Paris, April 26, 2018

 \bigcirc

2018 Combined Assembly Meeting

Denis Kessler Chairman & CEO of SCOR SE





Adapting to a changing risk universe

ACTS OF MAN ACTS OF THE DEVIL

Natural catastrophes, or "Acts of God", are the principal cause of destruction on Earth. Human activities, or "Acts of Man" – such as financial crises or large industrial accidents - also create intrinsic risks. We call acts of deliberate destruction, such as terrorism, "Acts of the Devil". Risks constantly emerge, mutate and interact with each other, climate change being a striking example. This is why risk must be actively managed at every level. To this end, SCOR constantly invests in the understanding and modeling of risk, building up its expertise and pushing back the frontiers of insurability so that its clients can face the consequences of risk as effectively as possible.

SCOR and its 2,800 employees are very proud to contribute to the protection and welfare of millions of people around the world facing risks of all kinds.

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www.scor.com

SCOR was able to honor all commitments to its clients and contributed to the protection of people affected by natural catastrophes in 2017

August and September 2017 Hurricanes Harvey in Texas and Irma and Maria in the Antilles



September 2017 Earthquakes in Mexico



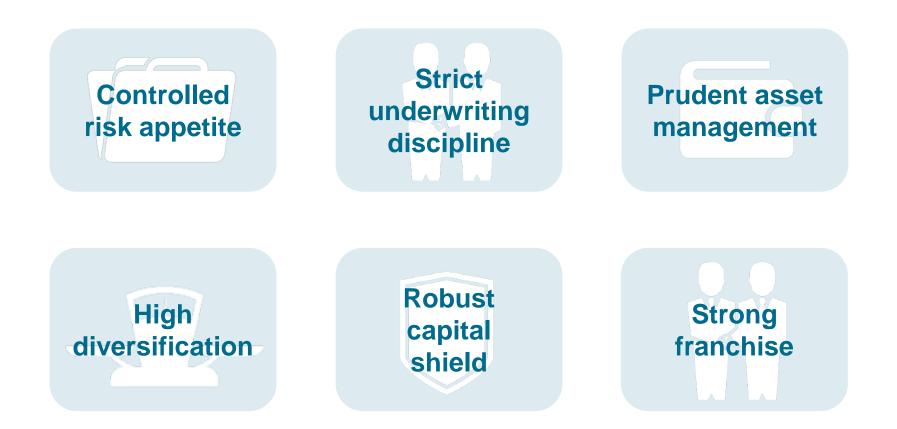
SCOR is proud to have accomplished its mission in 2017 December 2017 Californian wildfires



December 2017 Hurricane Ophelia in Ireland



SCOR's shock-absorbing capacity relies on sound and proven risk management principles





Diversification principle allows the Group to optimize its risk profile and absorb shocks



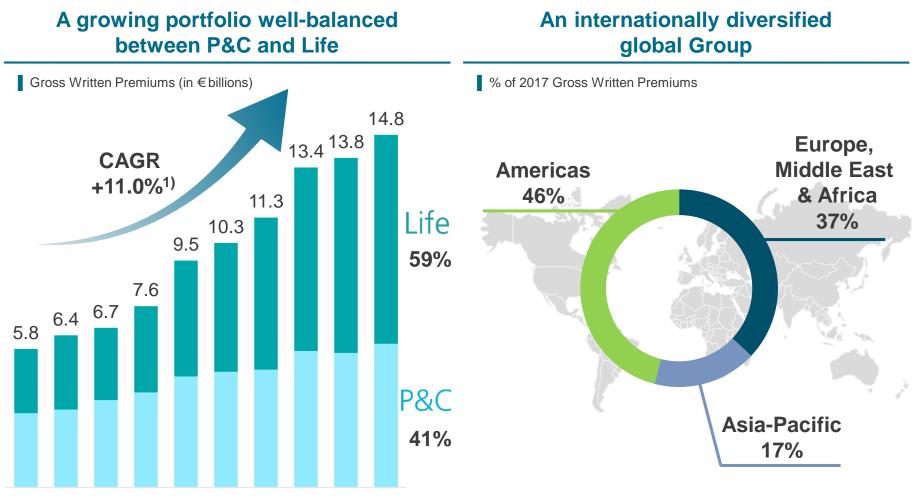
Diversification principle allows the Group to optimize its risk profile and absorb shocks

Risk 1	Risk 2	Risk 3	Risk 4	Risk 5
Earthquake in Japan equivalent to or stronger than the Great Kanto earthquake of 1923	Earthquake in the U.S. equivalent to or stronger than the San Francisco earthquake of 1906	Hurricane in the U.S. equivalent to or stronger than the Great Miami hurricane of 1926	Storm in Europe equivalent to or stronger than Storm Daria in 1990	Typhoon in Japan equivalent to or stronger than Typhoon Vera in 1959
Return period ~ 600 years	Return period ~ 150 years	Return period ~ 70 years	Return period ~ 35 years	Return period ~ 80 years

Probability *p* **of these 5 risks occurring in the same year?**

$$p \approx \frac{1}{600 \times 150 \times 70 \times 35 \times 80} = \frac{1}{17.6 \text{ billion}} - 4 \text{ times the age of the Earth}$$

SCOR is a dynamic and optimally diversified reinsurance Group

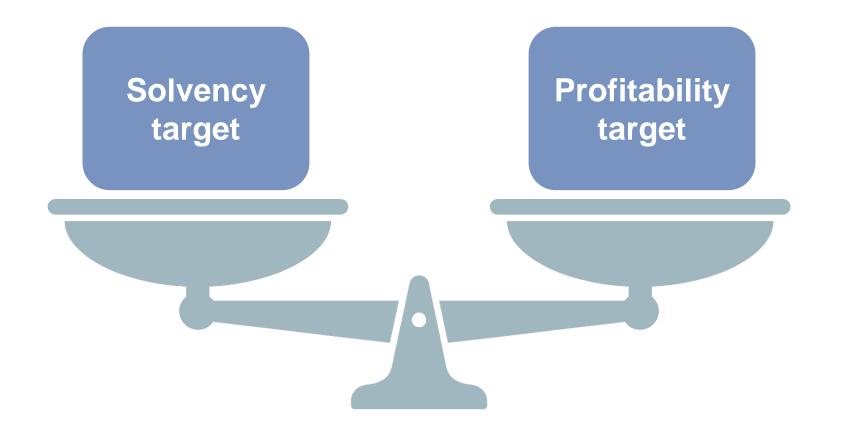


2008 2009 2010 2011 2012 2013 2014 2015 2016 2017





SCOR has two equally-weighted objectives





SCOR is a highly solvent reinsurance Group

SCOR's solvency ratio at year end 2017 stands in the upper half of the optimal range Rating agencies give a positive assessment of SCOR's current financial strength and capitalization





SCOR is a highly solvent reinsurance Group

SCOR's solvency ratio at March 31, 2018 stands marginally above the optimal range

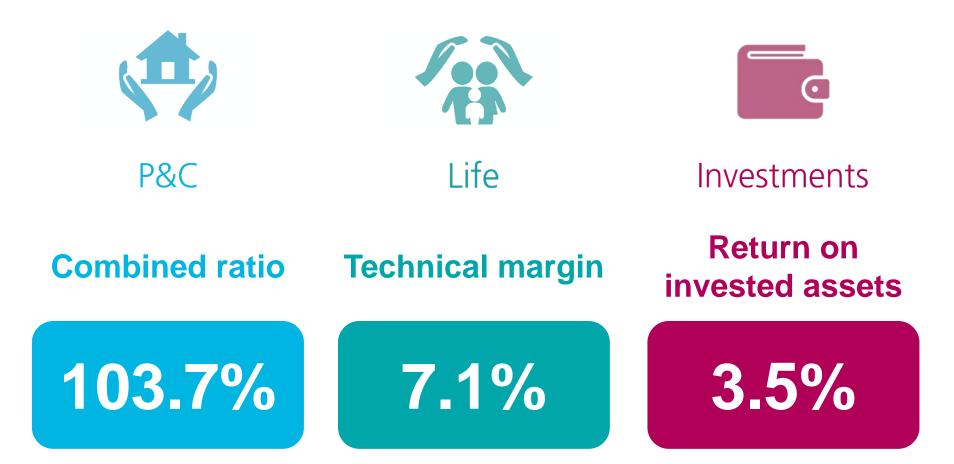


Optimal range (185%-220% as a percentage of *Solvency Capital Requirement*)

Solvency ratio at March 31st 2018



SCOR delivers a strong set of results in 2017, a year marked by an exceptional series of major natural catastrophes





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2017 Return on equity

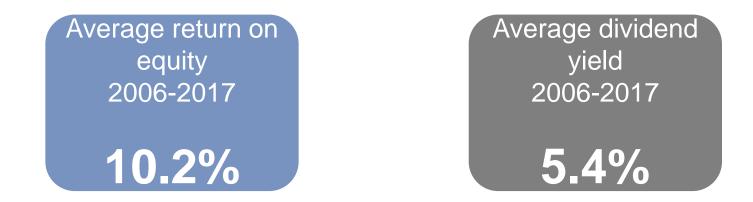
2017 Normalized return on equity (excluding one-offs)

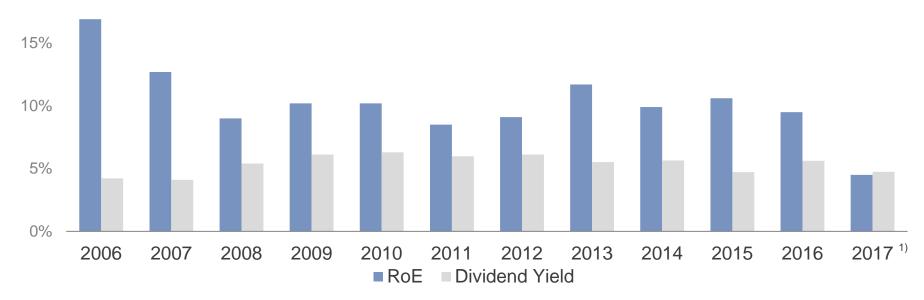
4.5%





The relevance and consistency of the Group's strategy allows it to absorb shocks







1) Subject to approval of the shareholders' Annual General Meeting on April 26, 2018



SCOR continues its active shareholder remuneration policy An attractive An unchanged dividend capital management policy **EUR 1.65** 1.65 1.65 1.50 1.40 1.30 1.20 1.10 1.10 1.00 0.80 0.80 0.80 108% 62% 53% 51% 51% 48% 48% 45% 44% 43% 37% 35% 1) 2017 2006 2007 2009 2011 2012 2013 2015 2016 2008 2010 2014 **Distribution rate** ---Dividend per share (EUR)



1) Subject to approval of the Shareholders' Annual General Meeting on April 26 2018



Disclaimer

General:

Numbers presented throughout this report may not add up precisely to the totals in the tables and text. Percentages and percent changes are calculated on complete figures (including decimals); therefore the presentation might contain immaterial differences in sums and percentages due to rounding.

Unless otherwise specified, the sources for the business ranking and market positions are internal.

Forward looking statements:

This presentation includes forward-looking statements and information about the objectives of SCOR, in particular, relating to its current or future projects. These statements are sometimes identified by the use of the future tense or conditional mode, as well as terms such as "estimate", "believe", "have the objective of", "intend to", "expect", "result in", "should" and other similar expressions. It should be noted that the achievement of these objectives and forward-looking statements is dependent on the circumstances and facts that arise in the future. Forward-looking statements and information about objectives may be affected by known and unknown risks, uncertainties and other factors that may significantly alter the future results, performance and accomplishments planned or expected by SCOR. Information regarding risks and uncertainties that may affect SCOR's business is set forth in the 2017 reference document filed on February 23, 2018 under number D.18-0072 with the French Autorité des marchés financiers (AMF) and posted on SCOR's website <u>www.scor.com</u>.

In addition, such forward-looking statements are not "profit forecasts" in the sense of Article 2 of Regulation (EC) 809/2004.

Financial information:

The Group's financial information contained in this presentation is prepared on the basis of IFRS and interpretations issued and approved by the European Union.

Unless otherwise specified, prior-year balance sheet, income statement items and ratios have not been reclassified.

The calculation of financial ratios (such as book value per share, return on investments, return on invested assets, Group cost ratio, return on equity, combined ratio and life technical margin) are detailed in the Appendices of the Investor Relations presentation released on February 22, 2018 (see slide 24 of the presentation).

The financial results for the full year 2017 included in this presentation have been audited by SCOR's independent auditors.

Unless otherwise specified, all figures are presented in Euros.

Any figures for a period subsequent to December 31, 2017 should not be taken as a forecast of the expected financials for these periods.

The Group solvency final results are to be filed to supervisory authorities by June 2018, and may differ from the estimates expressed or implied in this report.

