

SCOR Annual Conference

3 & 4 October 2019

The acceleration of Hubs, Networks & Connectivity

How to ensure sustainability of insurability and its development?

Insurance and ESG: controversies

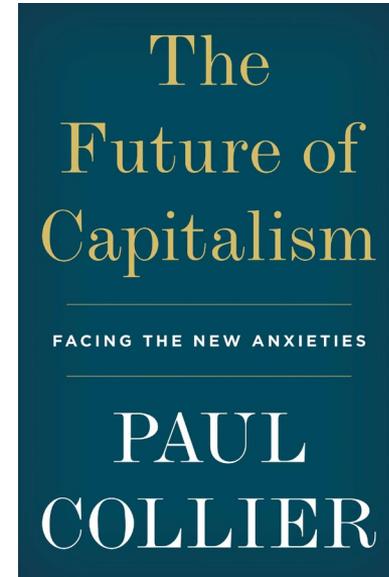
Olivier PERRAUT, CUO Business Solutions, SCOR P&C

Emerging question: what are companies for?

Law is to Justice
What Medicine is to Health
And what Business is to xxx?

- Growth ?
 - Wealth ?
 - Wellbeing ?
- For whom ?

Public expectations are shifting



Business leaders' quotes



JAMIE DIMON, CEO OF JPMORGAN CHASE AND CHAIR OF THE BUSINESS ROUNDTABLE, SPEARHEADED THE EFFORT TO REEVALUATE THE BRT'S STATEMENT OF PURPOSE. THE RESULTING REVISION, HE SAYS, **"IS AN ACKNOWLEDGMENT THAT BUSINESS CAN DO MORE TO HELP THE AVERAGE AMERICAN."**



SOCIETY GIVES EACH OF US A LICENSE TO OPERATE. IT'S A QUESTION OF WHETHER SOCIETY TRUSTS YOU OR NOT."
—GINNI ROMETTY, CEO, IBM



PEOPLE ARE ASKING FUNDAMENTAL QUESTIONS ABOUT HOW WELL CAPITALISM IS SERVING SOCIETY."
—ALEX GORSKY, CEO, JOHNSON & JOHNSON

The multi-stakeholder model is gaining momentum



August 19th, 2019: this association of chief executive officers of America's leading companies issues a new **Statement on the Purpose of a Corporation**

BR Business Roundtable

Statement on the Purpose of a Corporation

Americans deserve an economy that allows each person to succeed through hard work and creativity and to lead a life of meaning and dignity. We believe the free-market system is the best means of generating good jobs, a strong and sustainable economy, innovation, a healthy environment and economic opportunity for all.

Businesses play a vital role in the economy by creating jobs, fostering innovation and providing essential goods and services. Businesses make and sell consumer products; manufacture equipment and vehicles; support the national defense; grow and produce food; provide health care; generate and deliver energy; and offer financial, communications and other services that underpin economic growth.

While each of our individual companies serves its own corporate purpose, we share a fundamental commitment to all of our stakeholders. We commit to:

- **Delivering value to our customers.** We will further the tradition of American companies leading the way in meeting or exceeding customer expectations.
- **Investing in our employees.** This starts with compensating them fairly and providing important benefits. It also includes supporting them through training and education that help develop new skills for a rapidly changing world. We foster diversity and inclusion, dignity and respect.
- **Dealing fairly and ethically with our suppliers.** We are dedicated to serving as good partners to the other companies, large and small, that help us meet our missions.
- **Supporting the communities in which we work.** We respect the people in our communities and protect the environment by embracing sustainable practices across our businesses.
- **Generating long-term value for shareholders,** who provide the capital that allows companies to invest, grow and innovate. We are committed to transparency and effective engagement with shareholders.

Each of our stakeholders is essential. We commit to deliver value to all of them, for the future success of our companies, our communities and our country.

Released: August 19, 2019
Updated with New Signatures: September 6, 2019

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SCOR Commitment



PSI Principles for Sustainable Insurance

Principle 1 We will embed in our decision-making environmental, social and governance issues relevant to our insurance business.

Principle 2 We will work together with our clients and business partners to raise awareness of environmental, social and governance Issues, manage risk and develop solutions.

Principle 3 We will work together with governments, regulators and other key stakeholders to promote widespread action across society on environmental, social and governance issues.

Principle 4 We will demonstrate accountability and transparency in regularly disclosing publicly our progress in implementing the Principles.

- SCOR signed in 2012 the Principles for Sustainable Insurance
With this founding support of the PSI, SCOR is strengthening its commitment to sustainable development, which the Group began in 2003 when it joined the United Nations Global Compact.
- SCOR made several public and concrete commitments, both on the assets side (SCOR Global Investments) as on the liability side (SCOR Global P&C – Underwriting)
- Extract from our underwriting guidelines:

In addition to profitability and respect of laws and regulation, we aim at being responsible underwriters and favor clients in each sector of activity, who go beyond the legal requirements in terms of human rights, environmental protection and energy transition.

UN 17 Sustainable Development Goals / Sensitive topics



- **Health**

- Opioids producers and distributors
- Tobacco, drugs, e-cigarettes producers and distributors
- Animal testing

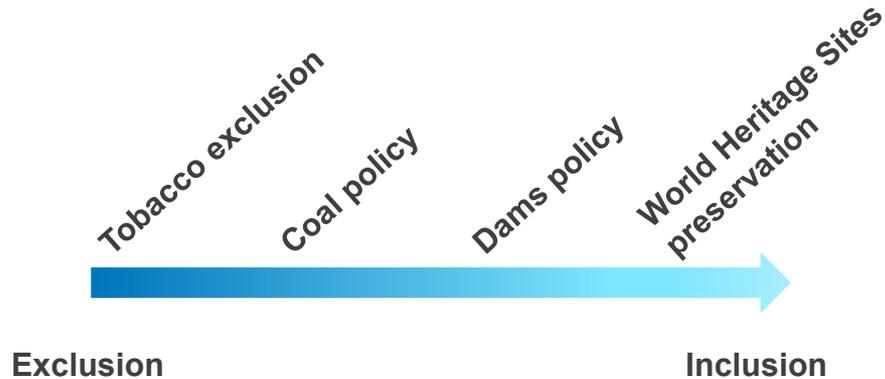
- **Environmental impact**

- Large footprint operations and construction projects (e.g. Dams, mining)
- Oil & gas production and treatment, with special attention to arctic operations and oil sands extraction
- Coal extraction and use
- Energy intensive industries
- Palm oil production

- **Human rights**

- Forced labour, child labour (construction projects, garment industry)
- Military grade weapons production

Underwriting approach : from an exclusive to an inclusive policy.



- In order to have a broader approach : Assessment of the SBS portfolio according to ISS-Oekom dimension.
- Pragmatic approach aiming at enhancing SBS risk management approach and monitor and managing immediate reputation risks.
- **Next steps: these dimension will be used to track evolution thought time.**
 - Measuring performance of our underwriting over time, by client and line of business
 - Increasing our clients' awareness to environmental risks and general risk management best practices

After all,

- **What gets measured gets managed**

Welcome to our guest



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