

LIST OF DIRECTORS HOLDING POSITIONS AND MANDATES IN OTHERS COMPANIES

(ARTICLE R.225-83, 1° OF THE FRENCH COMMERCIAL CODE)

SCOR SE Societas europaea With share capital of EUR 1 516 681 107,50 Paris Trade & Companies Register no. B 562 033 357 5, avenue Kléber 75795 Cedex 16 France www.scor.com

1. INFORMATION CONCERNING THE MEMBERS OF THE BOARD OF DIRECTORS

In accordance with European law governing Societas Europaea and applicable French law, the principal responsibility of the Board of Directors is to determine the guiding principles of the Company's business plan and strategy and to monitor their application. The Chairman and Chief Executive Officer (Président-Directeur Général) has full executive authority to manage the business of the Company, subject to the prior authorization of the Board of Directors or the Company's shareholders for certain decisions as required by law pursuant to the Company's bylaws (statuts).

Board of Directors

Under European and French law, the Company's Board of Directors prepares and presents the yearend accounts of the Company to the shareholders and convenes the shareholders' meetings of the Company (the "Shareholders' Meeting"). In addition, the Board of Directors reviews and monitors SCOR's economic, financial and technical strategies. SCOR's bylaws (statuts) provide that the Board of Directors is composed of no fewer than nine and no more than eighteen members. The actual number of Directors may be modified by the shareholders at the Shareholders' Meetings. The Board of Directors cannot by itself increase the number of its members.

The Board of Directors consists of 13 members, including 12 voting members (including one elected employee representative, known as the "Employee Director") and one non-voting member, known as the "censeur" (the "Non-Voting Member"). The Employee Director is elected by the employees of the Company and of its subsidiaries in a two round election on a simple majority basis. The elected candidate is then proposed by the Board of Directors to be appointed by the Shareholders' Meeting. Once appointed by the Shareholders' Meeting, the Employee Director has the same rights and obligations as the other members of the Board of Directors (including the right to vote on any decision of the Board of Directors). Pursuant to French law and the Company's bylaws, the Shareholders' Meeting may appoint up to four Non-Voting Members (only one Non-Voting Member has been appointed to date). The Non-Voting Member is entitled to attend meetings of the Board of Directors, is eligible to receive the Director's fee as approved at the Shareholders' Meeting, but not to vote on any decision of the Board of Directors. He has a consultative role.

Under SCOR's bylaws (statuts), each director must own at least one Ordinary Share for the duration of his or her entire term of office. Under French law, a director may be an individual or a legal entity for which an individual is appointed as permanent representative, except for the Chairman, who must be an individual. Pursuant to article L. 225-20 of the French Commercial Code, the permanent representative of a legal entity is subject to the same conditions, obligations and civil and criminal liabilities as if he or she were director in his or her own name, without prejudice to the joint and several liability of the legal entity he or she represents. 12 of the 13 members of the Board of Directors are individuals and one director, Malakoff Médéric Group, is a corporation (represented by Guillaume Sarkozy as permanent representative).

The Directors are elected for either a two-year, four-year or six-year term. The Employee Director is currently elected for a two-year term as well as the non-voting member. Under SCOR's bylaws (statuts), Directors may hold office until the age of 77. A Director reaching the age of 77 while in office has to retire at the expiration of the term of his or her office, as determined at the Shareholders' Meeting. Non-employee Directors and the Non-Voting Member are elected by the shareholders and serve until the expiration of their respective term, or until their resignation, death or removal, with or without cause, by the shareholders. Vacancies on the Board of Directors may, under certain conditions, be filled by the Board of Directors, pending the next Shareholders' Meeting.

Directors are required to comply with applicable law and SCOR's bylaws (statuts). Under French law, Directors are liable for violations of French legal or regulatory requirements applicable to Societas Europaea, violation of a company's bylaws (statuts) or mismanagement (faute de gestion). Directors may be held liable for such actions both individually and jointly with the other Directors.

For further information, please refer to the report of the chairman of the Board of Directors in Appendix B of the Registration Document.

The table below lists Directors (including the Employee Director) and Non-Voting Member, their date of birth, positions with SCOR and principal business activities, the dates of their initial appointment as Directors and the expiration dates of their term of office.

Name	Date of Birth	Other principal directorships and offices	Offices held during the last five years	Initially appointed	Expiration of term
Denis Kessler ⁽¹⁾ (Chairman and	25 March 1952	Principal Position:	Offices and positions held in the Group	4 November 2002	2017
Chief Executive Officer)		Chairman and CEO of SCOR SE (France)* <u>Offices within the Group</u> :	Chairman of the Board:	2002	
Professional Address:		Chairman of the	Rückversicherung Schweiz AG		
SCOR SE 5 avenue Kléber		Board: -SCOR Global P&C SE (France)	(Switzerland)		
75016 Paris		-SCOR Global Life SE (France)	Other Offices and positions		
France		- SCOR Global Life Americas Reinsurance Company (ex-SCOR	Director:		
		Global Life U.S. Re Insurance Company)	- Dexia SA* (Belgium)		
		(US) - SCOR Reinsurance Company (US)	Non-Voting Director:		
		- SCOR US Corporation (US)	- Financière Acofi SA (France)		
		- SCOR Global Life Re Insurance Company of Texas (US)	- Gimar Finance & Cie S.C.A. (France)		
		- SCOR Holding Switzerland AG (Switzerland)			
		- SCOR Services Switzerland AG			
		(Switzerland) - SCOR Switzerland AG (Switzerland)			
		- SCOR Perestrakhovaniye (Russia)			
		Chairman of the SupervisoryBoard: - SCOR Global Investments SE (France)			
		Director: SCOR Canada Reinsurance Company			

Name

7/9, boulevard Haussmann

(Canada) Other positions

France :

Director:

- BNP Paribas S.A. (France)*
- Bolloré SA (France)*
- Dassault Aviation SA (France)*
- Fonds Stratégique d'Investissement (France)

Out of France

Director

- Invesco Ltd (U.S.)*

Member of the Supervisory Board:

- Yam Invest N.V. (The Netherlands)

Claude Tendil ⁽¹⁾⁽⁴⁾	25 July 1945	Principal positions:	France	15 May	2017
(Lead Independent Director)				2003	
,		Chairman and Chief Executive Officer:	Chief Executive Officer:		
			- Generali France Holding		
Professional		- Generali France (France)			
Address:			- Generali Assurances Vie		
		- Generali Vie (France)			
GENERALI					
FRANCE		- Generali IARD (France)	Out of France		

Name	Date of Birth	Other principal directorships and offices	Offices held during the last five years	Initially appointed	Expiration of term
75009 Paris		Other Positions:	Director:		
France		<u>France</u>	- Assicurazioni Generali SpA (Italy)*		
		Chairman of the Board of Directors:			
		- Europ Assistance Holding			
		- Generali France AssuranceS			
		Director:			
		- ERAMET*			
		Out of France			
		Chairman of the Board of Directors:			
		- Europ Assistance (Italy)			
		Permanent Representative:			
		- of Europ Assistance Holding At the board of Europ			
		Assistance (Spain)			
		Member of the Supervisory Board:			
		- Generali Investments SpA (Italy)			
Gérard Andreck ⁽¹⁾	16 July 1944	Principal Position:	<u>France</u>	18 March 2008	2013
Professional Address:		Chairman of the Board of the MACIF (France)	Chairman of the Board of Directors:		
MACIF			- CEGES		

	Date of	Other principal directorships	Offices held during the last	Initially	Expiration
Name	Birth	and offices	five years	appointed	of term
2-4, rue de pied de Fond		Other Positions:	- CEMM		
79000 Niort			- Macif Gestion		
France		France			
		Chairman of the Board of Directors:	Chairman of Supervisory Board:		
		- SOCRAM BANQUE	- Capa Conseil SAS, as MACIF representative		
		- MACIF SGAM			
			Chairman:		
		Chairman and CEO:	- OFI SMIDCAP		
		- OFI Holding SA			
			Vice-Chairman		
		Chairman:	- AFA (Association)		
		- GEMA	, , , , , , , , , , , , , , , , , , ,		
		AFA (Association)	Permanent representative of MACIF:		
		Vice-Chairman of the	- on the Board of Directors of Domicours		
		Board of Directors:	- on the Supervisory Board of OFI RES		
		- OFI Asset Management			
		- IMA	Permanent representative		
		 Etablissements Maurel & Prom 	of OFI Holding:		
		- SFEREN SGAM	- on the Board of Directors of OFI Alliance		
			Member of the Supervisory Board:		
		Permanent Representative of MACIF:	- MACIF Zycie (Poland)		
		- on the Board of Directors of	Director:		
		MACIF Participations	- SEREN		
		- on the Board of Directors of Maurel &	- Caisse Centrale de		

Name	Date of Birth	Other principal directorships and offices	Offices held during the last five years	Initially appointed	Expiration of term
		Prom Nigeria	Réassurance		
		- on the Supervisory Board of MUTAVIE			
		- on the Supervisory Board of	Member of the		
		GPIM	Partnership Committee:		
		Director:	- GIE Partenariat CEMM		
		- MACIFILIA			
		- Macif-Mutualité			
		- MACIF GESTION			
		- Compagnie Foncière de la MACIF			
		- Foncière de Lutèce			
		- UGM Couleurs Mutuelles			
		- OFI SMIDCAP (SICAV)			
		- Fondation MACIF			
		- CEGES (Association)			
		- ICOSI (Institute)			
		Member of the Supervisory Board:			
		- IMA			
		Member of the Executive Committee:			
		- SIEM			
		- SIIL			
		Member of the orientation committee :			

-MACIFIMO

Date of Name Other principal directorships and offices Offices held during the last five years Initially appointed Expiration of term Member: - Conseil Economique, Social et - Conseil et

Social et Environnemental (CESE)

Non-Voting Member:

- OFI Trésor (SICAV)

- SA ALTIMA ASSURANCES

Liquidator:

-CEMM SAS (until 17 December 2012)

Out of France:

Permanent Representative of MACIF at the Board of Directors and Vice-Chairman:

- Atlantis Seguros (Spain)
- Atlantis Vida (Spain)

MACIF Permanent

Representative at the Board of Directors:

-Eurosa Holding

Chairman of the Board:

-Eurecos SL (Spain)

Name	Date of Birth	Other principal directorships and offices	Offices held during the last five years	Initially appointed	Expiration of term
Peter Eckert ⁽¹⁾⁽²⁾	14 Feb. 1945	Out of France:	Out of France:	15 April 2009	2015
Professional Address: Am Fasnachtsbuck 28 CH-8180 Buelach Switzerland		Durector:- Deliciel AG (Switzerland)- SCOR UK Company Ltd (UK)- SCOR Switzerland AG (Switzerland)- SCOR Holding Switzerland AG (Switzerland)2urich Companhia de Seguros Vida SA (Portugal)Member of the Advisory Board: - Accenture AG (Switzerland)Member of the Investment Committee: - Leifheit Foundation, Nassau (Deutschland)	Out of Prance:Chairman:- Banque Clariden Leu AG, Zurich (Switzerland)- Mandataire de la FINMA avec position d'organe à la CPT Assurances, Berne (Switzerland)Vice-Chairman of the Board:- SCOR Global Life Rückversicherung Schweiz AG- FINMA (Switzerland)Director: - Sal. Oppenheim (Schweiz) AG (Switzerland)(Switzerland)- Zurich , Companhia de Seguros SA (Portugal)	•	2015
			- Commission Fédérale des Banques (Switzerland)		
Charles Gave ⁽¹⁾⁽²⁾⁽⁴⁾	14 Sept embe	Principal position:	France:	4 May 2011	2013

Name	Date of Birth	Other principal directorships and offices	Offices held during the last five years	Initially appointed	Expiration of term
Professional		CEO GaveKal Research		appointed	
Address:	r 1943	(Hong Kong)			
GaveKal Research			Director:		
Suite 3903		Other functions:	- Institut Turgot		
Central Plaza, 18					
Harbour Road		France	Out of France:		
Wan Chai					
Hong Kong		Chairman:	Chairman:		
		-Institut des Libertés	- Gavekal (Hong Kong)		
			g,g,g,		
		Out of France:			
		Member of the Advisory Board:			
		-Marshall-Wace (UK)			
		Director:			
		-Grace Financial (Hong Kong)			
Kevin	9 March	Principal Position:	N/A	3 May	2014
J. Knoer	1957			2012	
(Employee		Senior Property			
director)		Underwriter for SCOR Business Solutions			
Professional					
Address:					
SCOR Reinsurance					
Company					
199 Water St.,					

New York, USA

	Date of	Other principal directorships	Offices held during the last	Initially	Expiration
Name	Birth	and offices	five years	appointed	of term

Daniel Lebègue⁽¹⁾⁽²⁾⁽³⁾

Principal Position:

Lebégue					
	4 May 1943	Chairman of the Institut	France	15 May 2003	2013
Professional Address:		Français des Administrateurs (IFA, French	Director:		
Institut Français des Administrateurs		Society of	- Alcatel-Lucent*		
7 rue Balzac		Directors) (France)	- Crédit Agricole S.A.*		
75382 Paris Cedex 08		Other positions:	- Gaz de France*		
France			- SCOR VIE - Technip SA*		
		France:	- Technip SA		
		Chairman:	Co-Chairman:		
		Chairman: - Institut du Développement Durable et des Relations Internationales (IDDRI)	Co-Chairman: - Eurofi		
		- Institut du Développement Durable et des Relations Internationales (IDDRI) (association)			
		- Institut du Développement Durable et des Relations Internationales (IDDRI)	- Eurofi		
		 Institut du Développement Durable et des Relations Internationales (IDDRI) (association) Transparency-International 	- Eurofi <u>Out of France</u> - SCOR Reinsurance		
		 Institut du Développement Durable et des Relations Internationales (IDDRI) (association) Transparency-International France Observatoire de la 	- Eurofi <u>Out of France</u> - SCOR Reinsurance Company (U.S.) - General Security National		
		 Institut du Développement Durable et des Relations Internationales (IDDRI) (association) Transparency-International France Observatoire de la Responsabilité Sociétale de 	- Eurofi <u>Out of France</u> - SCOR Reinsurance Company (U.S.) - General Security National Insurance		

Monica Mondardini ⁽¹⁾	26 Sept embe r 1960	Principal Position:	Out of France	28 April 2010	2014
Professional		Deputy Director and Chief Executive Officer of	Vice-Chairman:		
Address: Gruppo Editoriale		Gruppo Editoriale L'Espresso S.p.A. (Italy)	Editoriale FVG S.p.A. (Italy)		

Name	Date of Birth	Other principal directorships and offices	Offices held during the last five years	Initially appointed	Expiration of term
L'espresso Via Cristoforo Colombo, 98 00147 Rome Italy		Other positions: France:	Director: - Generali España Holding (Spain) - Banco Vitalicio de España		
		Director: - Crédit Agricole SA* Out of France:	 (Spain) La Estrella, S.A. de Seguros y Reaseguros (Spain) Save the Children Italia 		
		Chairman: - A. Manzoni & C. S.p.A. (Italy) - Elemedia S.p.A. (Italy) - Rete A S.p.A. (Italy) - All Music S.p.A. (Italy) - Rotocolor S.p.A. (Italy) - Atlantia S.p.A. (Italy)			
		Vice-Chairman: - Editoriale La Nuova Sardegna S.p.A. (Italy) - S.E.T.A. S.p.A. (Italy) Director: - Trevi Finanziaria Industriale S.p.A. (Italia)			

Deputy Director:

Finegil Editoriale S.p.A. (Italy)

	Date of	Other principal directorships	Offices held during the last	Initially	Expiration
Name	Birth	and offices	five years	appointed	of term

Malakoff Médéric Group ⁽¹⁾⁽²⁾	18 June 1951	Principal Position:	<u>France</u>	15 April 2009	2017
(represented by Guillaume Sarkozy		General Manager of Malakoff Médéric Group	Chairman of the Management Board:		
as permanent representative)		(France)	- Malakoff Médéric Assurances SA		
Professional Address:		Other positions:	-Médéric Epargne SA		
Groupe Malakoff		France:	Chairman:		
Médéric 21 rue Laffitte			- Holding FGA SAS		
		Chief Executive Officer:			
75317 Paris cedex 9 France	- Malakoff Médéric Director: Assurances SA				
Trance		Assurances SA	- Banque d'Orsay SA		
			- Auxia SA		
		Chairman:			
		- Holding Fondateurs SAS	Mamban of the Cumancia and		
		- Le Monde Prévoyance SAS	Member of the Supervisory Board:		
		- Malakoff Médéric	- Fédéris Gestion d'Actifs SA		
			- Société Editrice du		
		- Viamédis SA	Monde SA		
		- Quatrem SA			
		- Sévriena 2	Permanent Representative:		
			- of Malakoff Médéric Prévoyance to the Board of		
		Non-Voting Director:	Directors of:		
		- Fédéris Gestion d'actifs SA	- BPI SA		
			- Korian		
		Member of the Supervisory Committee:			

Name	Date of Birth	Other principal directorships and offices	Offices held during the last five years	Initially appointed	Expiration of term
		- Holding Fondateurs SAS	Manager:		
		- Holding Accueil Mutuelles SAS	- Investissements et gestion Textile SARL		
			- SCI Saint Léger		
		Permanent Representative:			
		- of Malakoff Médéric	Out of France:		
		Prévoyance	Director:		
		to the Board of Directors:	-ADESLAS (Spain)		
		- OPCI			
		Out of France:			
		Director: - Vida Caixa Grupo (Spain)			
Guylaine Saucier ⁽¹⁾⁽²⁾⁽³⁾⁽⁴⁾	10 June 1946	Principal Position:	<u>France</u>	4 May 2011	2015
		Director:	Member of the		
Professional Address:		Bank of Montreal	Supervisory Board:		
1000, rue de La		Areva SA*	-Altran Technologies*		
Gauchetière ouest Montréal (Québec)		Wendel SA*			
H3B 0A2					
Canada		Acting Chairman of the Board of Directors of	Director:		
		CBC/Radio-Canada;	- Danone SA*		

Out of France

Director:

- Petro Canada

Name	Date of Birth	Other principal directorships and offices	five years - CHC Helicopter	Initially appointed	Expiration of term
			Corporation - AXA Assurances Inc		
			Chairman of the Quebec Chamber of Commerce		
			France		
Jean-Claude Seys ⁽¹⁾⁽²⁾⁽³⁾	13 Nov ember 1938	Principal Position:	Chief Executive Officer: - MMA IARD (SAM)	15 May 2003	2013
Professional Address:		Vice-Chairman and Executive Director of COVEA	- MMA VIE (SAM) - COVEA (SGAM)		
MAAF ASSURANCES, MMA & COVEA		(mutual insurance group company) (France)	Chairman of the Board of Directors:		
7, place des 5 martyrs du Lycée Buffon		Other positions:	- MMA IARD (SA) - MMA VIE (SA)		
75015 Paris France		<u>France</u>	- MMA Coopérations (SA)		
		Chairman of the Board of Directors:	Honorary Chairman:		
		- Fondation MAAF Assurances	- MAAF Santé (Mutuelle 45)		
		Director:	Director:		
		- MAAF Assurances (SA)	- OFIDOMUS		
		Deputy Director: - MAAF Assurances (SAM)	Chairman of the Executive Committee: - Fondation MMA		

Name	Date of Birth	Other principal directorships and offices	Offices held during the last five years	Initially appointed	Expiration of term
		 MMA Coopérations (SA) MMA IARD (SA) MMA IARD Assurances Mutuelles (SAM) MMA VIE (SA) MMA Vie Assurances Mutuelles (SAM) 	Chairman of the Management Board (association): - Ile- de-France Regional Development Agency (ARD)		
		Permanent Representative: - COVEA (SGAM) on the Board of Directors of Azur GMF Mutuelles Assurances associés - GMF Assurances on the Board of Directors of FIDELIA Assistance	Out of France: Director: - Covéa Lux (Luxembourg) - SCOR Global Life Rückversicherung AG (Switzerland)		
		Chairman of the Supervisory Board: - EFI INVEST I (SCA) - OFIVALMO Partenaires S.A. Member of the Supervisory Board: - OFI REIM (SAS)	Vice-Chairman of the Board of Directors: - CASER (Spain)		
		Manager: - OFIDOMUS (SCI) (RP OFIVALMO) Non-Voting Director: - Gimar Finance (SA)			

Chairman of the Board of Directors:

- Institut Diderot (Fonds

Name	Date of Birth	Other principal directorships and offices	Offices held during the last five years	Initially appointed	Expiration of term
		dotation)			
		- THOT (Fonds dotation)			
		- Dream It (Fondation			
		Out of France:			
		Chairman of the Board of Directors:			
		- Harwanne (Switzerland)			
		Director:			
		- CASER (Spain)			
		- SCOR Switzerland AG			
		- SCOR Holding (Switzerland) AG (Switzerland)			
		Non-Voting Director:			
		- Covea Lux (Luxemburg)			
Daniel Valot ⁽¹⁾⁽²⁾⁽³⁾⁽⁴⁾	24 August ¹⁹⁴⁴	Principal position:	<u>France</u>	15 May 2003	2015
Professional Address:		Director:	Chairman and Chief Executive Officer:		
Cours de Rive		- CGG Veritas (France)*	- of Technip* until 27 April		
19		- Dietswell (France)*	2007 (retirement)		
1207 Genève		Other pecitienes			
Suisse		Other positions:	Permanent Representative:		
		Out of France:	- of Technip*: Technip France (until 27 April 2007)		

Name	Date of Birth	Other principal directorships and offices	Offices held during the last five years	Initially appointed	Expiration of term
		Director: - SCOR Reinsurance Asia Pacific Ltd (Singapore)	Director: - Institut Français du Pétrole - SCOR VIE		
			Out of France		
			Chairman: - Technip Italy (Italy) (until 27 April 2007) - Technip Far East (Malaysia) (until 27 April 2007)		
			Vice Chairman: - Technip Americas (U.S.) (until 27 April 2007)		
			Director: - Petrocanada (Canada)		
Georges Chodron de Courcel ⁽¹⁾⁽⁴⁾	20 May 1950	Principal Position:	<u>France</u>	15 May 2003	2013
(Non-Voting Director)		Chief Operating Officer of BNP Paribas (France)*	Non-Voting Director: - SAFRAN*		
Professional Address:		Other positions:	Chairman:		
BNP PARIBAS			- Compagnie		
3, rue d'Antin		France	d'Investissement de Paris S.A.S.		
75002 Paris		Director:	- Financière BNP Paribas		
France		- Bouygues SA*	- Financiere BNP Paribas S.A.S.		
		- Alstom SA*			
		- Nexans SA*	Out of France		

Name	Date of Birth	Other principal directorships and offices	Offices held during the last five years	Initially appointed	Expiration of term
		 Société Foncière Financière et de Participations (FFP)* 	Chairman:		
		- Verner Investissements SAS	- BNP Paribas UK Holdings Limited (UK)		
		Member of the Supervisory Board:	Director:		
		- Lagardère S.C.A.*	- Banca Nazionale del Lavoro (Italy)		
		Non-Voting Director:	- BNP Paribas ZAO (Russia)		
		- Exane (Subsidiary of Verner)			
		Out of France:			
		Chairman:			
		- BNP Paribas Suisse S.A.(Switzerland)			
		Vice-Chairman:			
		- Fortis Banque N.V. (Belgium)			
		Director:			
		- CNP (Companie Nationale Portefeuille) (Belgium)			
		- Erbé S.A. (Belgium)			

- GBL (Groupe Bruxelles Lambert) (Belgium)

- SCOR Switzerland AG (Switzerland)

- SCOR Holding Switzerland AG (Switzerland)

(1)	Member of the Strategic Committee

- (2) Member of the Risk Committee
- (3) Member of the Audit Committee
- (4) Member of the Compensation and Nomination Committee
- (*) Companies which shares are listed on a regulated or organised market

2. BIOGRAPHICAL INFORMATION ON MEMBERS OF THE BOARD OF DIRECTORS

The following list provides biographical information on the directors in office at the date of the Registration Document.

Denis Kessler

Denis Kessler, a French citizen, is a graduate of HEC business school (Ecole des Hautes Etudes Commerciales) and holds a PhD in economics and advanced degrees in economics and social sciences. He was Chairman of the Fédération Française des Sociétés d'Assurance (FFSA), CEO and member of the Executive Committee of the AXA Group and Executive Vice-President of MEDEF (Mouvement des Entreprises de France). He joined the Group as Chairman and Chief Executive Officer on 4 November 2002.

Claude Tendil

Claude Tendil, a French citizen, began his career at the Union des Assurances de Paris in 1972. He joined the Drouot Group in 1980 as Chief Operating Officer; he was promoted in 1987 to Chief Executive Officer, and in 1987 was appointed Chairman and Chief Executive Officer of Présence Assurances, a subsidiary of the AXA Group. In 1989, he was appointed Director and Chief Executive Officer of Axa-Midi Insurance, Chief Executive Officer of AXA from 1991 to 2000, then Vice-Chairman of the management board of the AXA Group until November 2001. During this same period, he was also Chairman and Chief Executive Officer of the AXA Group's French insurance and assistance companies. Claude Tendil was appointed Chairman and Chief Executive Officer of the Generali Group in France in April 2002 and Chairman of the Europ Assistance Group in March 2003.

Gérard Andreck

Gérard Andreck, a French citizen, is the Chairman of the MACIF Group since June 2006. Mr. Andreck has a deep interest in the mutual company and insurance sector, and he served as President of CJDES (Centre des Jeunes Dirigeants de l'Economie Sociale) from 1991 to 1993 and of CEGES (Conseil des Entreprises, Employeurs et Groupements de l'Economie Sociale) from May 2009 to Decembre 2011. On 1 July 2008, he was appointed Chairman of the Groupement des Entreprises Mututelles d'Assurances (GEMA) for three years. He was re-elected in 2011 for 3 years. In November 2010, he was appointed to the Conseil Economique et Social et Environnemental (CESE).

Peter Eckert

Peter Eckert, a Swiss citizen, was member of the Management Board (1991-2007) and Chief Operating Officer (2002-2007) of Zurich Financial Services, member of the Swiss Federal Banking Commission EBK between 1 July 2007 and 31 December 2008, and Deputy Chairman of the Board of the new Swiss Financial Market Supervising Authority (FINMA) from 1 January 2008 to 31 December 2008. From 1 January 2009, until 14 November 2011 he was Chairman of the bank Clariden Leu and from 10 January 2012, until 31 March 2012, he was appointed by the FINMA as an agent with executive authority of the insurer CPT at Berne (Switzerland).

Charles Gave

Charles Gave, a French citizen, has been researching tactical asset allocation for over forty years. In 1974, after three years as a financial analyst with a French investment bank, he created CECOGEST, an independent research firm through which he serviced a wide portfolio of clients across the world for 12 years. In 1986, Charles Gave stepped away from pure research to move into money management: he co-founded Cursitor-Eaton Asset Management where he was in charge of investment policy and managed over 10 billion U.S. dollars of institutional money on a global asset allocation mandate. Cursitor was sold in 1995 to Alliance Capital which Charles finally left in 1998 to create GaveKal where he currently serves as Chairman. Today, he is a member of the board of directors of Marshall-Wace, Grace Financial and the chairman of the Institute of Liberties (Institut des Libértés) in Paris. He holds a DESS in Economy (Toulouse) a degree from IEP (Toulouse) and a MBA from the New-York University.

Kevin J. Knoer

Kevin J. Knoer, an American citizen, has 30 years of insurance experience, including risk control & engineering and industrial risk underwriting. He holds a Bachelor of Science degree and an MBA and has served as a submariner in the United States Navy. Since joining SCOR in 1996, he has held various Treaty and Facultative Underwriting positions in the United States. From 2007 to 2010, he was the Deputy Regional Manager for SCOR Business Solutions (SBS) in Asia-Pacific. He is currently a Vice President/Senior P&C Underwriter for SBS in New York.

Daniel Lebègue

Daniel Lebègue, a French citizen, has been Director of the French Treasury, Chief Executive Officer of BNP and of the Caisse des Dépôts et Consignations. He currently serves as the Chairman of the French Institute of Directors (Institut Français des Administrateurs - IFA) and of several associations and foundations.

Monica Mondardini

Monica Mondardini, an Italian citizen, holds a degree in Economic and Statistical Sciences from the University of Bologna. Her first professional experiences were in publishing, first with the Fabbri group, then with Hachette, where she became Head of the "Hachette livre" international division based in Paris. In 1998 she joined the Generali group as CEO of Europ Assistance in Paris. Two years later she returned to Italy to join the headquarters of the Generali group, taking responsibility for the Planning and Control department. In 2001 she left Trieste for Madrid, where she became CEO of Generali Espana. Since January 2009, she is the CEO of Gruppo Editoriale L'Espresso S.p.A. She is also a director of Credit Agricole, Atlantia S.p.A. and Trevi Finanziaria Industriale S.p.A.

Malakoff Médéric Group (represented by Guillaume Sarkozy as permanent representative)

Guillaume Sarkozy, a French citizen, is an engineer by training and a graduate of the Ecole Spéciale des Travaux Publics (ESTP). He began his professional career in 1974 at the Office of Public Safety in the Ministry of the Interior, before joining IBM France as a large corporate accounts manager from 1977 to 1979. From 1979 to 2005, he has been a company leader in the textile industry . Until June 2006, Guillaume Sarkozy exercised a number of responsibilities at the head of professional associations, in particular, the French Textile Industries' Union (1993-2006), the Industrial Federations Group (2004-2006), CNPF (1994-1998), MEDEF (2000-2006), CNAV (1994-1998), CNAM (2004-2005) and Conseil Economique et Social (2004-2006). In 2004, he became vice President of the MEDEF and of the CNAM (2004-2005). Guillaume Sarkozy joined Médéric Group in June 2006 and was appointed Group General Manager on 1 September 2006. Then he was appointed Group General Manager of Malakoff Mederic Group in July 2008 with the merger of the Groups Médéric & Malakoff. Since 2004, he is a member of the "Haut Conseil pour l'avenir de l'Assurance Maladie".

Guylaine Saucier

Guylaine Saucier, a Canadian citizen, is a graduate of the École des Hautes Études Commerciales, Fellow of the Institute of Chartered Accountants (F.C.A.) and Fellow of the Institute of Corporate

Directors. She was Chairman and Chief Executive Officer of the Gérard Saucier Group, a company specializing in forestry products. She sits on the board of directors of many major corporate entities, including la Banque de Montréal, Areva and Wendel. In the past, she has chaired the Joint Committee on Corporate Governance (CICA, CDNX & TSX), created in 2000, acted as Chairman of the Board of Directors of CBC/Radio-Canada and as Chairman of the "Institut canadien des comptables agréés". She was also the first woman to serve as President of the Quebec Chamber of Commerce. She became a Member of the Order of Canada in 1989 and a Fellow of the Institute of Corporate Directors in 2004, received the 25th McGill University Management Prize in 2005 and obtained the professional qualification of ICD.D from the Institute of Corporate Directors in 2010.

Jean-Claude Seys

Jean-Claude Seys, a French citizen, has spent his career in the insurance and banking industry. He was Chairman and Chief Executive Officer of MAAF and MMA, where he remains a director. He is currently Vice-Chairman and Executive Director of COVEA (société de groupe d'assurance mutuelle), a leading French mutual insurance company.

Daniel Valot

Daniel Valot, a French citizen, former student of the Ecole Nationale d'Administration and Counsellor to the French Accounting Office (Cour des Comptes), was also in particular Technical Cooperation Counselor to the French Embassy in Tunisia, Managing Director of Total South East Asia, Chairman and CEO of Total Petroleum North America, Chief Executive Officer of Total Exploration Production, then Chairman and Chief Executive Officer of Technip SA from September 1999 until 27 April 2007.

Georges Chodron de Courcel (Non-Voting Member)

Georges Chodron de Courcel, a French citizen, is Chief Operating Officer of BNP Paribas and holds various directorships with French and foreign companies, including subsidiaries of the BNP Paribas Group.