 910 402	186 216 808
Basic EPS (A)/(B) in EUR	-1.34	2.04

Book value per share calculation

	H1 2022	H1 2021
Group shareholders' equity ¹⁾ (A)	5 566	6 318
Shares issued at the end of the quarter (1)	179 671 295	186 791 876
Treasury Shares at the end of the quarter ²⁾ (2)	-1 325 388	- 741 353
Basic Number of Shares (B) = (1)+(2)	178 345 907	186 050 523
Basic Book Value PS (A)/(B) in EUR	31.21	33.96

Post-tax Return on Equity (RoE)

	H1 2022	H1 2021
Group net income ¹⁾	-239	380
Opening shareholders' equity	6 385	6 155
Weighted group net income ²⁾	-119	190
Payment of dividends	-67	-2
Weighted increase in capital	-46	4
Effects of changes in foreign exchange rates ²⁾	279	94
Revaluation – Assets measured at FVTOCI ²⁾	-329	-35
Weighted average shareholders' equity	6 103	6 406
Annualized RoE	n.a.	12.2%

Appendix C: Calculation of the risk-free rate component of “Quantum Leap” RoE target

5 years

	5-year daily spot rates ¹⁾ ^(x)			Currency mix ³⁾ ⁽⁼⁾			Weighted average rates			
	EUR ²⁾	USD	GBP	EUR	USD	GBP	EUR	USD	GBP	Total
Jul 3, 2017	-0.23	1.93	0.69	51%	37%	12%	-0.12	0.71	0.08	0.67
Jul 4, 2017	-0.24	1.93	0.67	51%	37%	12%	-0.12	0.71	0.08	0.66
Jul 5, 2017	-0.14	1.93	0.66	51%	37%	12%	-0.07	0.71	0.08	0.71
...
Dec 29, 2017	-0.20	2.21	0.73	52%	37%	11%	-0.11	0.82	0.08	0.80
...
Dec 31, 2018	-0.27	2.51	0.90	51%	38%	11%	-0.14	0.96	0.10	0.93
...
Mar 29, 2019	-0.49	2.24	0.75	51%	38%	11%	-0.25	0.86	0.09	0.70
...
Jun 28, 2019	-0.66	1.77	0.63	50%	39%	11%	-0.33	0.67	0.07	0.41
...
Sep 30, 2019	-0.78	1.55	0.26	50%	39%	11%	-0.39	0.60	0.03	0.24
...
Dec 31, 2019	-0.48	1.69	0.60	50%	39%	11%	-0.24	0.66	0.07	0.49
...
Mar 31, 2020	-0.68	0.37	0.19	51%	40%	9%	-0.35	0.15	0.02	-0.18
...
Jun 30, 2020	-0.71	0.28	-0.07	51%	40%	9%	-0.36	0.11	-0.01	-0.25
...
Sep 30, 2020	-0.71	0.28	-0.06	51%	40%	9%	-0.37	0.11	0.00	-0.26
...
Dec 31, 2020	-0.74	0.36	-0.09	52%	40%	8%	-0.38	0.14	-0.01	-0.25
...
Mar 31, 2021	-0.63	0.94	0.38	51%	40%	9%	-0.32	0.38	0.03	0.09
...
Jun 30, 2021	-0.59	0.88	0.32	51%	40%	9%	-0.30	0.35	0.03	0.09
...
Sep 30, 2021	-0.54	1.03	0.62	53%	38%	9%	-0.29	0.39	0.05	0.16
...
Dec 31, 2021	-0.55	0.99	0.65	51%	41%	8%	-0.24	0.51	0.07	0.34
...
Mar 31 2022	0.38	2.42	1.42	53%	39%	8%	0.20	0.95	0.12	1.27
...
Jun 30,2022	1.12	3.00	1.96	52%	40%	8%	0.57	1.21	0.15	1.94
										0.49

1) 5-year risk-free rate
 2) 5-year German government bond
 3) Year-end currency mix based on SCOR's net technical reserves

Appendix D: Reconciliation of total expenses to cost ratio

In EUR m (rounded)

	H1 2022	H1 2021
Total expenses as per Profit & Loss account	-491	-430
ULAE (Unallocated Loss Adjustment Expenses)	-39	-37
Total management expenses	-530	-467
Investment management expenses	33	41
Total expense base	-497	-426
Minus corporate finance expenses	14	9
Minus amortization	41	41
Minus non-controllable expenses	6	7
Total management expenses (for Group cost ratio calculation)	-436	-369
Gross Written Premiums (GWP)	9 686	8 441
Group cost ratio	4.5%	4.4%

Appendix E: Calculation of P&C net combined ratio

In EUR m (rounded)

	H1 2022	H1 2021
Gross earned premiums ¹⁾	4 418	3 474
Ceded earned premiums ²⁾	-714	-451
Net earned premiums (A)	3 704	3 023
Gross benefits and claims paid	-3 400	-2 293
Ceded claims	478	221
Total net claims (B)	-2 922	-2 072
Loss ratio (Net attritional + Natural catastrophes): -(B)/(A)	78.9%	68.6%
Gross commissions on earned premiums	-975	-757
Ceded commissions	140	84
Total net commissions (C)	-835	-673
Commission ratio: -(C)/(A)	22.5%	22.2%
Total technical ratio: -((B)+(C))/(A)	101.4%	90.8%
Acquisition and administrative expenses	-181	-156
Other current operating income / expenses	-38	-14
Other income and expenses from reinsurance operations	-13	-24
Total P&C management expenses (D)	-232	-194
P&C management expense ratio: -(D)/(A)	6.3%	6.4%
Total net combined ratio: -((B)+(C)+(D))/(A)	107.7%	97.2%

Appendix E: Normalized net combined ratio

	QTD						YTD					
	1	2	3	4	5	1+2+3+5	1	2	3	4	5	1+2+3+5
	Published net combined ratio	Reserve release	One off	Cat ratio	Cat ratio delta from budget ¹⁾	Normalized net combined ratio	Published net combined ratio	Reserve release	One off	Cat ratio	Cat ratio delta from budget ¹⁾	Normalized net combined ratio
Q1 2018	91.8%			4.1%	1.9%	93.7%	91.8%			4.1%	1.9%	93.7%
Q2 2018	91.1%			0.7%	5.3%	96.4%	91.4%			2.3%	3.7%	95.1%
Q3 2018	98.0%	4.7% ²⁾		16.5%	-10.5%	92.1%	93.6%	1.5%		7.0%	-1.0%	94.1%
Q4 2018	115.9%	3.0% ³⁾		28.6%	-22.6%	96.3%	99.4%	1.9%		12.6%	-6.6%	94.7%
Q1 2019	94.6%			6.5%	0.5%	95.1%	94.6%			6.5%	0.5%	95.1%
Q2 2019	92.9%			4.1%	2.9%	95.8%	93.7%			5.2%	1.8%	95.5%
Q3 2019	99.4%	4.1% ⁴⁾	-0.9% ⁴⁾	12.0%	-5.0%	97.5%	95.7%	1.4% ⁴⁾	-0.3% ⁴⁾	7.6%	-0.6%	96.2%
Q4 2019	108.8%	3.4% ⁵⁾		23.5%	-16.5%	95.7%	99.0%	1.9% ⁵⁾	-0.2%	11.6%	-4.6%	96.1%
Q1 2020	94.5%			5.4%	1.6%	96.1%	94.5%			5.4%	1.6%	96.1%
Q2 2020	109.9%		-16.1% ⁶⁾	4.8%	2.2%	96.0%	102.3%		-8.2%	5.1%	1.9%	96.0%
Q3 2020	97.5%		-0.1% ⁶⁾	9.4%	-2.4%	95.0%	100.7%		-5.5%	6.5%	0.5%	95.7%
Q4 2020	98.7%		-2.0% ⁶⁾	7.9%	-0.9%	95.8%	100.2%		-4.7%	6.8%	0.2%	95.7%
Q1 2021	97.1%			12.6%	-5.6%	91.4%	97.1%			12.6%	-5.6%	91.4%
Q2 2021	97.4%		-7.1% ⁷⁾	6.1%	0.9%	91.2%	97.2%		-3.6%	9.4%	-2.4%	91.2%
Q3 2021	112.0%			24.3%	-17.3%	94.7%	102.7%		-2.3%	14.8%	-7.8%	92.6%
Q4 2021	95.0%			7.3%	-0.3%	94.7%	100.6%		-1.7%	12.8%	-5.8%	93.1%
Q1 2022	103.7%			10.1%	-2.1%	101.6%	103.7%			10.1%	-2.1%	101.6%
Q2 2022	111.5%			10.9%	-2.9%	108.6%	107.7%			10.5%	-2.5%	105.1%

1) The budget cat ratio was 7% until Q4 2015, 6% from Q1 2016 to Q4 2018, 7% from Q1 2019 to Q4 2021; and 8% from Q1 2022

2) Includes EUR 60m (pre-tax) reserve release in Q3 2018

3) Includes EUR 40m (pre-tax) reserve release in Q4 2018

4) Includes EUR 60m (pre-tax) reserve release in Q3 2019 and EUR 13m (pre-tax) negative one-off linked in Ogden

5) Includes EUR 50m (pre-tax) positive effect related to a reserve release in Q4 2019

6) Includes EUR -259m negative effect related to Covid-19 impacts in Q2 2020 and additional impacts of respectively EUR -1m in Q3 2020 and EUR -30m in Q4 2020

7) Includes EUR -109m negative effect related to Covid-19 impacts in Q2 2021

Appendix F: Calculation of the Life technical margin and Summary of Life Covid-19 bookings

Calculation of the Life Technical Margin

EUR m (rounded)	H1 2022	H1 2021
Gross earned premiums ¹⁾	4 839	4 675
Ceded earned premiums ²⁾	-959	-1 026
Net earned premiums (A)	3 880	3 649
Net technical result	166	403
Interest on deposits	79	74
Technical result (B)	245	477
Technical margin (B)/(A)	6.3%	13.1%

- H1 2021 comparative figures shown include impact of the Life in-force transaction (which was executed since Q2 2021)
- Net Earned Premiums for H1 2022 YTD reflects EUR 584 million of ceded premiums on the Life in-force
- Technical result in H1 2021 includes the H1 2021 EUR346 million impact of the life in-force transaction
- Technical result in H1 2022 includes:
 - Total Covid-19 claims booked of EUR 254 million⁵⁾

Summary of Life Covid-19 bookings

EUR m (rounded)	H1 2020	Q3 2020	Q4 2020	FY 2020	Q1 2021	Q2 2021	H1 2021	Q3 2021	Q4 2021	FY 2021	Q1 2022	Q2 2022	H1 2022
USA ³⁾	182	51	50	283	145	77	222 ⁶⁾	75	116	357	179	47	226
All other markets ⁴⁾	12	6	13	31	17	30	46 ⁶⁾	17	51	109	16	12	28
Total	194	57	63	314	162	106	268⁶⁾	92	167	466	195	59	254

1) Gross written premiums + Change in gross unearned premiums; 2) Ceded gross written premiums + Change in ceded unearned premiums; 3) Net of retrocession. Due to typical reporting delays with claims, this amount includes an estimate in respect of incurred-but-not-reported (IBNR) claims for US deaths prior to June 30, 2022; 4) Booked claims; 5) Net of reduced flu claims in the U.S., net of retrocession and before tax, including IBNR; 6) Covid-19 claims of EUR 268m (net of retrocession, before tax) reported for H1 2021 were presented before the impact of the Life in-force transaction. The equivalent figure for Covid-19 claims for H1 2021 net of the Life in-force transaction was EUR 207m (net of retrocession and before tax), of which EUR 166m (net of retrocession and before tax) comes from the US in-force portfolio and EUR 41m (net of retrocession and before tax) from all other markets

Appendix G: Investment portfolio asset allocation as of 30/06/2022

Tactical Asset Allocation (in %, rounded)

	2020				2021				2022	
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2
Cash	9%	10%	10%	8%	10%	11%	11%	8%	7%	10%
Fixed Income	78%	78%	78%	79%	76%	75%	76%	80%	81%	77%
Short-term investments	2%	3%	1%	1%	5%	5%	3%	1%	1%	1%
Government bonds & assimilated	24%	24%	24%	26%	27%	26%	26%	26%	29%	23%
Covered bonds & Agency MBS	9%	8%	8%	7%	6%	6%	5%	7%	6%	6%
Corporate bonds	41%	41%	43%	43%	36%	36%	40%	44%	43%	45%
Structured & securitized products	2%	2%	2%	2%	2%	2%	2%	2%	2%	2%
Loans	4%	4%	4%	5%	5%	5%	5%	5%	5%	5%
Equities²⁾	2%	2%	2%	2%	2%	2%	1%	0%	0%	0%
Real estate	3%	3%	3%	3%	3%	3%	3%	3%	3%	4%
Other investments³⁾	4%	3%	3%	3%	4%	4%	4%	4%	4%	4%
Total invested assets (in EUR bn)	20.3	20.7	20.4	20.5	20.9	20.7	22.0	22.7	22.2	21.4

“Quantum Leap” Strategic Asset Allocation (in % of invested assets)

Min	Max
5.0% ¹⁾	-
70.0%	-
5.0% ¹⁾	-
-	100.0%
-	20.0%
-	50.0%
-	10.0%
-	10.0%
-	10.0%
-	10.0%

1) Minimum cash + short-term investments is 5%

2) Including listed equities, convertible bonds, convex equity strategies

3) Including private debt, alternative investments, infrastructure, ILS strategies, private and non-listed equities

Appendix G: Details of investment returns

In EUR m (rounded)

Annualized returns:	2021 (IAS39)					
	Q1	Q2	H1	Q3	Q4	FY
Total net investment income ¹⁾	173	122	295	116	140	551
Average investments	28 428	28 567	28 498	29 210	30 438	29 161
Return on Investments (ROI)	2.5%	1.7%	2.1%	1.6%	1.8%	1.9%

Return on Invested Assets	3.0%	2.0%	2.5%	1.9%	2.2%	2.3%
Income	1.7%	1.7%	1.7%	1.7%	1.9%	1.7%
Realized capital gains/losses	1.5%	0.4%	1.0%	0.2%	0.5%	0.6%
Impairments & real estate amortization	-0.1%	-0.1%	-0.1%	-0.1%	-0.1%	-0.1%
Fair value through income	-0.1%	0.0%	0.0%	0.0%	0.0%	0.0%
Return on funds withheld & other deposits	2.1%	1.9%	2.0%	2.1%	1.9%	2.0%

Annualized returns:	2022 (IFRS9)		
	Q1	Q2	H1
Total net investment income ¹⁾	125	105	231
Average investments	30 919	30 238	30 578
Return on Investments (ROI)²⁾	1.6%	1.4%	1.5%
Return on Invested Assets²⁾³⁾	1.8%	1.5%	1.6%
Regular income	1.9%	2.2%	2.0%
Investment gains and losses	0.3%	-0.1%	0.1%
Net impairment and amortization	-0.4%	-0.6%	-0.5%
Return on funds withheld & other deposits	2.0%	1.9%	1.9%

1) Net of investment management expenses

2) As at 30 June 2022, fair value through income on invested assets excludes EUR (30)m related to the option on own shares granted to SCOR. The H1 2022 RoIA at 1.6% is calculated based on IFRS 9 and includes the impact of expected credit losses (ECL) and change in fair value of invested assets measured at fair value through profit and loss. Excluding those impacts (which would not have been recorded under IAS39), the RoIA would have been at 2.0%

3) Excluding funds withheld by cedants & other deposits

Appendix G: Investment income development

In EUR m (rounded)

	2021 (IAS39)					
	Q1	Q2	H1	Q3	Q4	FY
Investment revenues on invested assets	86	89	175	92	106	373
Realized gains/losses on fixed income	74	14	88	3	4	95
Realized gains/losses on loans	2	0	2	1	-1	2
Realized gains/losses on equities	2	7	9	5	20	34
Realized gains/losses on real estate	-1	0	-1		1	0
Realized gains/losses on other investments	0	-0		0	3	3
Realized gains/losses on invested assets	77	21	98	9	27	134
Change in impairment on fixed income	0	0	0	-0	0	0
Change in impairment on loans	0	-0	0	0	-0	-0
Change in impairment on equity					-0	-0
Change in impairment/amortization on real estate	-3	-4	-7	-3	-6	-16
Change in impairment on other investments	-1	0	-1		0	-1
Change in impairment on invested assets	-4	-4	-8	-3	-6	-17
Fair value through income on invested assets	-5	0	-5	1	-2	-6
<i>of which: income on other consolidated entities</i>	<i>-0</i>	<i>-2</i>	<i>-2</i>	<i>-1</i>	<i>-4</i>	<i>-7</i>
Financing costs on real estate investments	-1	-0	-1	-1	-0	-2
Total investment income on invested assets	153	106	259	98	125	482
Income on funds withheld & other deposits	40	37	77	40	37	154
Investment management expenses	-20	-21	-41	-22	-22	-85
Total net investment income	173	122	295	116	140	551
Foreign exchange gains / losses	-4	-2	-6	-5	3	-8
Income on other consolidated entities	0	2	2	1	4	7
Income on technical items	2	26	28	90	9	127
Financing costs on real estate investments	1	0	1	1	0	2
IFRS investment income net of investment management expenses	172	148	320	203	156	679

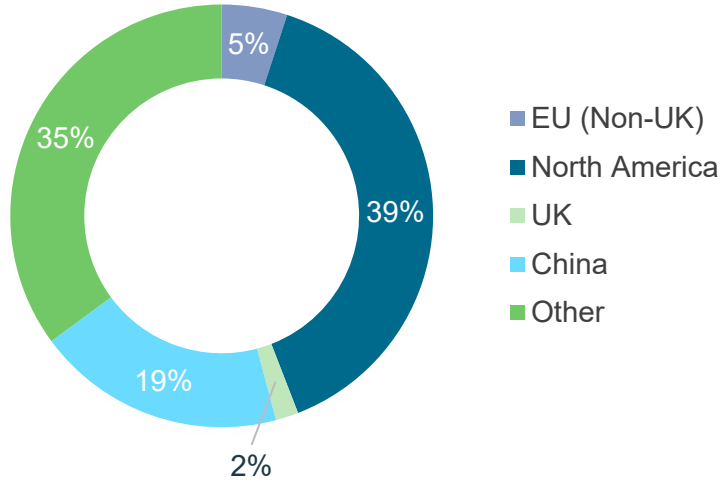
	2022 (IFRS9)		
	Q1	Q2	H1
Interest revenue on debt instruments not measured at FVTPL	88	105	193
Other regular income (dividends and interest)	13	12	25
Net real estate rental income	5	3	8
Regular income	106	120	226
Realized gains / losses on debt instruments not measured at FVTPL	-1	-6	-7
Realized gains / losses on Real Estate	24		24
Change in fair value	-9	1	-8
Investment gains and losses	14	-5	9
Real estate amortization and impairment	-4	-4	-8
Net impairment loss on financial assets (*change in ECL)	-12	-21	-33
Other income	-6	-7	-13
Net impairment and amortization	-22	-32	-54
Total investment income on invested assets	98	83	181
Income on funds withheld & other deposits	42	40	82
Investment management expenses	-15	-18	-33
Total net investment income	125	105	230
Foreign exchange gains / losses	2	-1	1
Income on other consolidated entities	1	1	2
Third party interest on consolidated funds ¹⁾	10	9	19
Income on technical items and other ²⁾	23	-49	-26
Financing costs on real estate investments	1	0	1
IFRS investment income net of investment management expenses	162	65	227

1) Third party interest on consolidated funds on Investment income on invested assets, i.e. excluding FX and income on derivatives

2) As at 30 June 2022, fair value through income on invested assets excludes EUR (30)m related to the option on own shares granted to SCOR

Appendix G: Government bond portfolio as of 30/06/2022

By region (In %. Total EUR 5.0bn)



- No exposure to U.S. municipal bonds

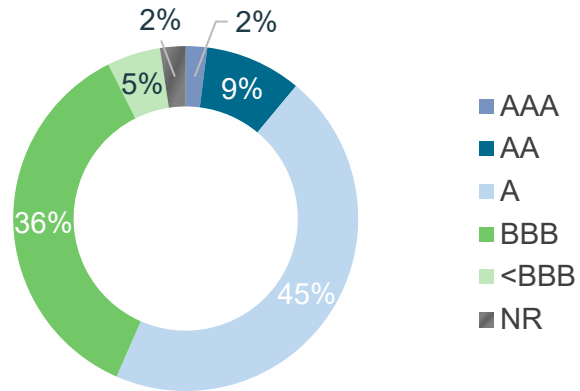
Top exposures (In %. Total EUR 5.0bn)

	30 June 2022
USA	33%
China	19%
Australia	7%
Canada	6%
Republic of Korea	6%
Supranational	5%
India	4%
Brazil	4%
Singapore	3%
UK	2%
Other	11%
Total	100%

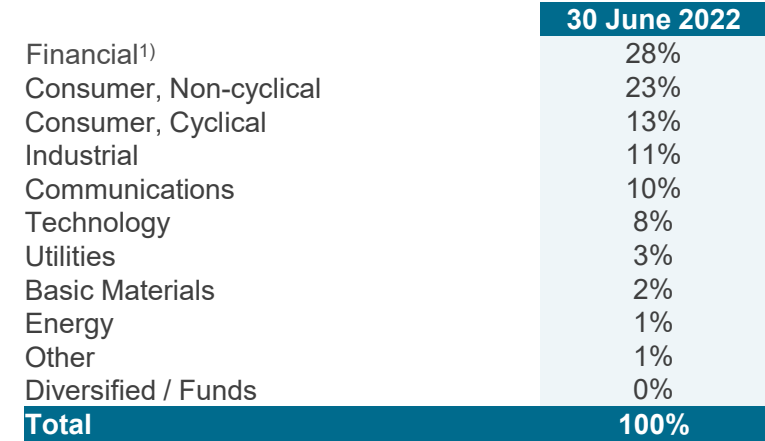
1) Supranational exposures consisting primarily of "European Investment Bank" securities and similar securities

Appendix G: Corporate bond portfolio as of 30/06/2022

By rating (In %. Total EUR 9.6bn)

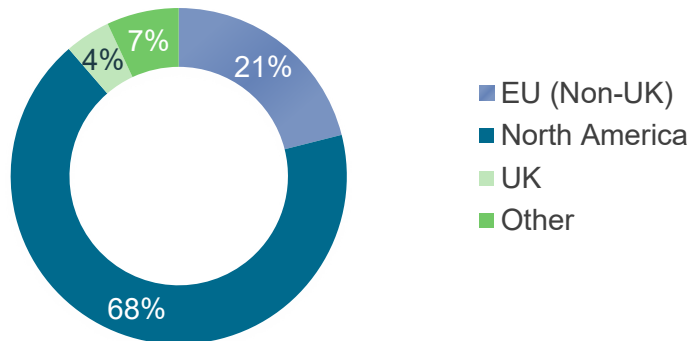


By sector/type (In %. Total EUR 9.6bn)



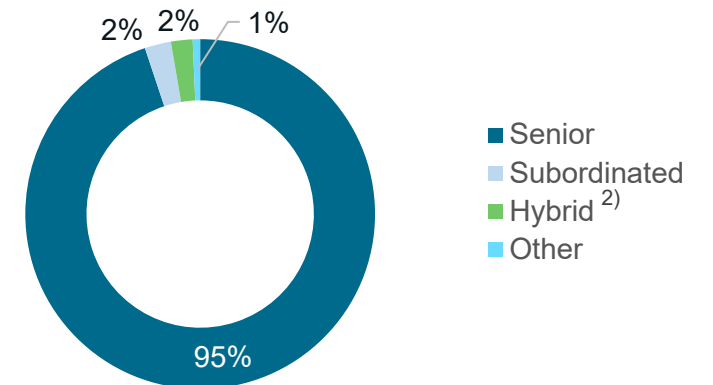
Source: Bloomberg sector definitions

By region (In %. Total EUR 9.6bn)



Source: Bloomberg geography definitions

By seniority (In %. Total EUR 9.6bn)

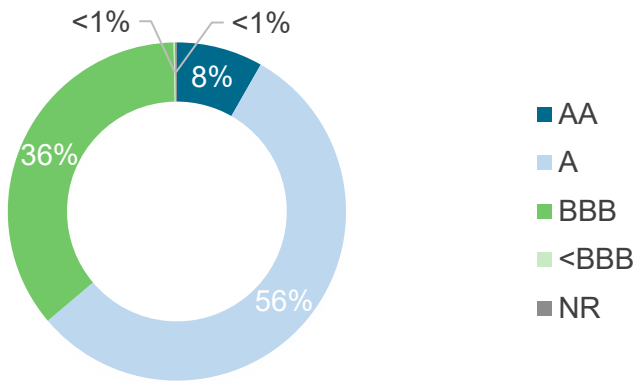


1) Of which banks: 67.1%

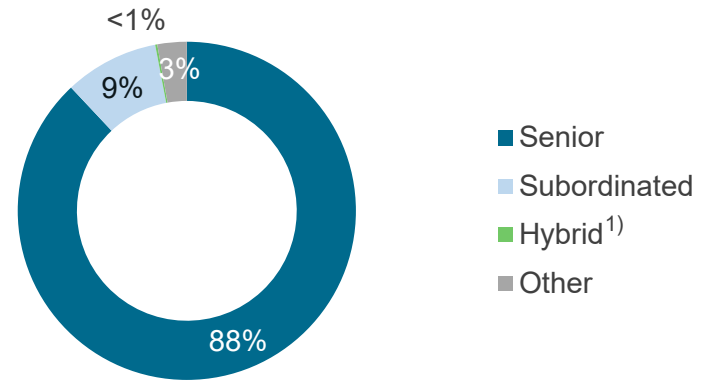
2) Including tier 1, upper tier 2 and tier 2 debts for financials

Appendix G: “Banks” corporate bond portfolio as of 30/06/2022

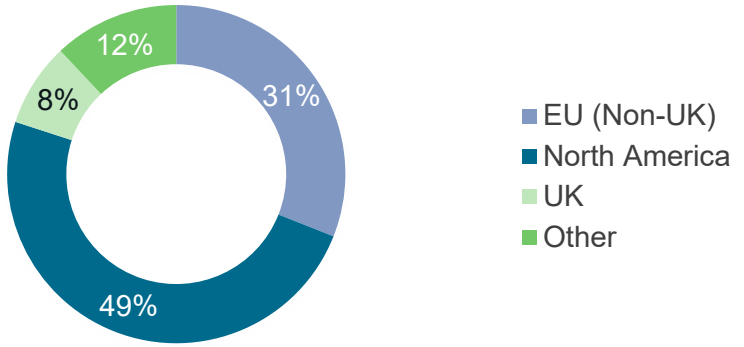
By rating (In %. Total EUR 1.8bn)



By sector/type (In %. Total EUR 1.8bn)



By region (In %. Total EUR 1.8bn)



Source: Bloomberg geography definitions

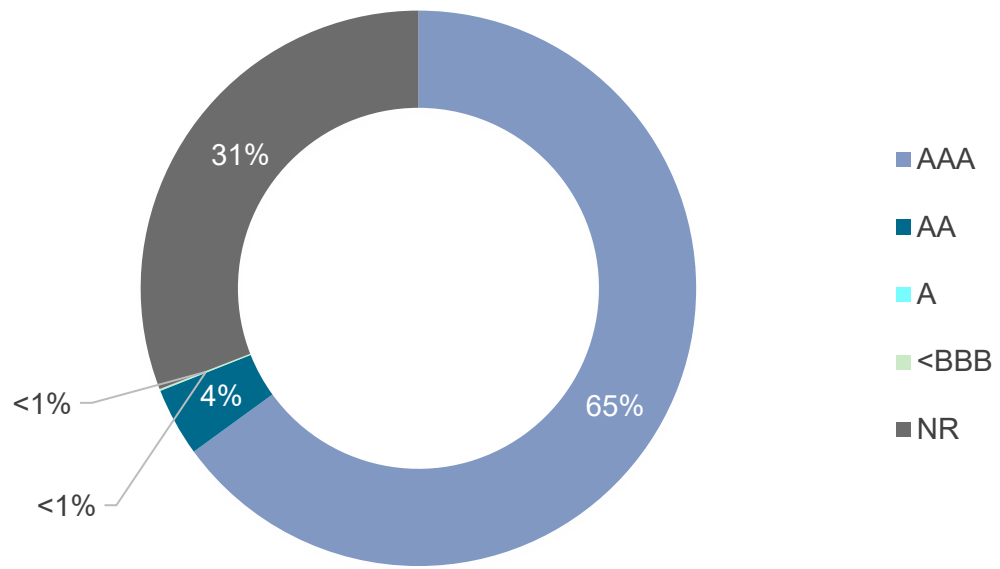
Top exposures (In %. Total EUR 1.8bn)

	30 June 2022
USA	38%
France	16%
Canada	11%
Great Britain	9%
Netherlands	5%
Spain	4%
Switzerland	4%
Australia	4%
Sweden	3%
China	3%
Other	3%
Total	100%

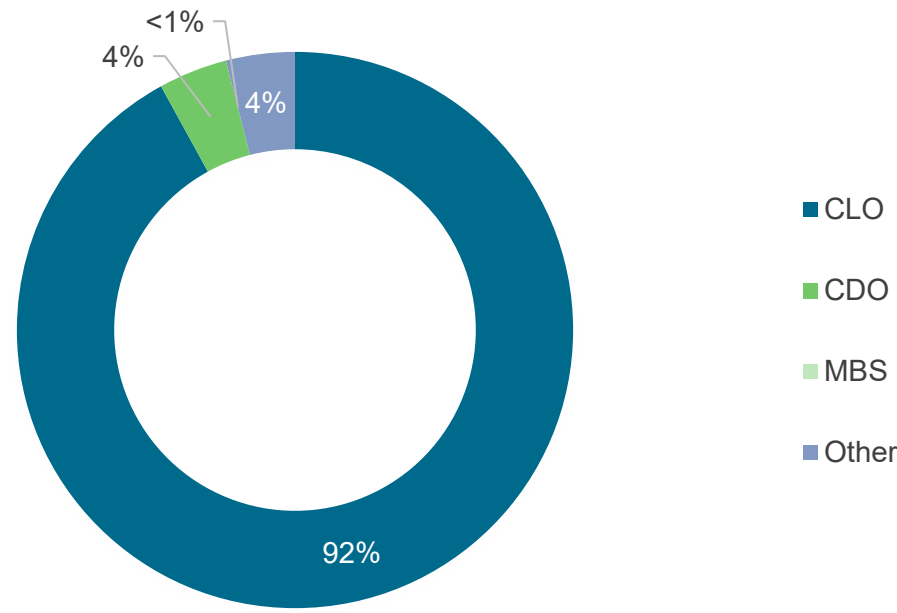
1) Including tier 1, upper tier 2 and tier 2 debts for financials

Appendix G: Structured & securitized product portfolio as of 30/06/2022

By rating (In %. Total EUR 0.4bn)

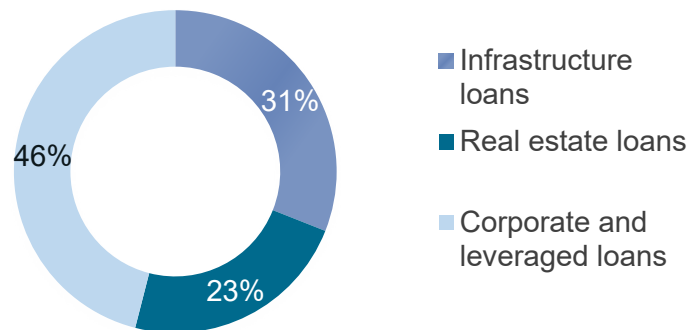


By portfolio (In %. Total EUR 0.4bn)

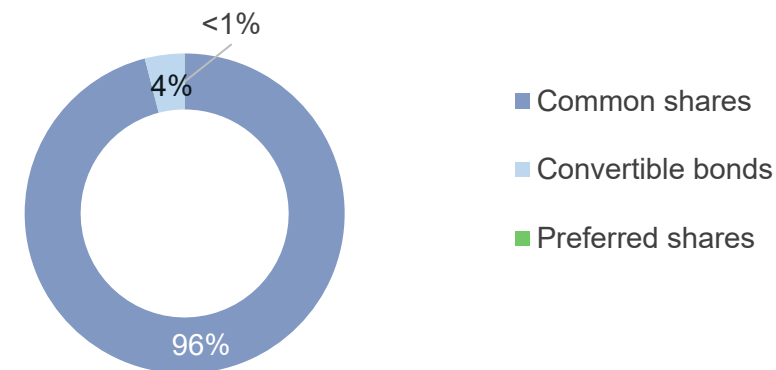


Appendix G: Loans, equity, real estate and other investment portfolios as of 30/06/2022

Loans portfolio by underlying assets (In %. Total EUR 1.1bn)



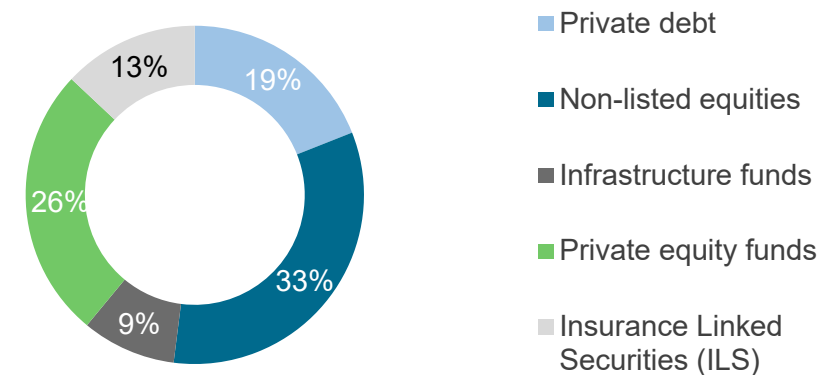
Equity portfolio by underlying assets (In %. Total EUR 0.1bn)



Real estate portfolio (In EUR m, rounded)

	30 June 2022
Real estate securities and funds	128
Direct real estate net of debt and including URGL	545
Direct real estate at amortized cost	546
Real estate URGL	99
Real estate debt	-100
Total	673

Other investments (In %. Total EUR 0.9bn)



Appendix G: IFRS 9 key principles

- The new IFRS 9 standard has replaced existing IAS 39 framework
- It will have to be adopted by insurers at the latest on 01.01.2023 (together with IFRS 17)
- SCOR has decided to adopt IFRS 9 one year ahead of schedule, on January 1, 2022

What does not change with IFRS 9?	Valuation of investments	Under IAS 39 all investments on SCOR's balance sheet were already at market value. This remains unchanged under IFRS 9, which does not trigger any measurement gap
	Performance measurement of vanilla fixed income	For the vast majority of fixed income instruments, the accounting treatment remains similar, i.e. mark-to-market changes only impacts OCI ¹⁾ and not the P&L ²⁾
What does change with IFRS 9?	Measurement of non-debt instruments	All financial instruments which are not debt instruments are measured at fair value through P&L, while under IAS 39 mark-to-market changes were directly through OCI ¹⁾ This notably impacts equities and alternative investments (external funds)
	Measurement of non-vanilla fixed income	Some fixed income instruments having non-vanilla features (i.e. some structured products, hybrid or subordinated bonds, etc.), not passing the SPPI ³⁾ test, have to be measured at fair value through P&L
	Credit impairments	Under IAS 39, credit impairments on debt instruments were determined using expert judgement when a default is likely to occur in the very near future Under IFRS 9, an ex-ante allowance for impairment (ECL ⁴⁾) is recorded for every vanilla debt instrument. This ECL is updated every quarter according to macroeconomic environment evolution and the evolution of each security's creditworthiness, according to a quantitative model. Changes will impact the P&L directly
	Presentation of financial statements	A new presentation of financial statements (P&L and BS) has been implemented, and is based on IFRS 9 accounting classifications instead of nature of revenue under IAS 39

- More instruments are measured at fair value through P&L (non-debt instruments and non-vanilla fixed income)
- Under IFRS 9, an ex-ante allowance for impairment (ECL⁴⁾) is recorded for every vanilla debt instrument
- Those changes are triggering higher P&L volatility, even if the valuation method of investments remains unchanged

1) Other Comprehensive Income, i.e. directly on Shareholders' Equity (balance sheet item)

2) The only difference is Expected Credit Losses

3) Solely Payment of Principal & Interest: new test introduced by IFRS 9 aiming at identifying non-vanilla features for debt instruments

4) Expected Credit Loss

Appendix G: IFRS 9 classification

H1 2022 balance sheet analysis (not rounded)

In EUR m	Amortized cost and Fair value through OCI	Fair value through profit and loss	Other	Total
Cash	1 802	394	-22	2 174
Fixed income	16 127	344	5	16 476
Loans	1 081	52	0	1 132
Equities	37	30	0	68
Real Estate	0	128	544	673
Other investments	0	627	275	902
Total invested assets	19 047	1 576	802	21 425

Assets measured at fair value through OCI/amortized cost (for which mark-to-market changes do not trigger P&L volatility)

Assets measured at fair value through P&L (for which mark-to-market changes trigger increased P&L volatility)

Direct real estate out of IFRS 9 perimeter, accounting treatment remains unchanged

- Approximately EUR 1.2 billion of assets (excluding cash) measured at fair value through profit and loss may trigger mark-to-market volatility in SCOR's P&L under IFRS 9. At the end of Q4 2021 under IAS 39, approximately EUR 0.2 billion of assets were measured at fair value through profit and loss

Appendix G: Reconciliation of IFRS asset classification to SCOR investments quarterly results presentation as of 30/06/2022

In EUR m (not rounded)

	Cash	Fixed income	Loans	Equities	Real estate	Other investments	Total invested assets	Funds withheld by cedants & other deposits	Total investments	Accrued interest	Technical items ¹⁾	Total IFRS classification
Real estate investments					598		598		598			598
Investments at FVOCI ⁶⁾		16 221	1 014	37			17 273	150	17 423	119		17 541
Investments at FVTPL ⁷⁾		356	52	31	128	628	1 196	0	1 196	3		1 199
Investments at amortized cost	33	52	1 635				1 719	15	1 734	2		1 737
Funds held by ceded companies								8 727	8 727			8 727
Derivative instruments											227	227
Total insurance business investments	33	16 629	2 701	69	726	628	20 785	8 892	29 677	125	227	30 029
Cash and cash equivalents	2 319						2 319		2 319			2 319
Total insurance business investments and cash and cash equivalents	2 352	16 629	2 701	69	726	628	23 104	8 892	31 996	125	227	32 348
3rd party gross invested Assets²⁾	-155	-158	-1 569	-1	-53	-1	-1 936		-1 936			
Other consolidated entities ³⁾		5				275	280		280			
Direct real estate URGL					99		99		99			
Direct real estate debt					-100		-100		-100			
Cash payable/receivable ⁴⁾	-22						-22		-22		-100	
Total SGI classification	2 174	16 476	1 132	68	673	902	21 425	8 892	30 317			

- 1) Including Atlas cat bonds, derivatives used to hedge US equity-linked annuity book and FX derivatives
- 2) 3rd party gross invested assets (gross of direct real estate debt and direct real estate URGL (mainly MRM))
- 3) Certain consolidated entities held for investment purposes have been included in the scope of Invested Assets in Q3 2017
- 4) This relates to purchase of investments in March 2022 with normal settlements in April 2022
- 5) Includes real estate financing and relates only to buildings owned for investment purposes
- 6) FVOCI = Fair value through other comprehensive income
- 7) FVTPL = Fair value through profit and loss

Appendix G: Reconciliation between IAS 39 and IFRS 9 accounting standards

IAS 39

Investment revenues on invested assets	175
Realized gains/losses on fixed income	88
Realized gains/losses on loans	2
Realized gains/losses on equities	9
Realized gains/losses on real estate	-1
Realized gains/losses on other investments	
Realized gains/losses on invested assets	98
Change in impairment on fixed income	0
Change in impairment on loans	0
Change in impairment on equity	
Change in impairment/amortization on real estate	-7
Change in impairment on other investments	-1
Change in impairment on invested assets	-8
Fair value through income on invested assets	-5
<i>of which: income on other consolidated entities</i>	-2
Financing costs on real estate investments	-1
Total investment income on invested assets	259
Income on funds withheld & other deposits	77
Investment management expenses	-41
Total net investment income	295
Foreign exchange gains / losses	-6
Income on other consolidated entities	2
Income on technical items	28
Financing costs on real estate investments	1
IFRS investment income net of investment management expenses	320

IFRS 9

	H1 2021	H1 2022
Interest revenue on debt instruments not measured at FVTPL	175	193
Other regular income (dividends and interest)	88	25
Net real estate rental income	2	8
Regular income	265	226
Realized gains / losses on debt instruments not measured at FVPL	9	-7
Realized gains / losses on Real Estate	-1	24
Change in fair value		-8
Investment gains and losses	8	9
Real estate amortization and impairment		-8
Net impairment loss on financial assets (*change in ECL)		-33
Other income		-13
Net impairment and amortization	-11	-54
Total investment income on invested assets	259	230

- 1 Comparable metric, marginally impacted by IFRS 9
- 2 Unchanged

Wider scope of assets measured at Fair Value through P&L under IFRS 9

New impairment model including some credit allowance test for performing securities on top of IAS 39 impairments

Appendix G: Reconciliation of asset revaluation reserve

In EUR m (rounded)

	31/12/2021	30/06/2022	Variance YTD ⁴⁾
Fixed income URGL	101	-1 070	-1 171
Government bonds & assimilated ¹⁾	21	-107	-128
Covered & agency MBS	14	-76	-90
Corporate bonds	62	-880	-943
Structured products	4	-7	-10
Loans URGL	-3	-43	-40
Equities URGL	-11	-12	-1
Real estate URGL	130	99	-31
Real estate securities	15	0	-15
Direct real estate URGL ²⁾	115	99	-16
Other investments URGL	57	0	-57
Invested assets URGL	274	-1 025	-1 299
Less direct real estate investments URGL ²⁾	-115	-99	16
URGL on 3rd party insurance business investments	-6	-75	-69
URGL on non-invested Assets AFS / FVTOCI instruments	-45	-60	-15
Total insurance business investments URGL	107	-1 260	-1 367
Gross asset revaluation reserve	113	-1 185	-1 325
Deferred taxes on revaluation reserve	-23	254	278
Shadow accounting net of deferred taxes	-30	210	240
Other ³⁾	5	-26	-32
Total asset revaluation reserve	65	-747	-812

1) Including short-term investments

2) Direct real estate is included in the balance sheet at amortized cost. The unrealized gain on real estate presented here is the estimated amount that would be included in the balance sheet, were the real estate assets to be carried at fair value

3) Includes revaluation reserves

4) YTD variation includes change due to IFRS9 first time application

Appendix H: “Quantum Leap” targets and revised assumptions

“Quantum Leap” targets

Profitability (RoE) target



RoE above 800 bps over the 5-year risk-free¹⁾ rates over the cycle

Solvency target



Solvency ratio in the optimal 185% to 220% range

Revised “Quantum Leap” assumptions

“Quantum Leap” assumptions

Growth

Technical Profitability

Value Creation

P&C GWP annual growth
~4% to 8%²⁾

L&H GWP annual growth
~3% to 6%²⁾

P&C Combined Ratio
~95% to 96%

L&H Technical Margin
~7.2% to 7.4%

RoIA⁵⁾ ~2.4% to 2.9%

VNB⁶⁾ growth
~6% to 9%



P&C GWP annual growth
~15%-18%²⁾³⁾

L&H GWP annual growth
~1%²⁾

Over the cycle⁷⁾
P&C Combined Ratio
Towards 95% and below

L&H Technical Margin
~8.2% to 8.4%⁴⁾

RoIA⁵⁾ ~1.8% to 2.3%

L&H VNB⁶⁾ > EUR 300m

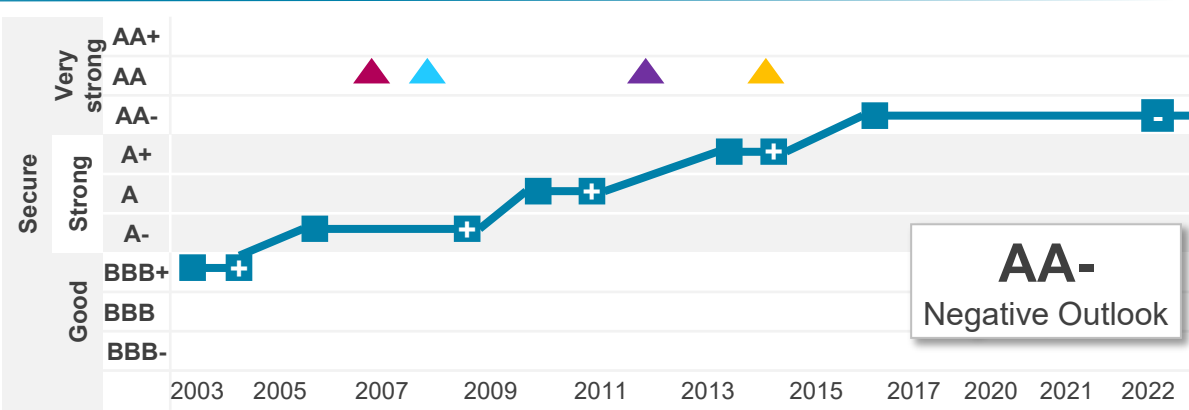
1) Based on a 5-year rolling average of 5-year risk-free rates;
 2) At constant FX;
 3) Could be revised down if market not improving as expected;
 4) Excluding Covid-19 impact;
 5) Return of Invested Assets;
 6) Value of New Business after Risk Margin and tax
 7) Long-term average combined ratio underwritten by SCOR P&C

Appendix I: Debt structure as at 30/06/2022

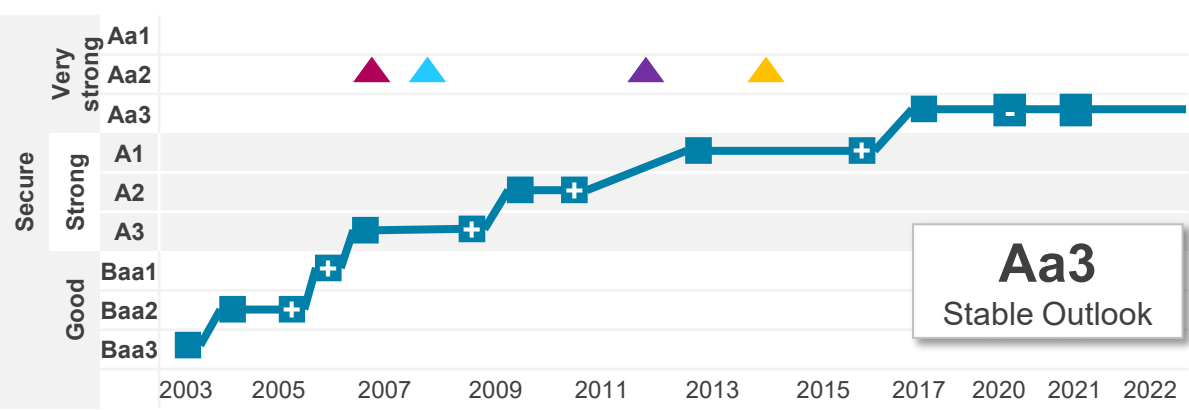
Type	Tier	Original amount issued	Issue date ¹⁾	Maturity	Floating/ fixed rate	Coupon + step-up
Undated subordinated notes PerpNC11	1 ²⁾	EUR 250 million	1 October 2014	Perpetual	Fixed	Initial rate at 3.875% p.a. until October 1, 2025, revised every 11 years at 11-years EUR mid-swap rate + 3.7%
Dated subordinated notes 32NC12	2	EUR 250 million	5 June 2015	32 years 2047	Fixed	Initial rate at 3.25% p.a. until June 5, 2027, revised every 10 years at the 10-year EUR mid-swap rate +3.20%
Dated subordinated notes 30.5NC10.5	2	EUR 600 million	7 December 2015	30.5 years 8 June 2046	Fixed	Initial rate at 3% p.a. until June 8, 2026, revised every 10 years at 10-year EUR mid-swap rate + 3.25%
Dated subordinated notes 32NC12	2	EUR 500 million	27 May 2016	32 years 27 May 2048	Fixed	Initial rate at 3.625% p.a. until May 27, 2028, revised every 10 years at 10-year EUR mid-swap rate + 3.90%
Restricted Tier 1 subordinated notes PerpNC11	1	USD 625 million	13 March 2018	Perpetual	Fixed	Initial rate at 5.25% p.a. until March 13, 2029, revised every 5 years at 5-year U.S. Treasury yield + 2.37%
Restricted Tier 1 subordinated notes PerpNC11	1	USD 125 million	17 December 2019	Perpetual	Fixed	Initial rate at 5.25% p.a. until March 13, 2029, revised every 5 years at 5-year U.S. Treasury yield + 2.37%
Dated Tier 2 subordinated notes 31NC11	2	EUR 300 million	17 September 2020	31 years 2051	Fixed	Initial rate at 1.375% p.a. until September 17, 2031, revised every 10 years at 10-year EUR mid-swap rate + 2.60%

Appendix J: SCOR's Financial Strength Rating has improved dramatically since 2003

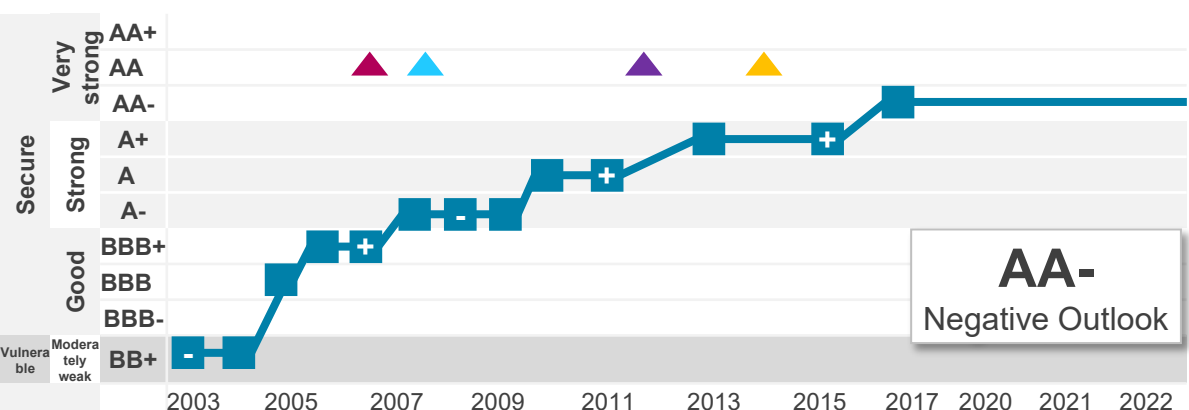
S&P rating



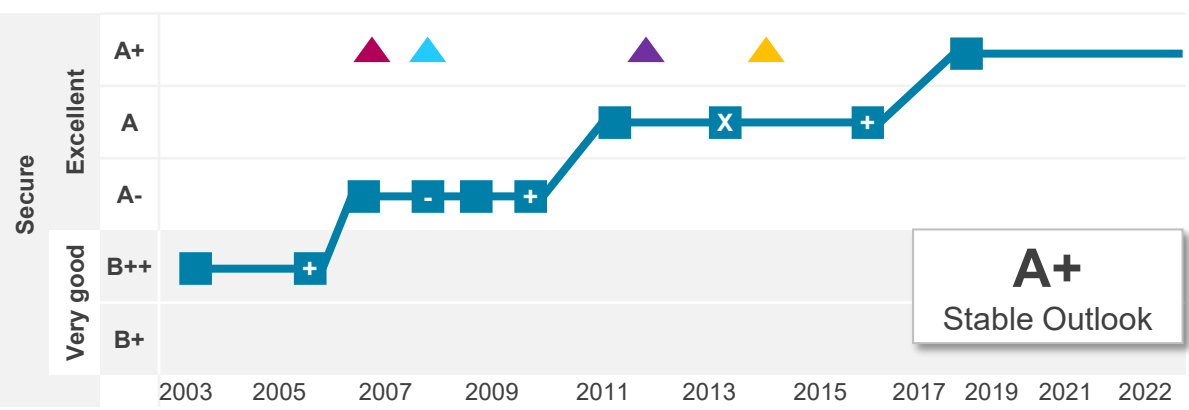
Moody's rating



Fitch rating



AM Best rating



▲ Revisio acquisition (11/06) ▲ Converium acquisition (08/07)

■ Credit watch negative / Negative outlook ■ Stable outlook

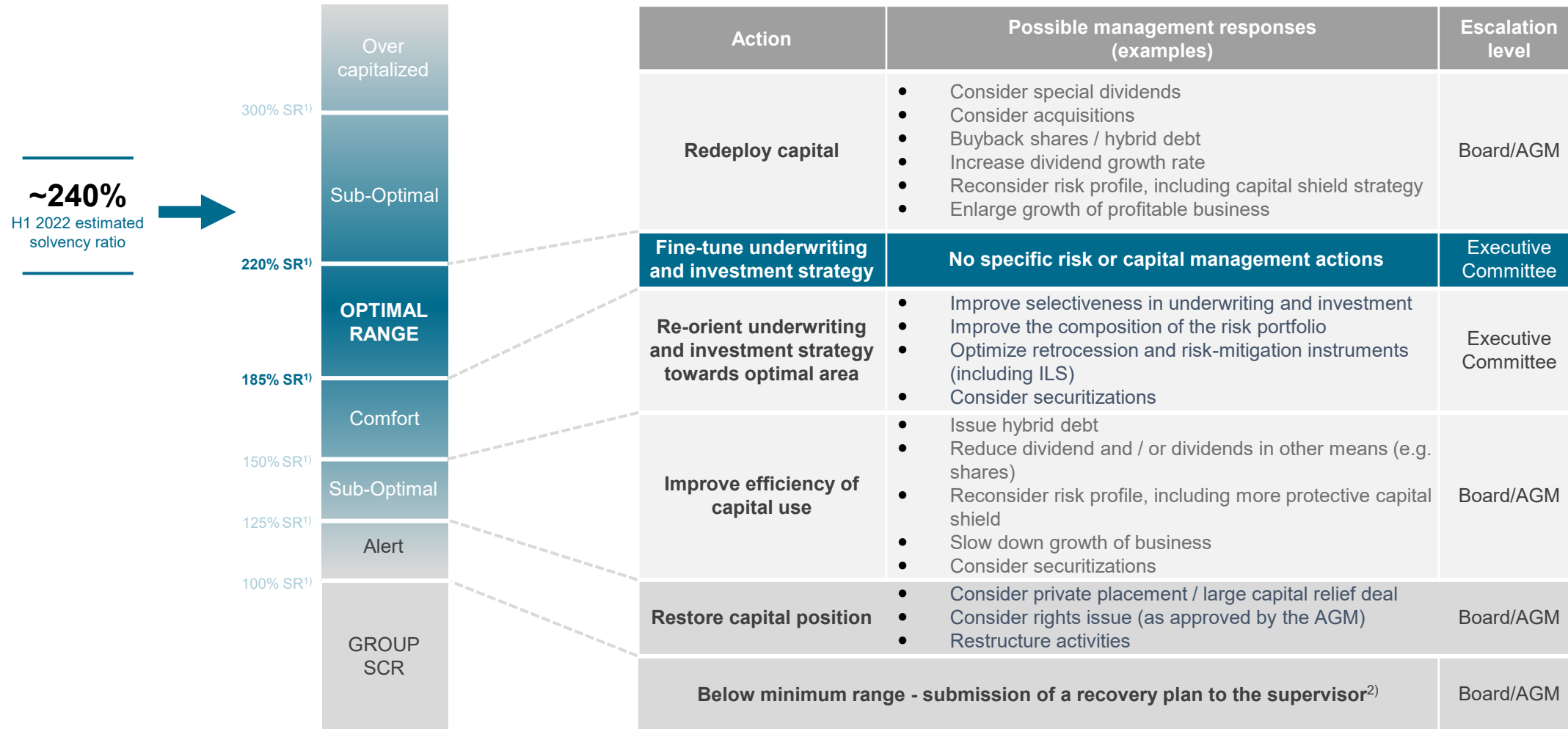
▲ TaRe acquisition (08/11) ▲ Generali US acquisition (10/13)

■ Positive outlook / cwp¹⁾ ■ Issuer Credit Rating to "a+"

1) Credit watch with positive implications



Appendix K: Solvency scale well established and confirmed for “Quantum Leap”

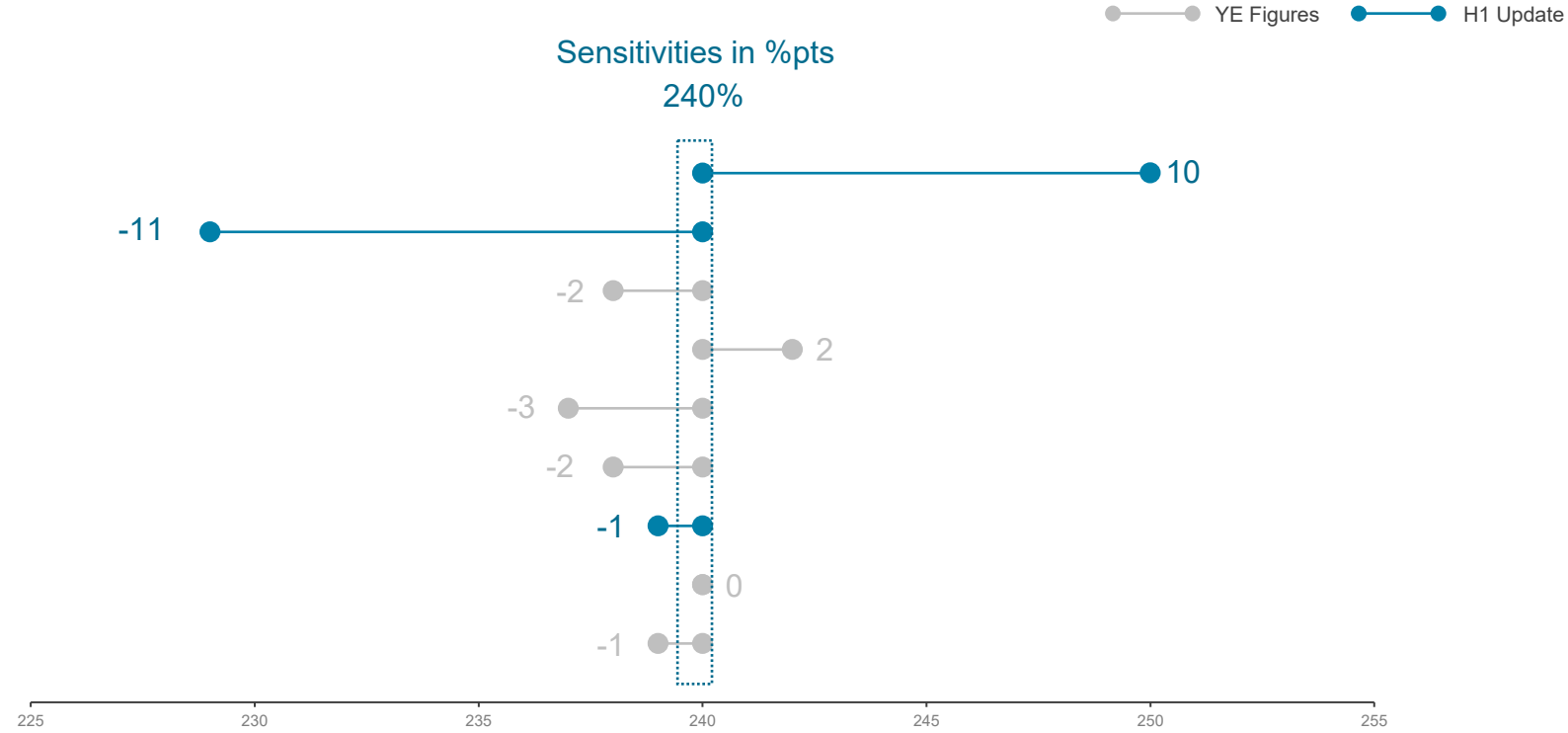


1) Solvency Ratio i.e. ratio of Own Funds over SCR
2) Article 138 of the Solvency II directive

Appendix K: Key Solvency ratio sensitivities

H1 2022 solvency ratio sensitivities

- +50 bps in IR-rates
- 50 bps in IR-rates
- +10% in USD
- 10% in USD
- 25% in equity returns
- 1 notch decrease in ratings¹⁾
- +50 bps in credit spreads
(corporate credit)
- +50 bps in credit spreads
(government bonds)
- 50 bps shift in UFR

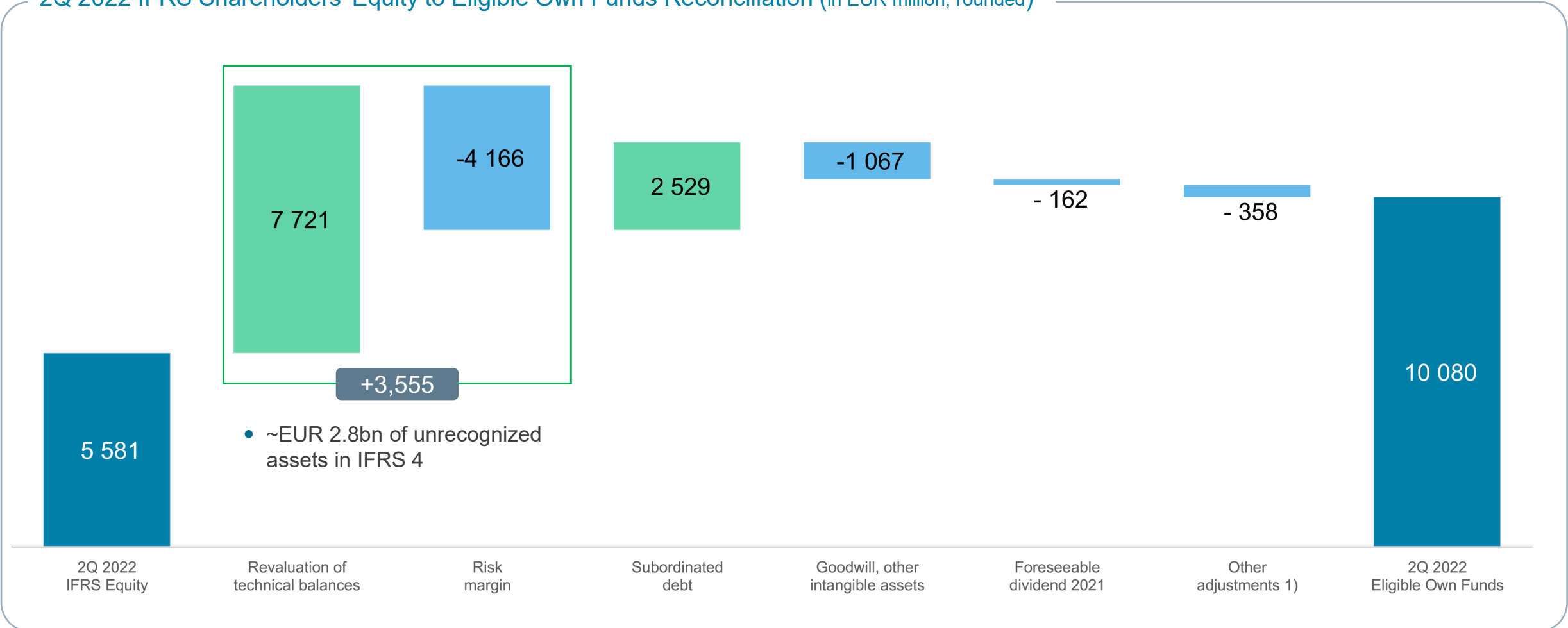


- Updated sensitivities are slightly smaller compared to year-end disclosure
- SCOR's solvency benefits from potential increase in interest rates

Note: Figures in this slide have not been audited
 1) Related to SCOR's fixed income and loans portfolio

Appendix K: IFRS Shareholders' Equity to Eligible Own Funds Reconciliation

2Q 2022 IFRS Shareholders' Equity to Eligible Own Funds Reconciliation (in EUR million, rounded)



1) Other adjustments include: EUR 329m real estate, EUR 80m fair value adjustments to financial liabilities, offset by EUR -748m deferred taxes and EUR -19m other adjustment

Appendix K: SCOR's listing information

Euronext Paris listing

SCOR's shares are publicly traded on the Eurolist by the Euronext Paris stock market

Main information	
Valor symbol	SCR
ISIN	FR0010411983
Trading currency	EUR
Country	France

SIX Swiss Exchange listing

SCOR's shares are publicly traded on the SIX Swiss Exchange

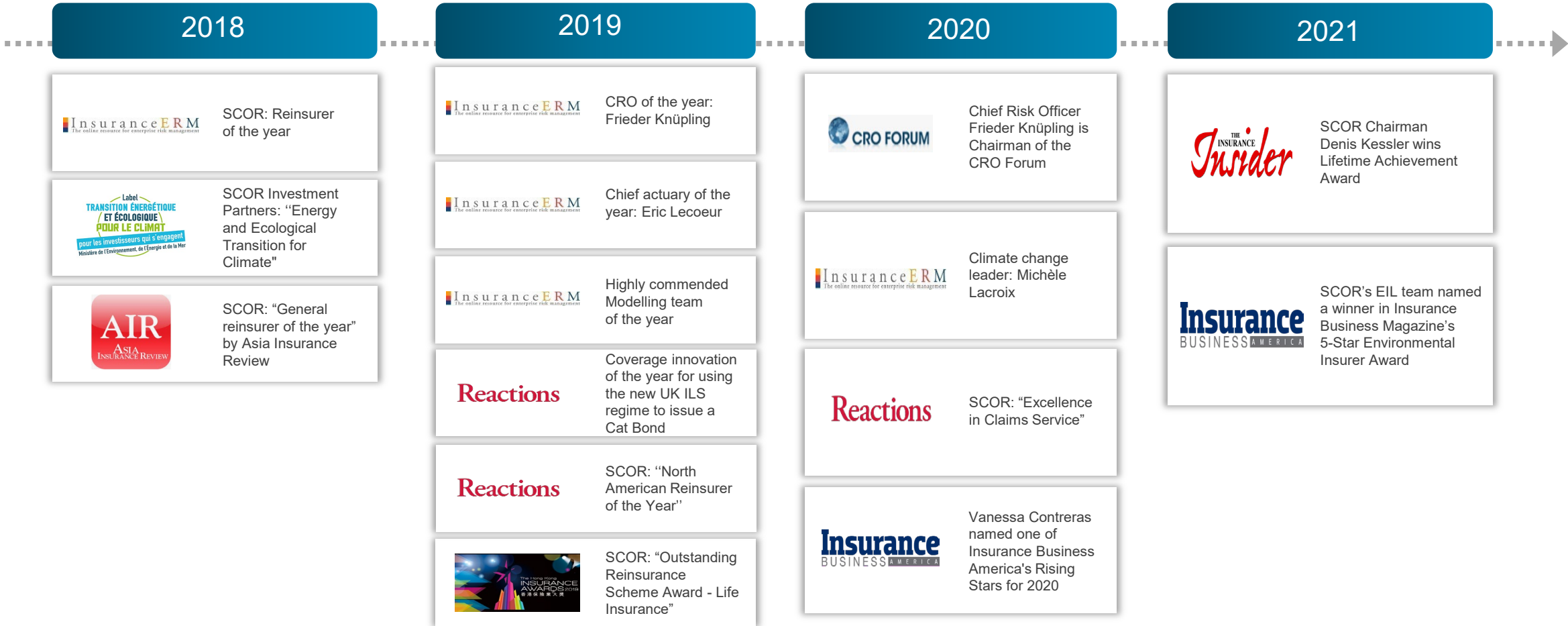
Main information	
Valor symbol	SCR
Valor number	2'844'943
ISIN	FR0010411983
Trading currency	CHF
Effective Date	August 8, 2007
Security segment	Foreign Shares

ADR programme

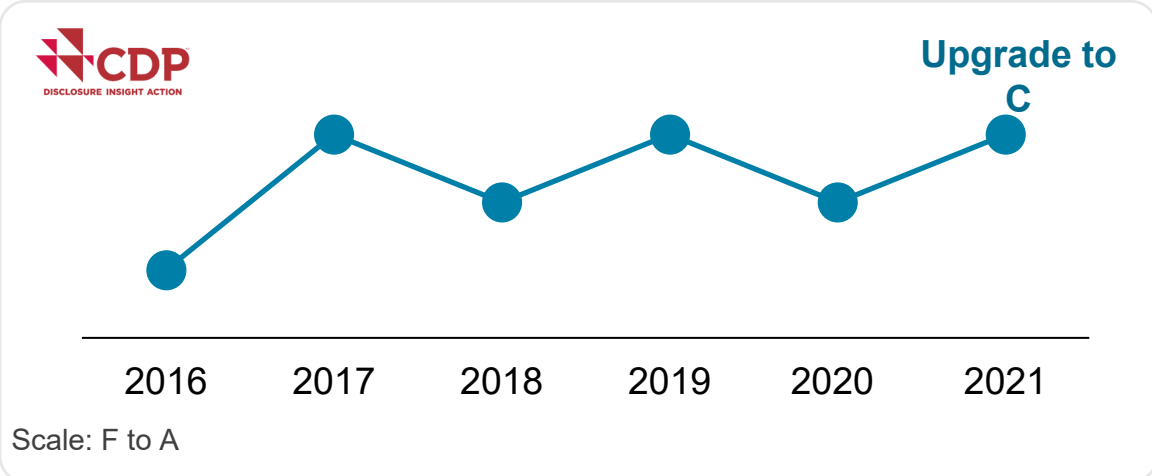
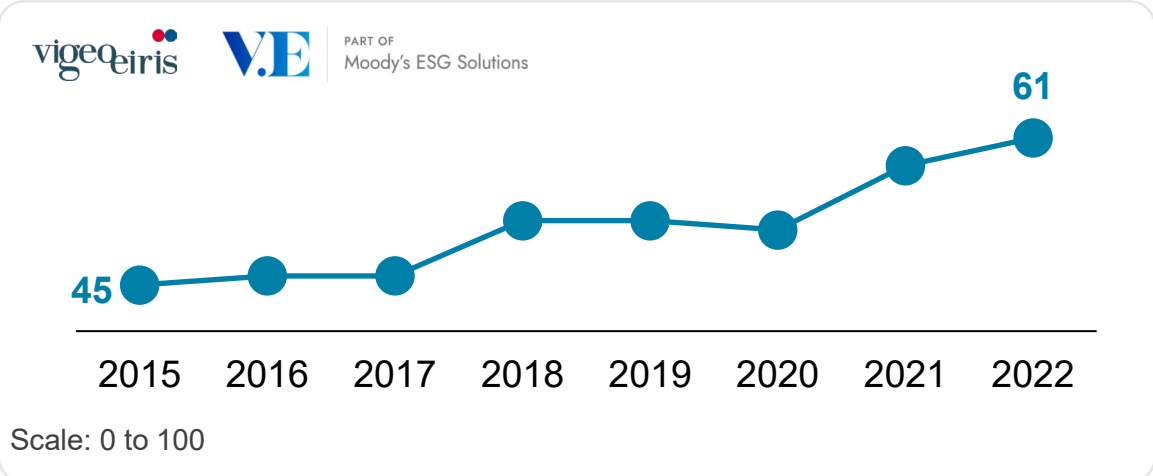
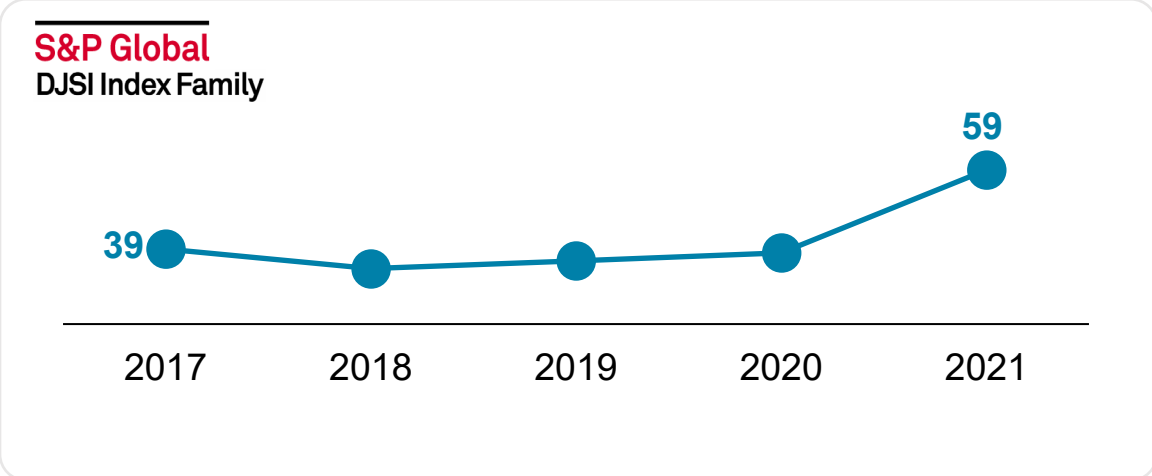
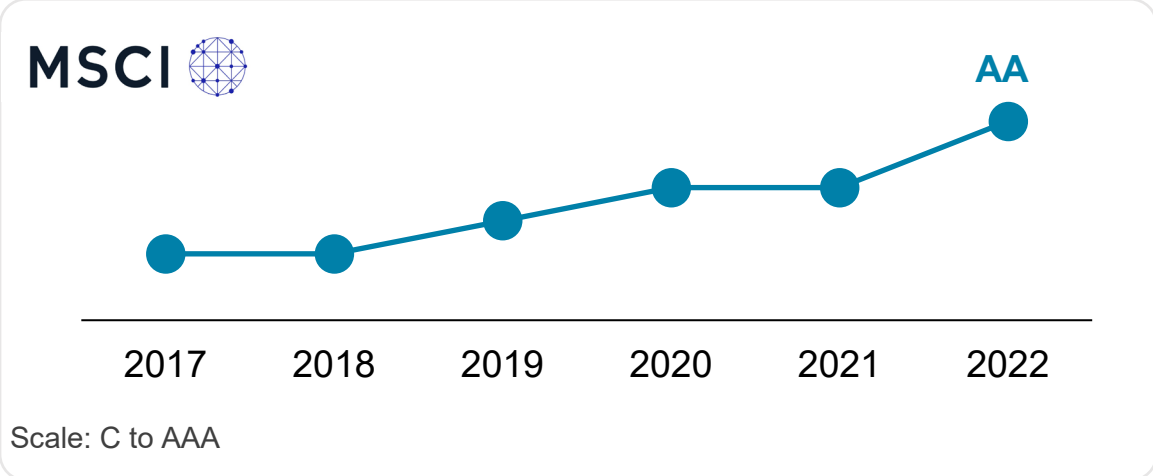
SCOR's ADR shares trade on the OTC market

Main information	
DR Symbol	SCRYY
CUSIP	80917Q106
Ratio	10 ADRs: 1 ORD
Country	France
Effective Date	June 5, 2007
Underlying SEDOL	B1LB9P6
Underlying ISIN	FR0010411983
U.S. ISIN	US80917Q1067
Depository	BNY Mellon

Appendix L: The strength of the SCOR group's strategy is recognized by industry experts

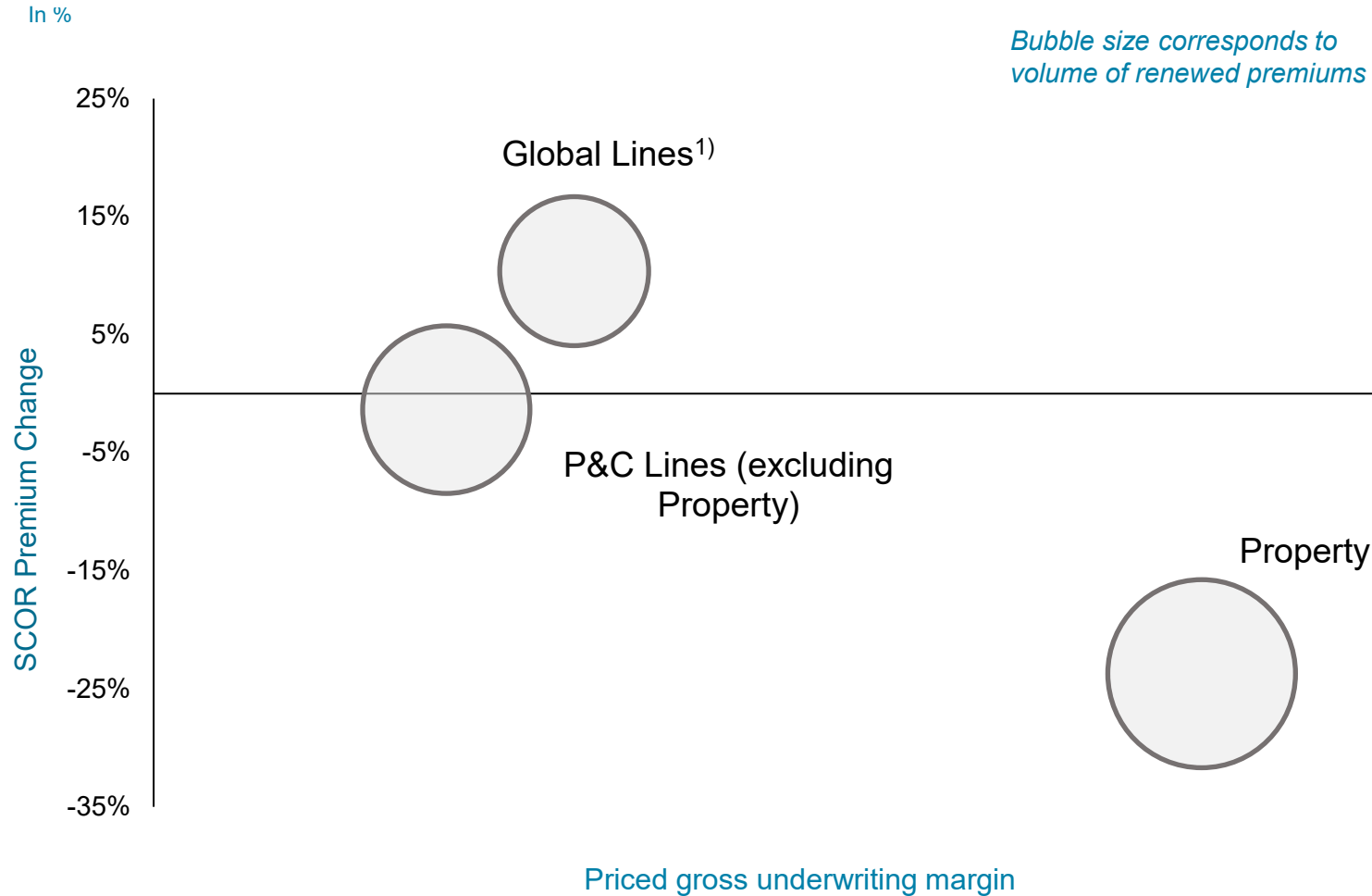


Appendix M: SCOR's journey towards sustainability is recognized by non-financial rating agencies



Appendix N: SCOR continues to grow its Global Lines portfolio while reducing exposures to Property Cat business

SCOR year on year premium change vs. priced gross underwriting margin



Global Lines (Premium: +10.4%; Price: +2.0%):

- Overall successful renewals focused on growing the lines of business with expected return on capital such as Marine & Offshore, Agriculture (payback for 2021 & 2022 losses) and Decennial

P&C Lines:

Property (Premium: -23.7%; Price: +9.8%):

- Portfolio reduction driven by US and Australia amid continued rebalancing away from Nat Cat business, whilst benefiting from market hardening on the renewed portfolio

Other P&C Lines (Premium: -1.3%; Price: +5.9%):

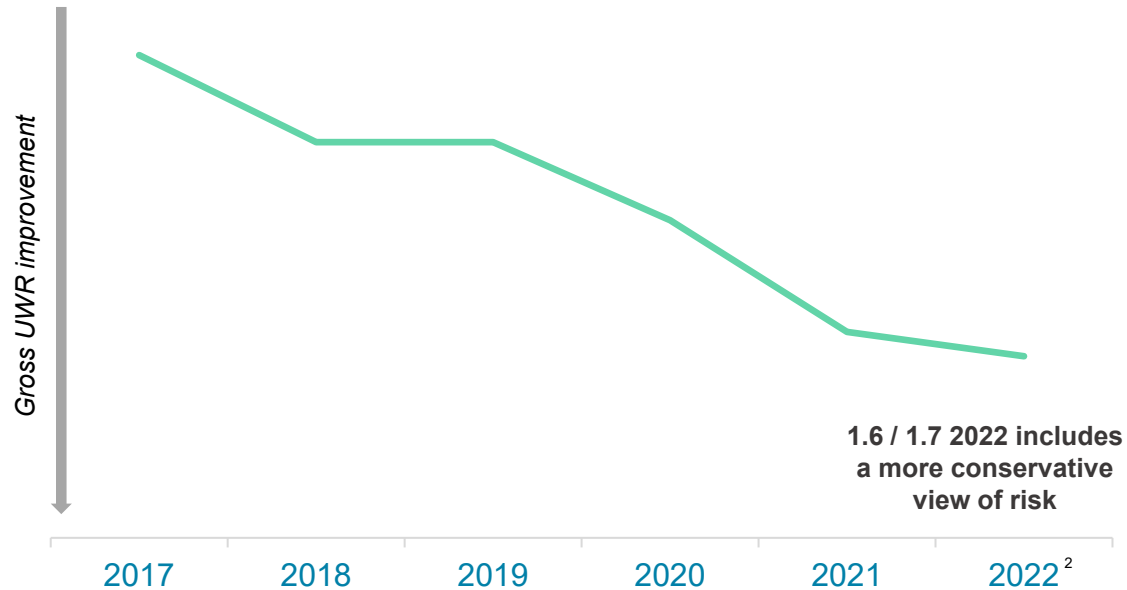
- Decreasing premium volume as a result of share reductions / non-renewals of US Casualty proportional treaties with inadequate commission

Appendix N: P&C expected profitability metrics improve year-to-date, despite a more conservative view of risk

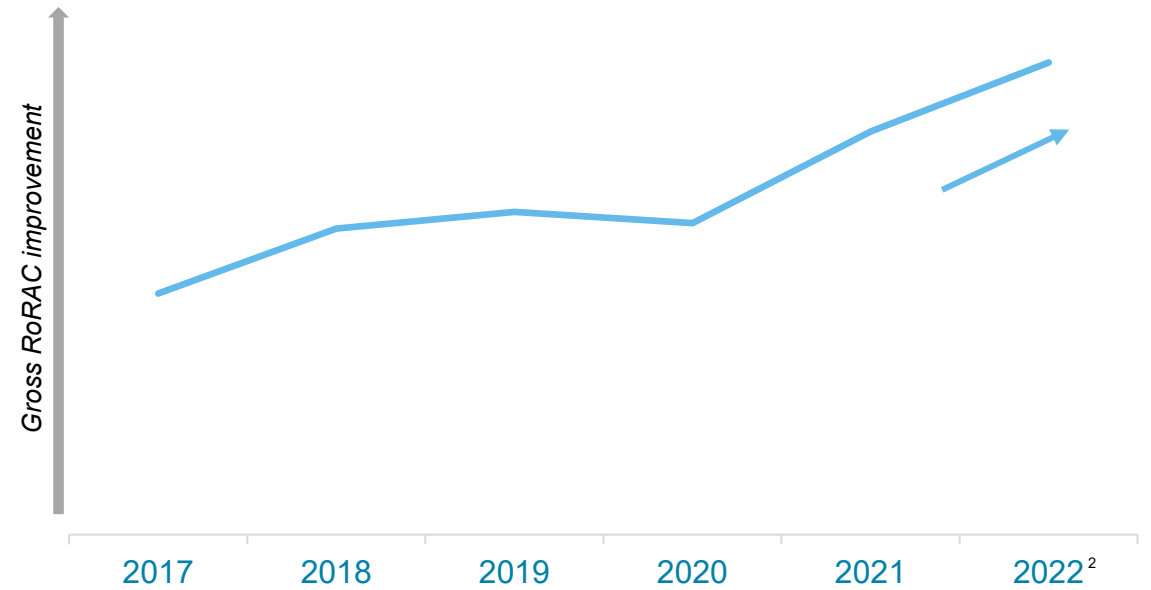
SCOR Treaty Reinsurance gross underwriting ratio and RoRAC¹ evolution post June-July renewals – 2017 to 2022

In %

Gross underwriting ratio evolution from January to July renewals



Gross Return on risk-adjusted capital evolution from January to July renewals



1) Return on Risk Adjusted Capital (expected profitability / risk adjusted capital), per underwriting year
 2) Excluding one large transaction underwritten at 1.1 2022

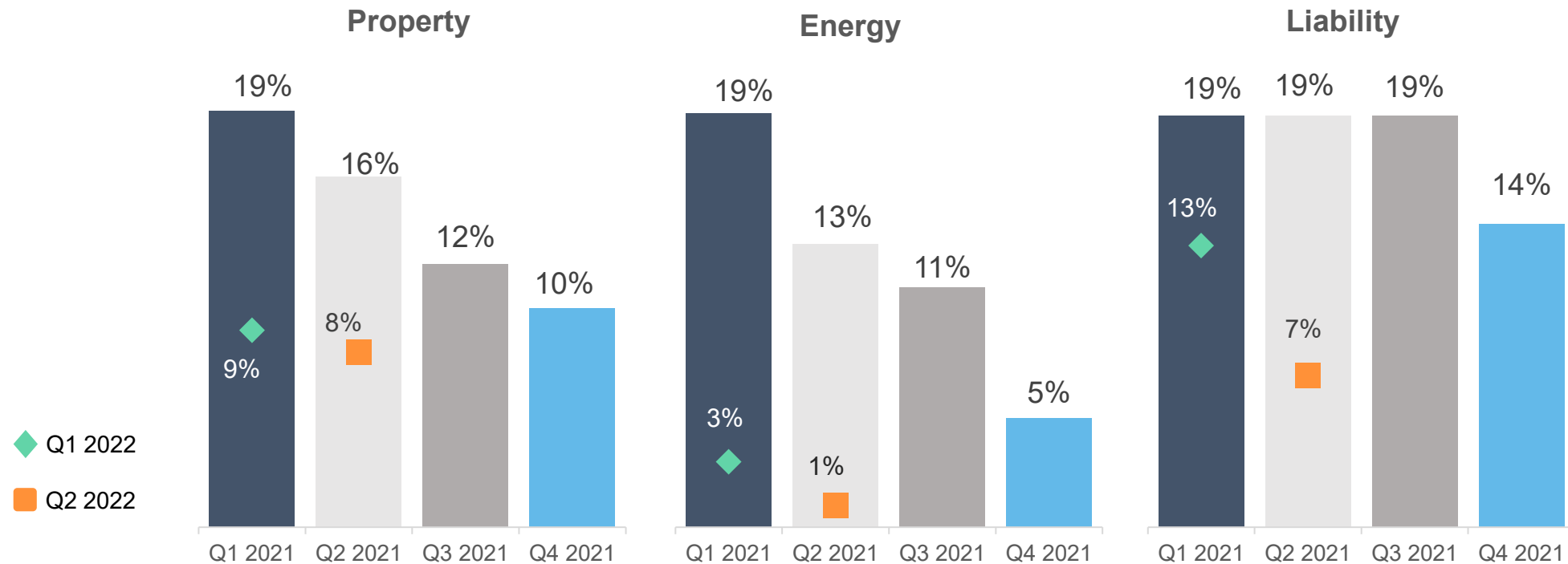
Appendix N: In Specialty Insurance large corporate risks, SCOR continues to benefit from rate-on-rate effects however at a slower pace due to intensifying competition

2022 characterized by:

- A continuation of the overall rate correction, with very sharp increases on the lines where correction began late (e.g. cyber), while early moving lines are beginning to plateau
- A shift of focus from rate adequacy/correction, to values and exposure adequacy/correction in the context of inflation

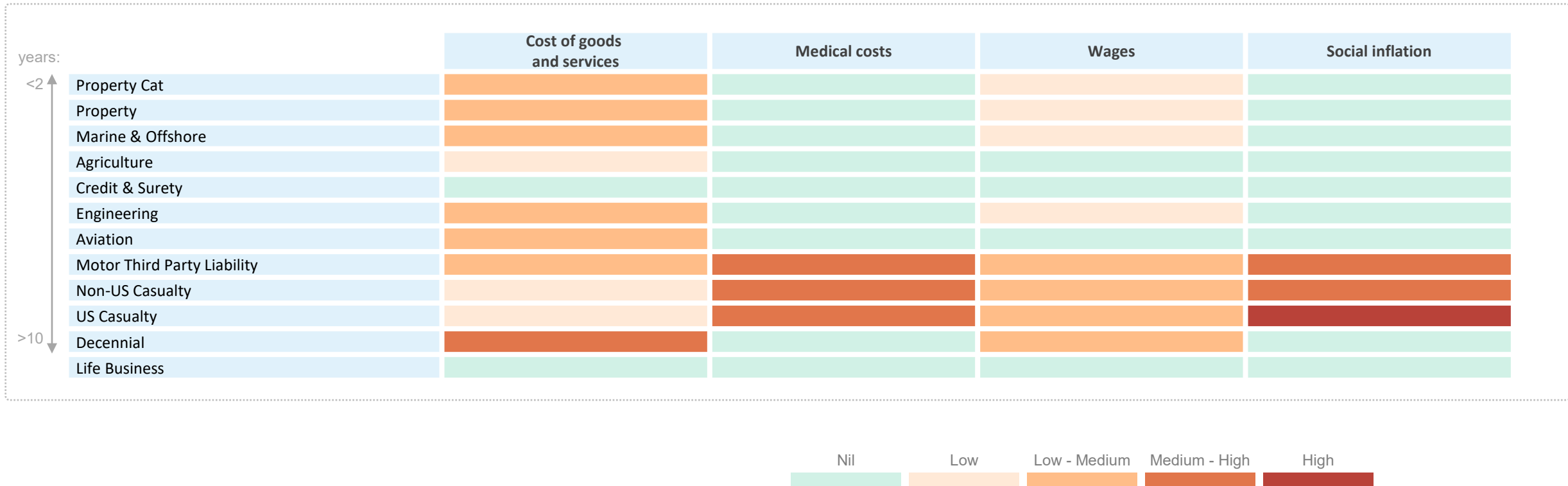
Large Commercial Risk Quarterly rate evolutions since Q1 2021

Total rate change: +5.3%



Appendix O: inflation drivers

SCOR: Qualitative Assessment of Claims Inflation Driver



- SCOR analyzed the influence of different drivers of claims inflation
- Short duration lines are more exposed to CPI as a main claims' inflation driver, while for long-tail lines social inflation is the predominant driver