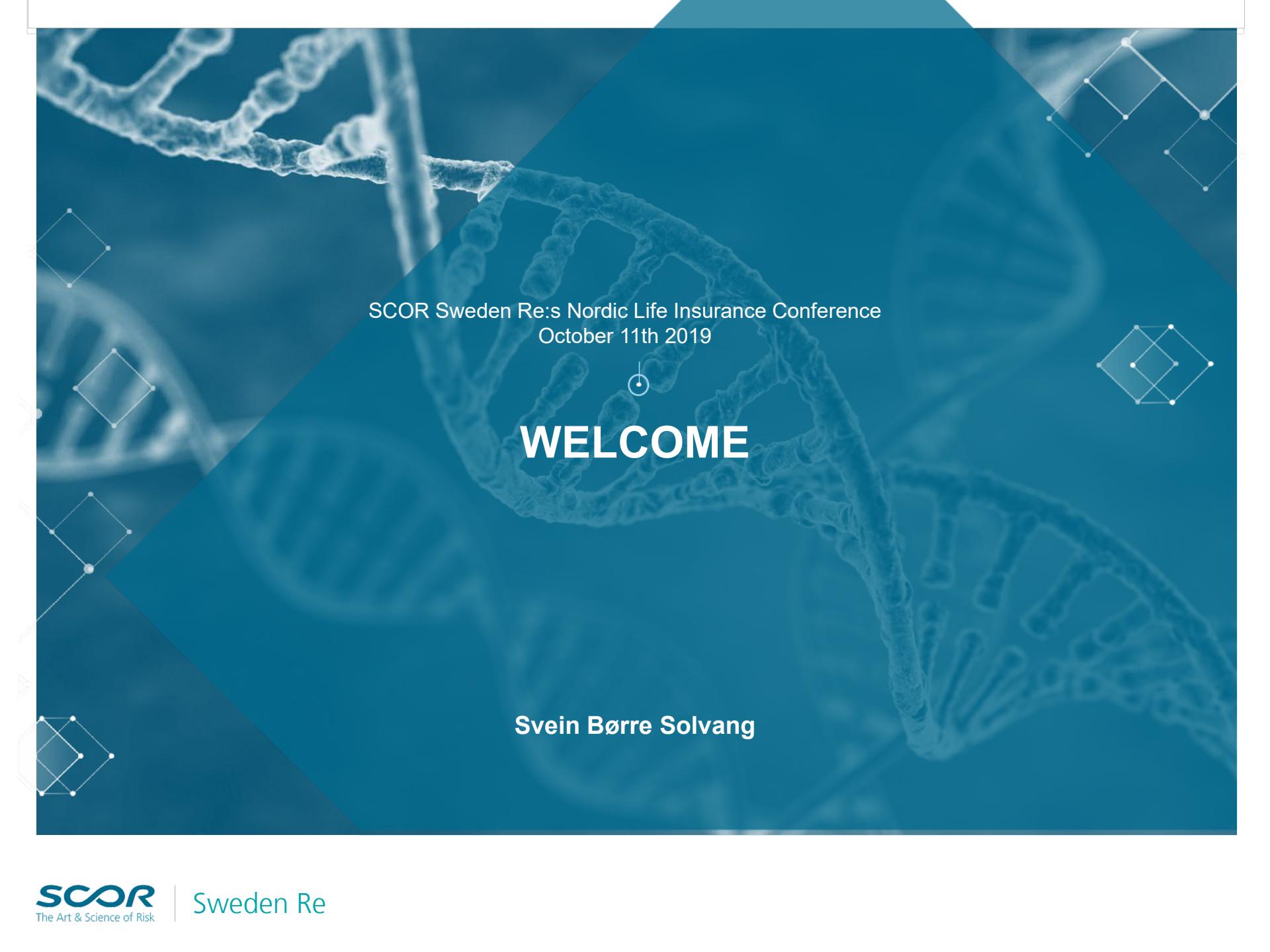




Sweden Re



SCOR Sweden Re:s Nordic Life Insurance Conference  
October 11th 2019

**WELCOME**

**Svein Børre Solvang**

# Translation Service



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Program & list of attendees are now available online

[www.beekast.live/nordic19](http://www.beekast.live/nordic19)



The background of the slide is a photograph taken from an airplane window, showing a vast expanse of white, fluffy clouds. Below the clouds, a large, sprawling city is visible, with numerous buildings, roads, and water bodies. The perspective is from a high altitude, looking down on the urban landscape.

SCOR's new strategic plan

# QUANTUMLEAP

2019/2021

Under the QUANTUM LEAP plan, SCOR will stay true to the fundamental principles that have shaped its success



## SCOR's four strategic cornerstones



### Controlled risk appetite

- Disciplined underwriting policy
- Prudent asset management
- Permanent risk management aimed at identifying emerging risks and seizing opportunities



### High diversification

- Well-balanced business model between Life and P&C reinsurance
- Optimal diversification both by geographies and lines of business
- Financial flexibility leveraging on a large panel of financial market instruments



### Robust capital shield

- Efficient protection of the Group's capital
- Use of the whole range of risk transfer tools
  - Traditional retrocession
  - Alternative risk transfer solutions (ILS and collateralized retrocession)
  - Contingent capital



### Strong franchise

- Proactive client relationships
- Local teams with recognized expertise in their markets
- Best-in-class services
- Product innovation
- Empowerment of management as decision makers of last resort



SCOR uses new technologies to innovate, expand its offering and increase its efficiency for the benefit of its clients throughout the world

# QUANTUM LEAP

2019/2021



Robotics



Artificial  
Intelligence  
(A.I.)



Big data /  
Advanced  
analytics



E-business



Multi-cloud

Embrace new  
technologies to go beyond  
the efficiency frontier

Provide scalability and  
agility  
  
Boost innovation

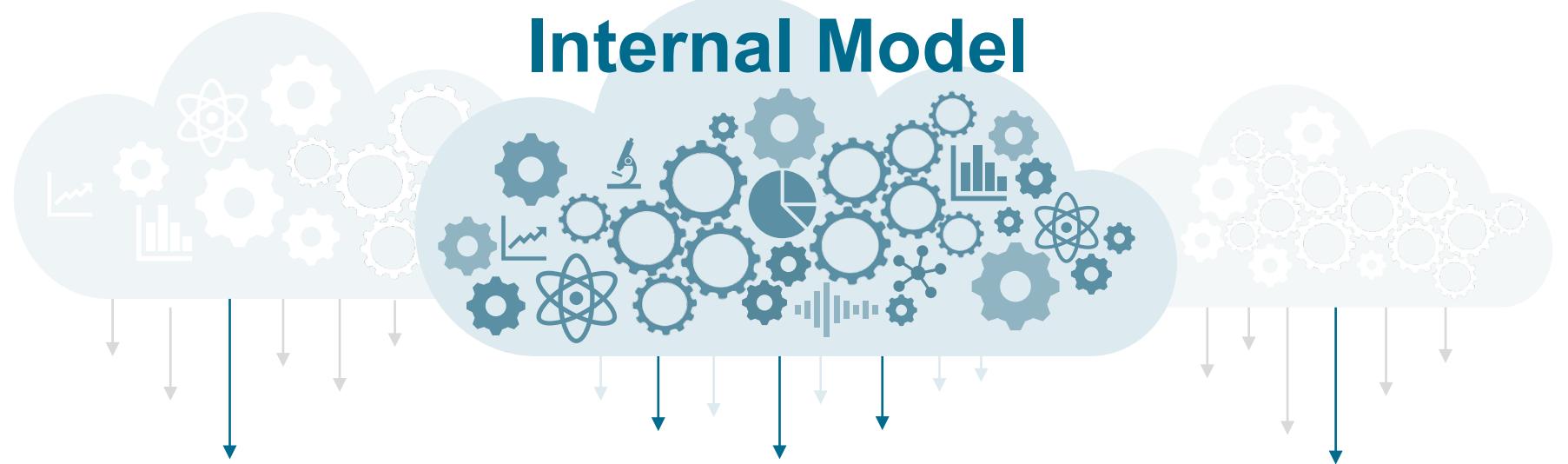
Leverage new technologies  
to develop further SCOR's  
data-driven model





# SCOR invests in the Internal Model to further optimize value-based decision making

## Internal Model



### Actuarial expertise

- Provides powerful reporting and analysis capabilities using highly granular output
- Continuously improves the fully approved model. Since Solvency II introduction, around 500 model improvements reported
- Defines a unified way of understanding and communicating about risks

### Value creation

- Provides information for strategic decision taking on a risk-return basis
- Optimizes both SCOR's asset and liability portfolio by modelling diversification benefits
- Measures the economic performance of various lines of business
- Drives the business with inputs to risk limits and capital allocation

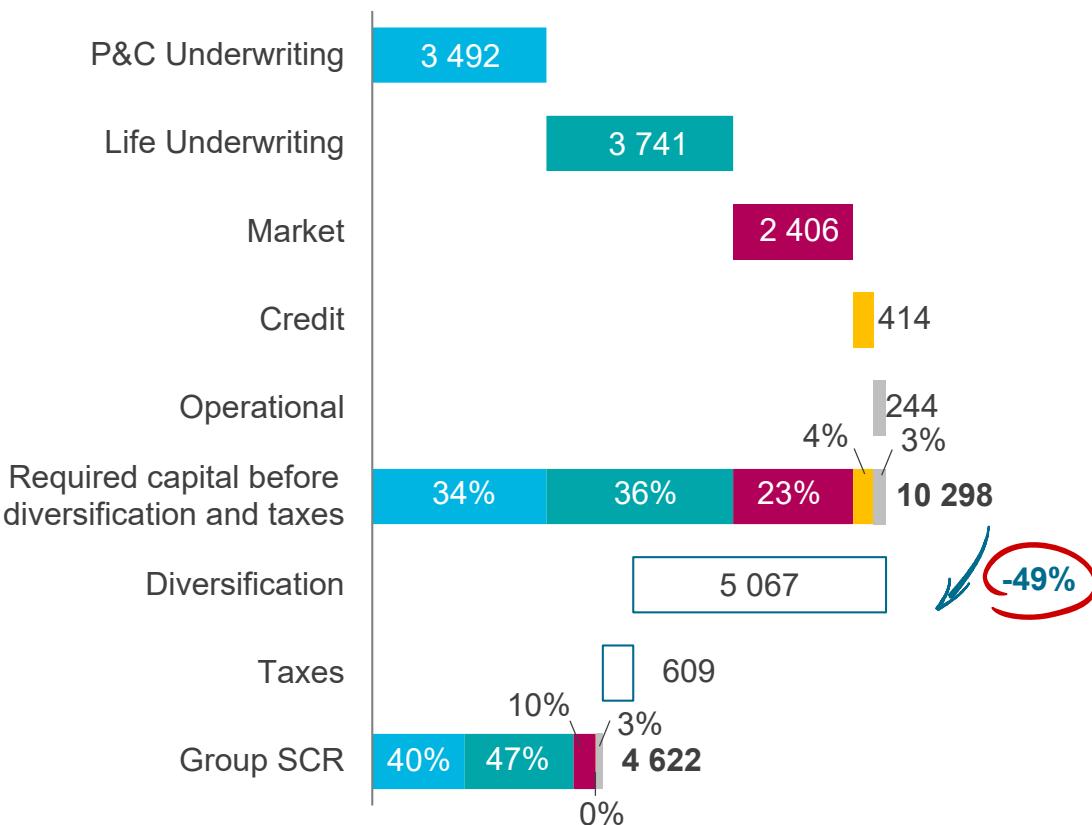
### Cutting-edge technology

- State-of-the-art technology enables transformational use of the model
- Efficiency and scalable performance improving through power of cloud applications
- Fulfilling the steadily increasing requirements from risk management, actuarial science, business, and regulators

# SCOR's industry leading high diversification remains a key strategic cornerstone of QUANTUM LEAP

## H1 2019 risk capital breakdown by risk category

In EUR millions (rounded)



- SCOR's balanced P&C and Life portfolio and business model strength translate into a very strong diversification benefit
- There is further substantial diversification within the risk categories shown
- SCOR's required capital is mainly driven by underwriting risks
- Market, credit and operational risks make a minor contribution to required capital
- SCOR enjoys a higher diversification benefit than peers (see appendix)



# This is our Purpose today



Extending  
**Protection & Peace of Mind**



Making Life insurance  
**Relevant & Desirable**



Improving  
**Health & Well-Being**



Expanding  
**Risk Knowledge**



Inspiring  
**Purpose-Driven Communities**



Keeping our  
**Financial Promises**



# We want to transform the relationship with our clients



# SCOR Sweden Re Purpose 1914

Table 2.3. Reinsurance with substandard risk –handling medical risks, 1915-1923

Risk group	Total number of risks	Number of accepted risks	Accepted risks as per cent of total
Tuberculosis	3,351	3,156	94.2
Syphilis	157	107	68.2
Heart disease	1,867	1,700	91.1
Arteriosclerosis	82	62	75.6
Kidney disease	495	316	63.8
Diabetes	239	175	73.2
Alcoholism	107	65	60.9
Epilepsy and mental illness	235	199	84.9
Gastric and intestinal disorders	333	291	87.4
Other disease	930	775	83.3
Total	7,796	6,846	87.8

Source: Bergholm (1925)



# Medical Underwriting

Leading provider of medical underwriting services in the Nordic market



Web based juvenile medical manual



Web based medical manual



Web based medical manual: Sjuk- och Olycksfall



Electronic Medical Underwriting



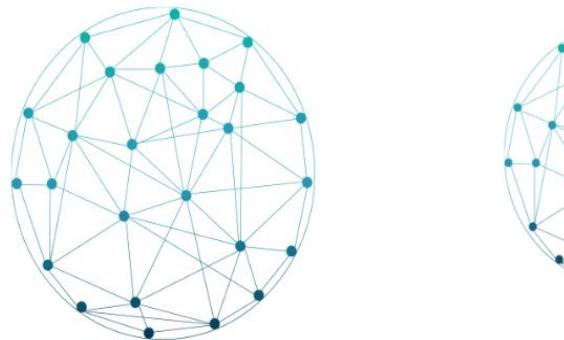
[Startsida](#)

Andningorganens sjukdomar  
Blodsjukdomar  
Drogberoende  
Endokrina sjukdomar  
Hudsjukdomar  
Infektionssjukdomar  
Kardiovaskulära sjukdomar  
Led- och muskelbesvär  
Mag- och tarmsjukdomar  
Metabola sjukdomar – tillstånd  
Neurologiska sjukdomar  
Ögon- och öronsjukdomar  
Psykiska sjukdomar  
Systemiska sjukdomar  
Tumörer  
Underlivssjukdomar  
Urinvägssjukdomar

## Välkommen till Exigo

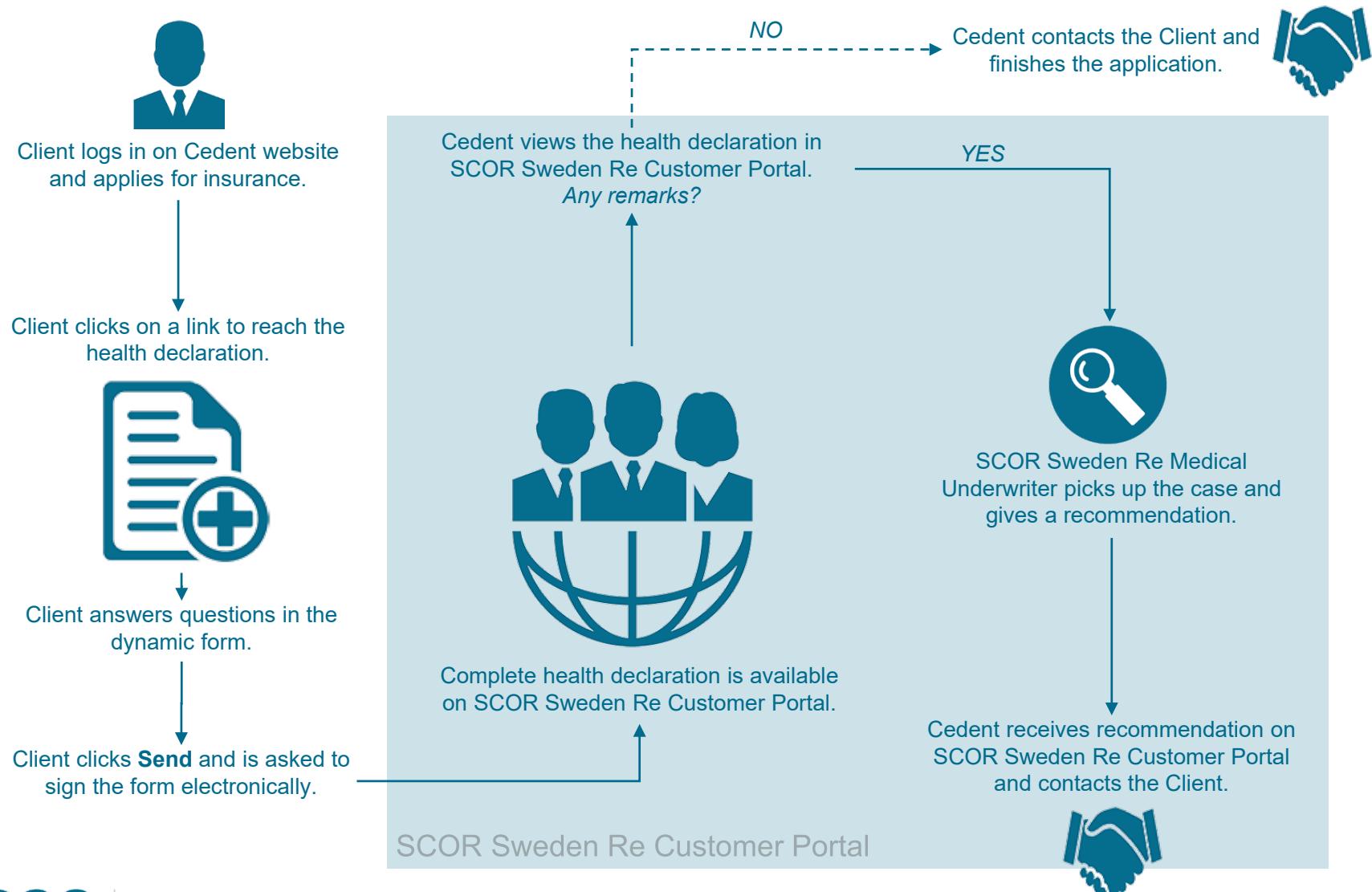
SCOR Sweden Re har sedan start varit ett kompetenscentrum för medicinsk riskbedömning. Exigo är det verktyg vi erbjuder för försäkringsmedicinska riktlinjer avseende bedömning av Sjuk- och Olycksfallsförsäkring för vuxna, anpassat till den nordiska marknaden. Vi på SCOR Sweden Re arbetar ständigt med att vidareutveckla och uppdatera materialet så att Exigo ska underlätta den dagliga hanteringen av försäkringsärenden vid såväl riskbedömning som skada.

Vi hoppas att du ska tycka om att använda Exigo!



SWEDEN RE FILIAL TILL SCOR SE





# Rehab ex Gratia

*New partnership with a rehabilitation provider*

*Helping policyholders to get back to work*

*Win-Win-Win-Win-Win-Win-Chain*

*Offered exclusively to our clients*

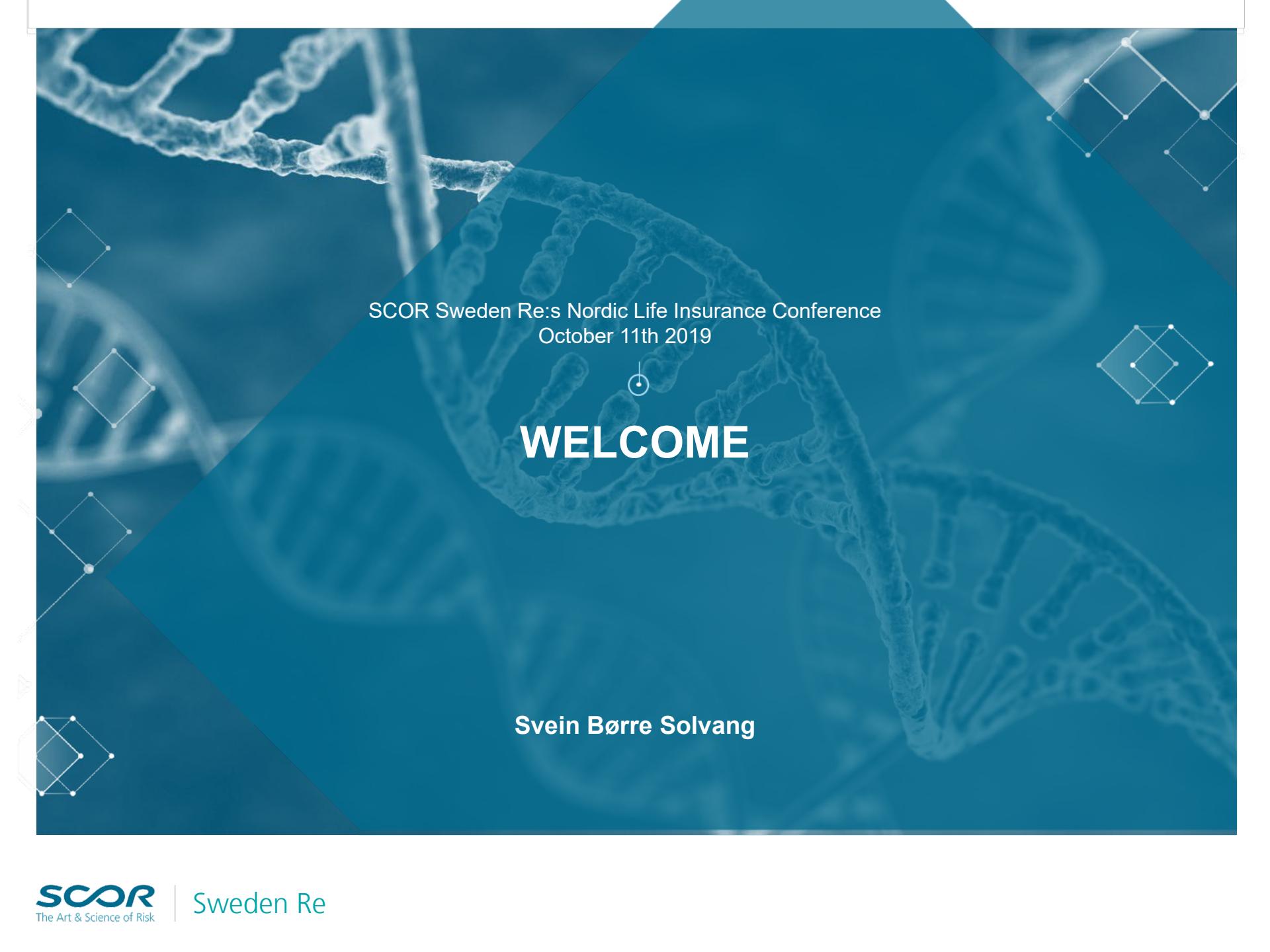


# SCOR Sweden Re Service / Toolkit



- Medical Underwriting Services
- E-Underwriting
- Reinsurance Administration Services
- Product Development
- Market Analysis / Insights
- Actuarial Support
- Financial Solutions





SCOR Sweden Re:s Nordic Life Insurance Conference  
October 11th 2019

**WELCOME**

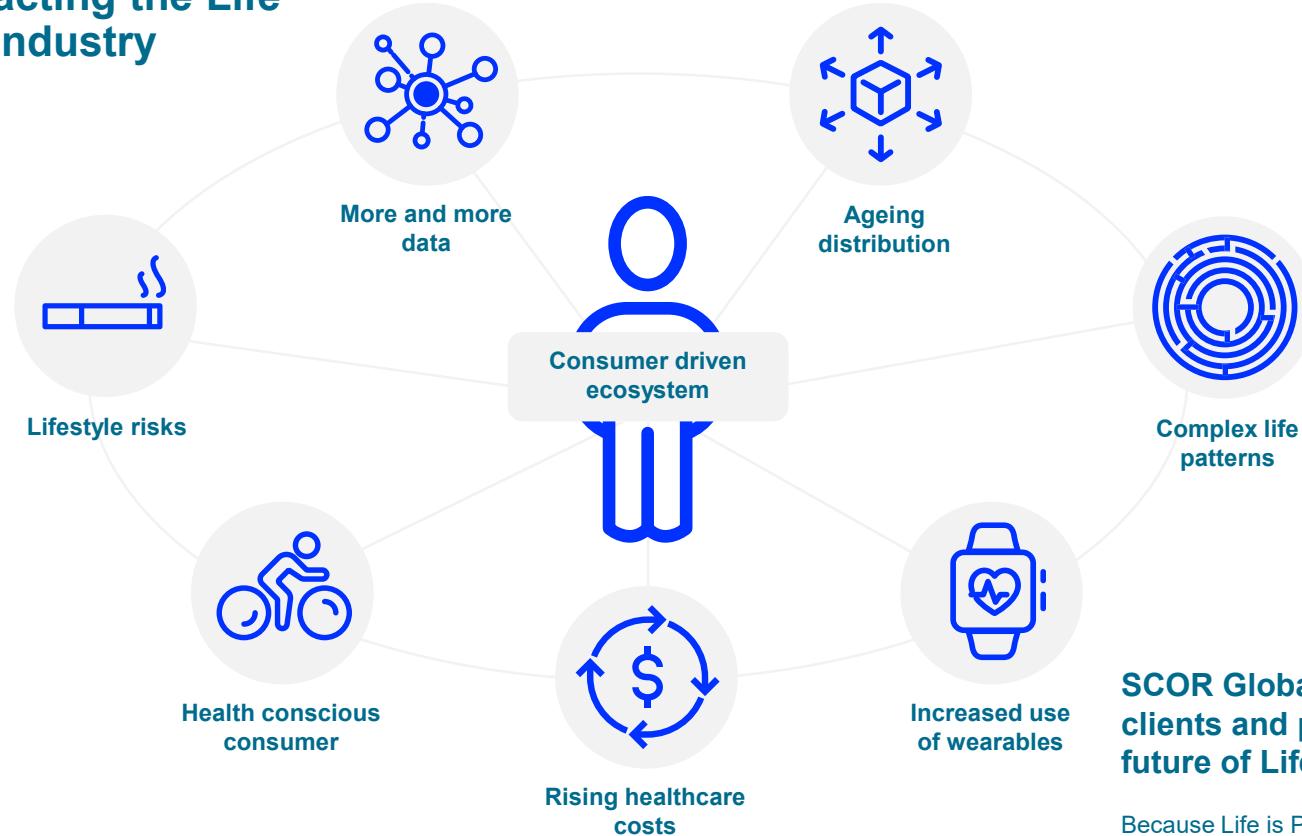
**Svein Børre Solvang**

# **Biological Age Model (BAM) – Building the Future of Life Insurance**

Sven Ebert – Senior Market Manager Life & Innovation



# BAM – A response to multiple forces impacting the Life Insurance Industry



**SCOR Global Life – working with clients and partners to build the future of Life Insurance**

Because Life is Precious, We Value Life

# Looking at the state of life today, in general things are good

## We Are Wealthier

Share of global population living in extreme poverty was cut by<sup>1)</sup>

**50%**

in the last 20 years

## We Are Happier

Over the last 30 years, level of happiness has increased in<sup>2)</sup>

**~70%**

of the countries where data is available

## We Are Living Longer

Worldwide, life expectancy is estimated to increase by more than<sup>3)</sup>

**1 year**

between 2016 and 2021



### Sources:

1. H. Rosling, *Factfulness*, 2018
2. *The World Value Survey Study*, 2016

3. *2018 Global Health Care Outlook*, Deloitte

## But we do see challenges ...

### Obesity is becoming rampant<sup>1)</sup>



Poor diet



Sedentary lifestyles



Lack of education

**x3**

increase of worldwide **obese** population since 1975

**50%**

of Europeans are **overweight**

**20%**

of Europeans are **obese**

**1 in 3**

11-year-old European **children** are **overweight or obese**

### Sleep disorders are increasing<sup>2)</sup>

**35%**

of Americans **sleep less than 7 hours** a day

**1500**

yearly deaths caused by **drowsy driving** in the US alone

**Sleep deprivation plays a significant role in**



Depression



Diabetes



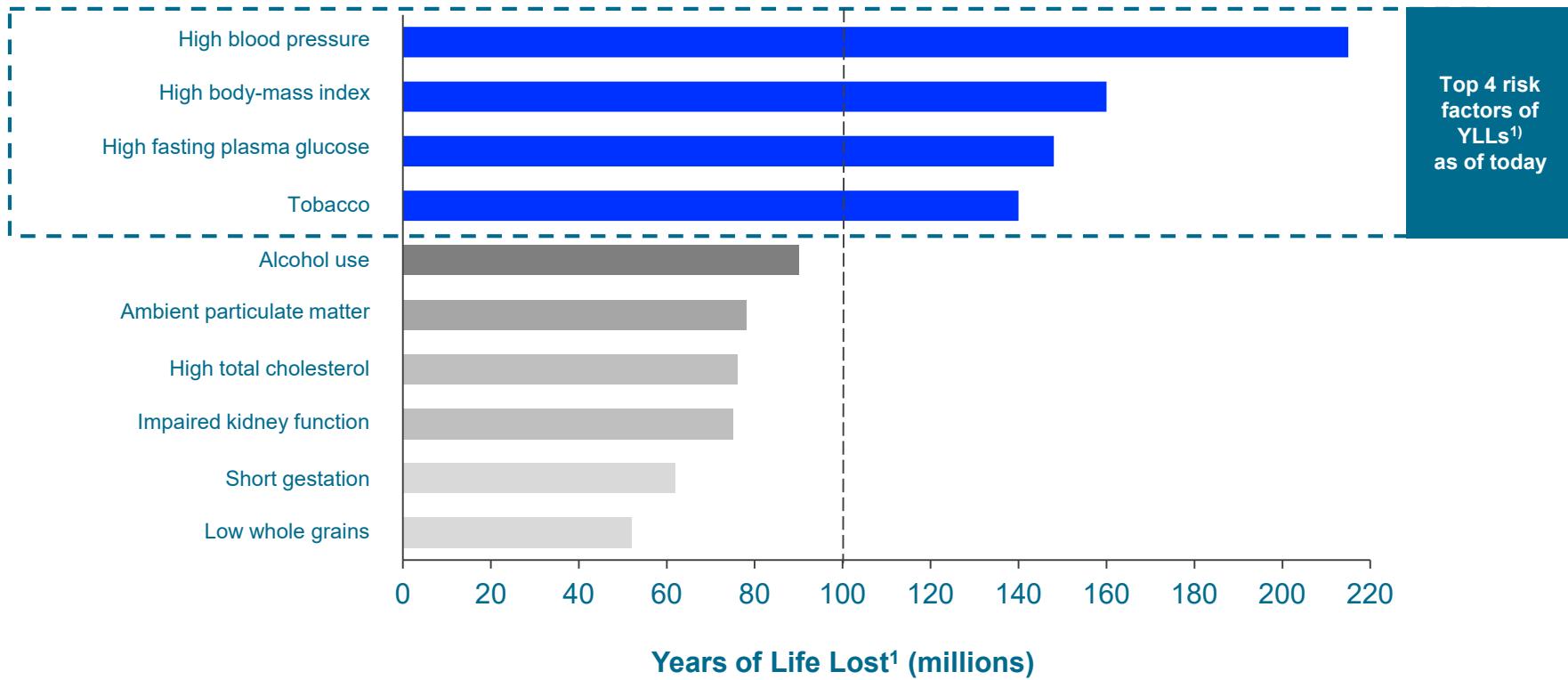
Cardiovascular diseases

#### Sources

1) World Health Organization

2) Center for Disease Control and Prevention

# ... our lifestyles are killing us



1) The years of life lost correspond to the remaining life expectancy lost due to a premature death

Source: K.J.Foreman, N.Marquez, A.Dolger et al. "Forecasting life expectancy, years of life lost, and all-cause and cause-specific mortality for 250 causes of death: reference and alternative scenarios for 2016", Lancet, October 2018



## People become more interested in their own health ....



**+33%**

increase in the number of **gym members** in the US since 2008<sup>1)</sup>



**75%**

of the adult population is considering **changing its diet**<sup>2)</sup>



Only  
**5.1%**

of people said they did not want to **improve their lifestyle**<sup>3)</sup>



Customers are  
**2x**

as likely to **share wearable data** as financial data<sup>4)</sup>

1) Source: IHRSA Global Report, 2018

2) Source: Nielsen Global Health and Wellness 2015

3) Answers to the question "Which of the following aspects of your lifestyle would you most like to improve?" (better sleep, quit smoking, healthier diet, lower stress levels, more exercise or none). Source: ReMark

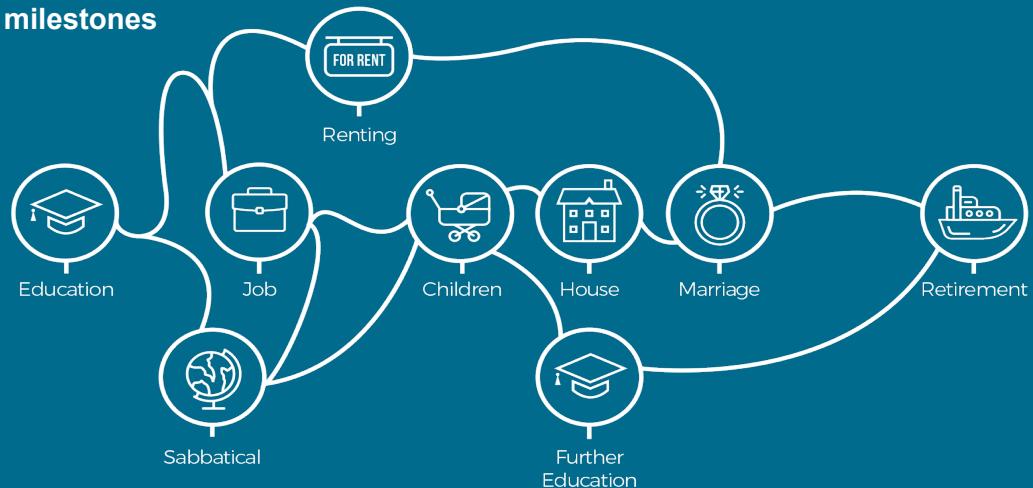
4) Source: ReMark Global Consumer Survey 2017 – *Life is a Rollercoaster*

... and our lives become less linear, more complex and interconnected

### Pre-millennial milestones

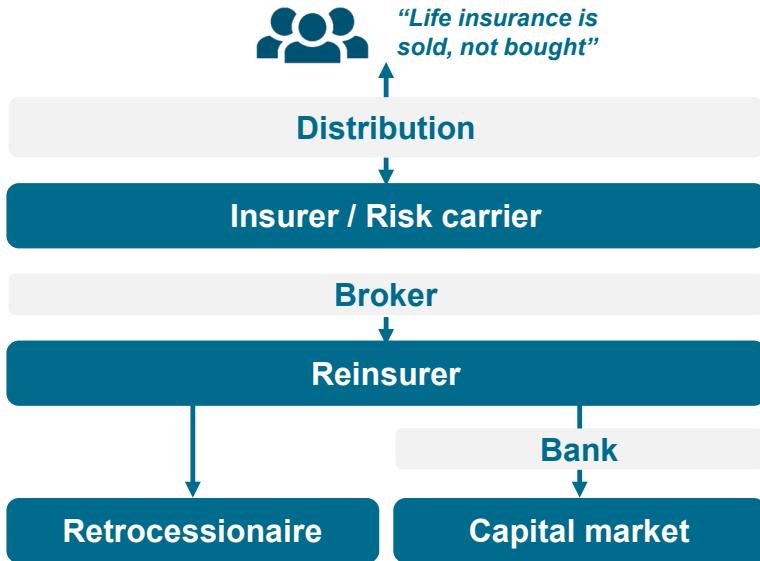


### Millennial milestones

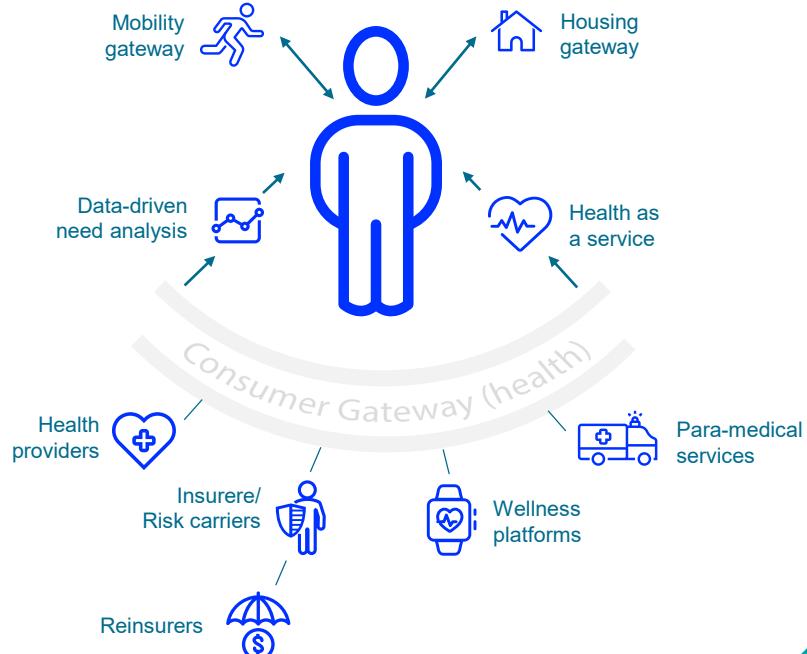


# The Life insurance industry moves towards a new model

Moving from **traditional risk-driven** value chains...

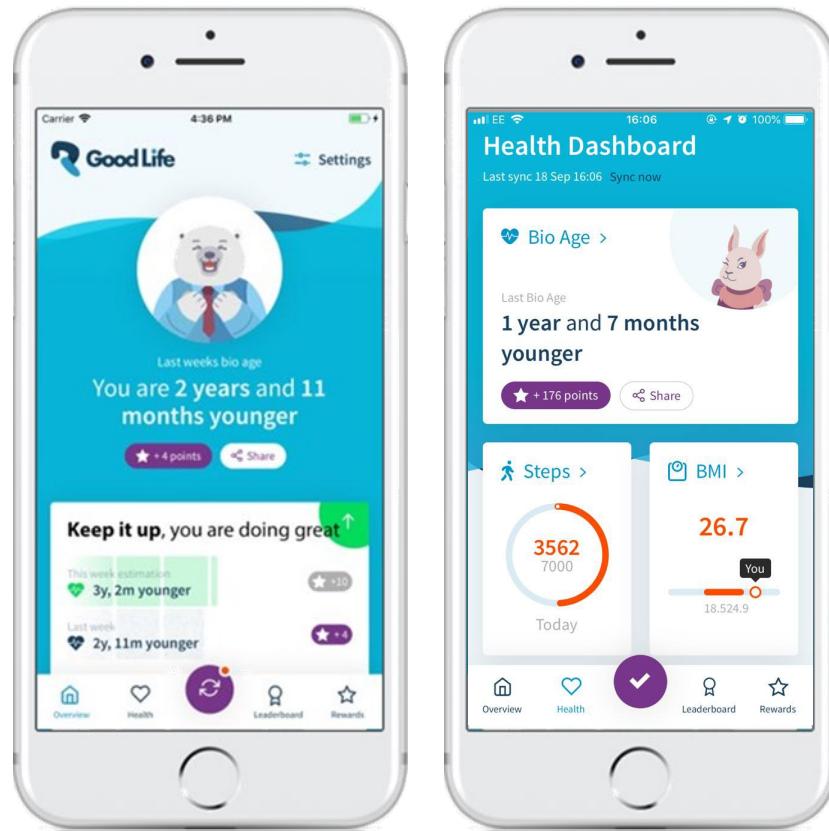
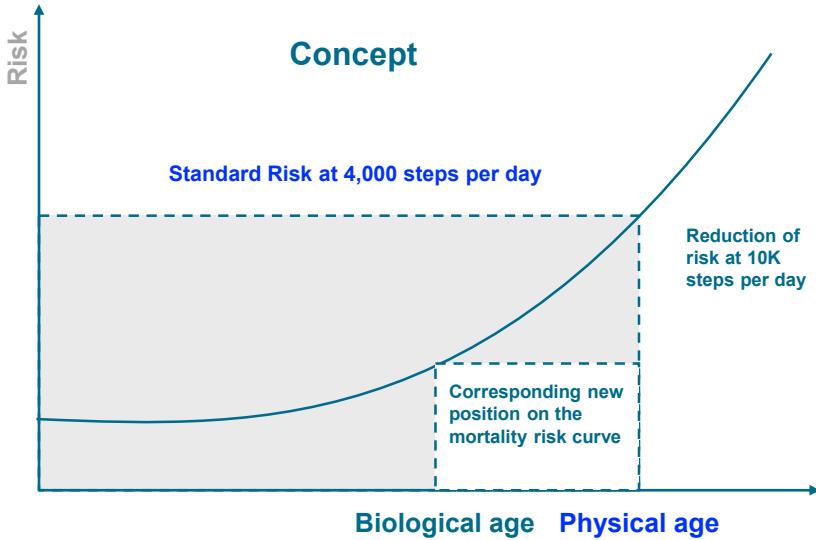


... to **ecosystems** centered on **consumer needs**



# BAM is an offer to live healthier...

SCOR developed the **Biological Age Model (BAM)** based on a personal health data set of **18,000 individuals**, with a **20-year follow-up** period cross checked with a database of **6,000 individuals** and a **13 years** follow-up



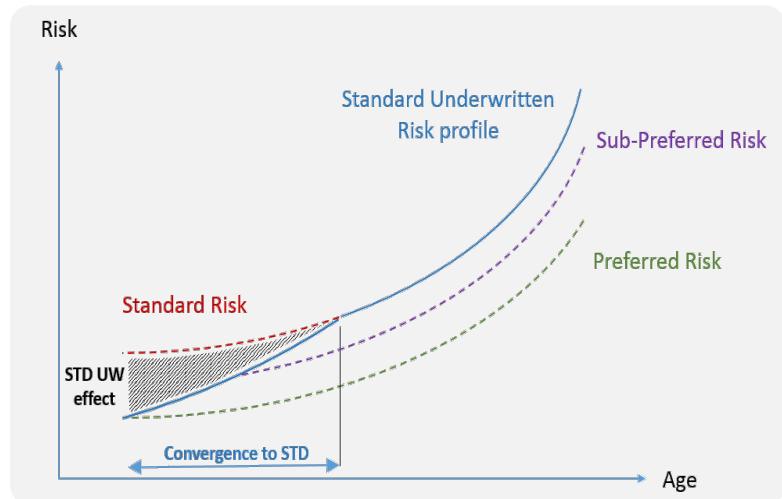
# ... and a first step towards dynamic underwriting

## Standard underwriting effect

Discount at onset,  
vanishing over time



Converge to Standard risk profile

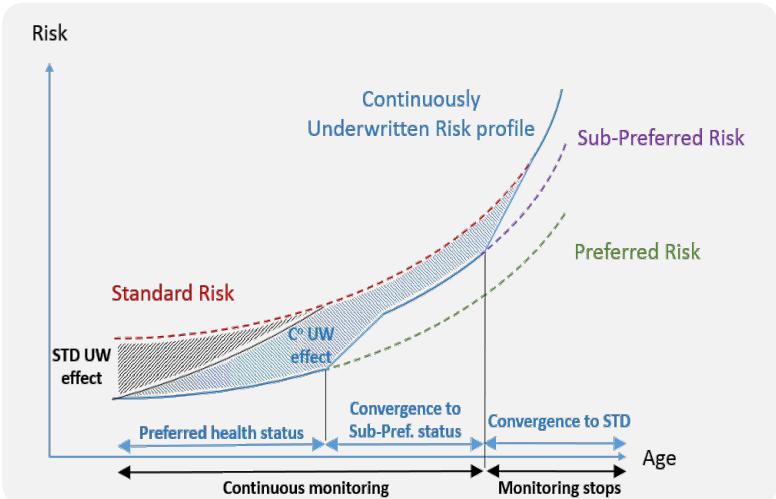


## Continuous underwriting effect

Discount at onset, maintained over time,  
until condition worsens or monitoring stops



Price never exceeds standard terms



# BAM is a simple and tailored approach to continuously engage policyholders and promote wellness

From...



## Tedious & invasive underwriting

Biometric screening is time consuming and costly



## One size fits all

Assumed all insureds within a group will live their lives in the same fashion



## Absence of engagement

Policy application and claims are the only interactions with policyholders

To...



## Simple & accurate underwriting

Accurate risk prediction. No medical examinations



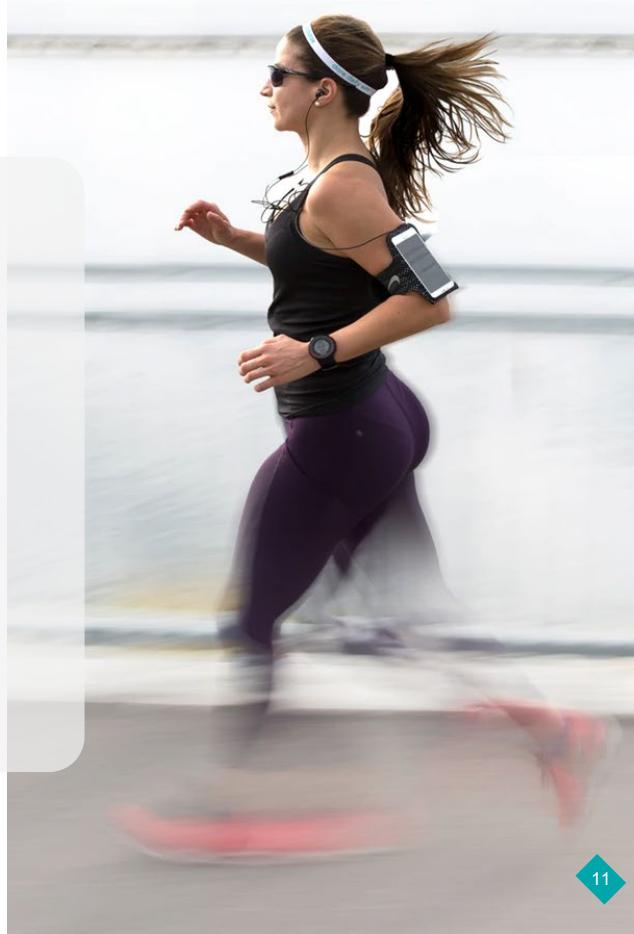
## Tailored approach

Continuous risk assessment and potential premium discounts



## Continuous engagement & wellness promotion

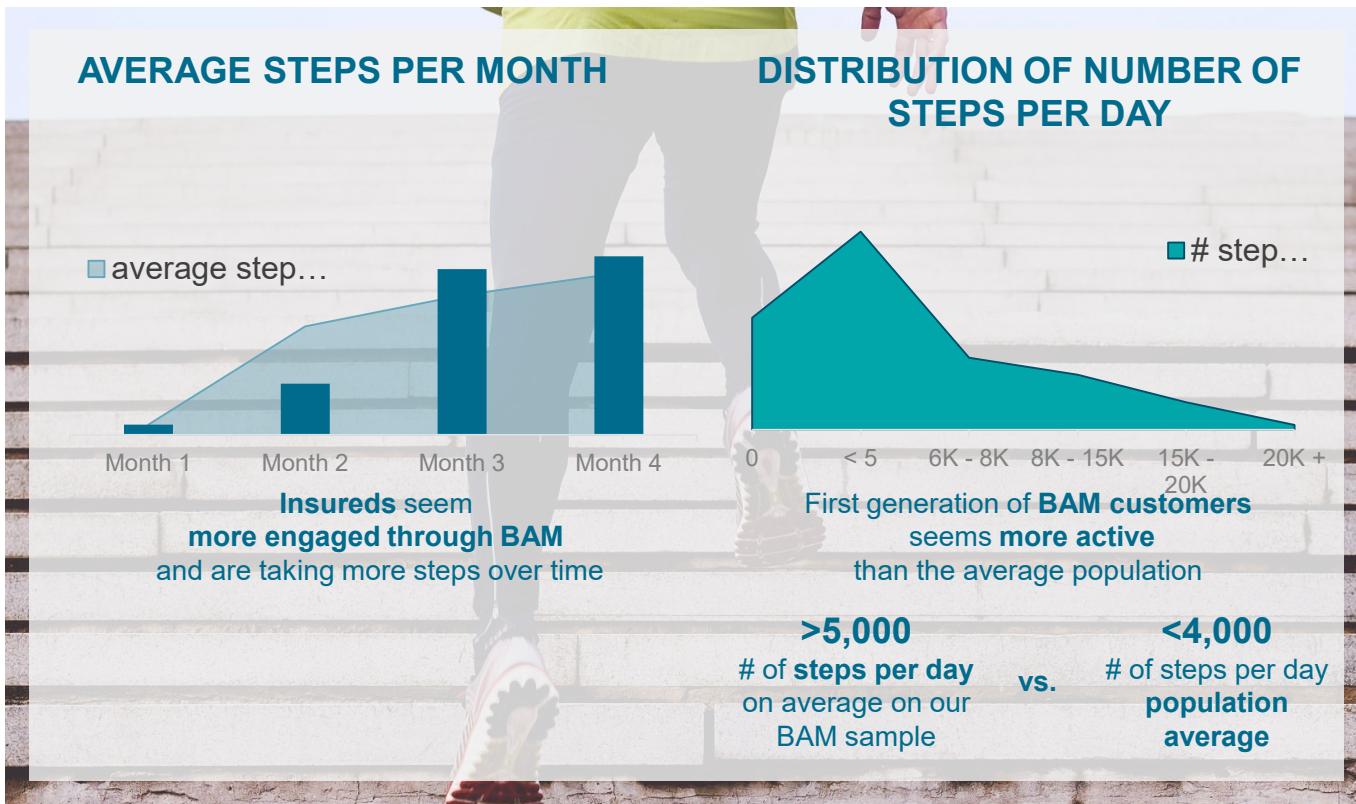
Engages and motivates insureds to live a healthier life



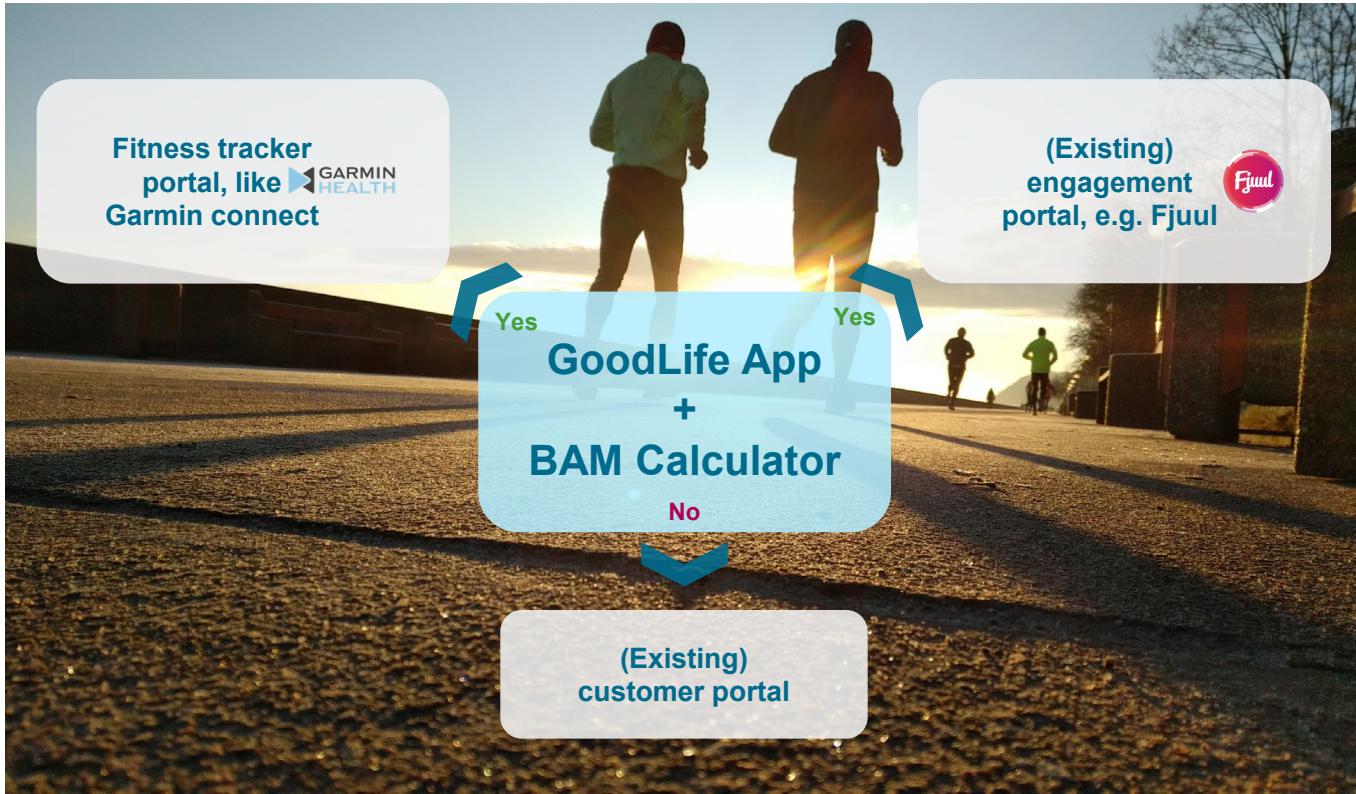


# Appendix

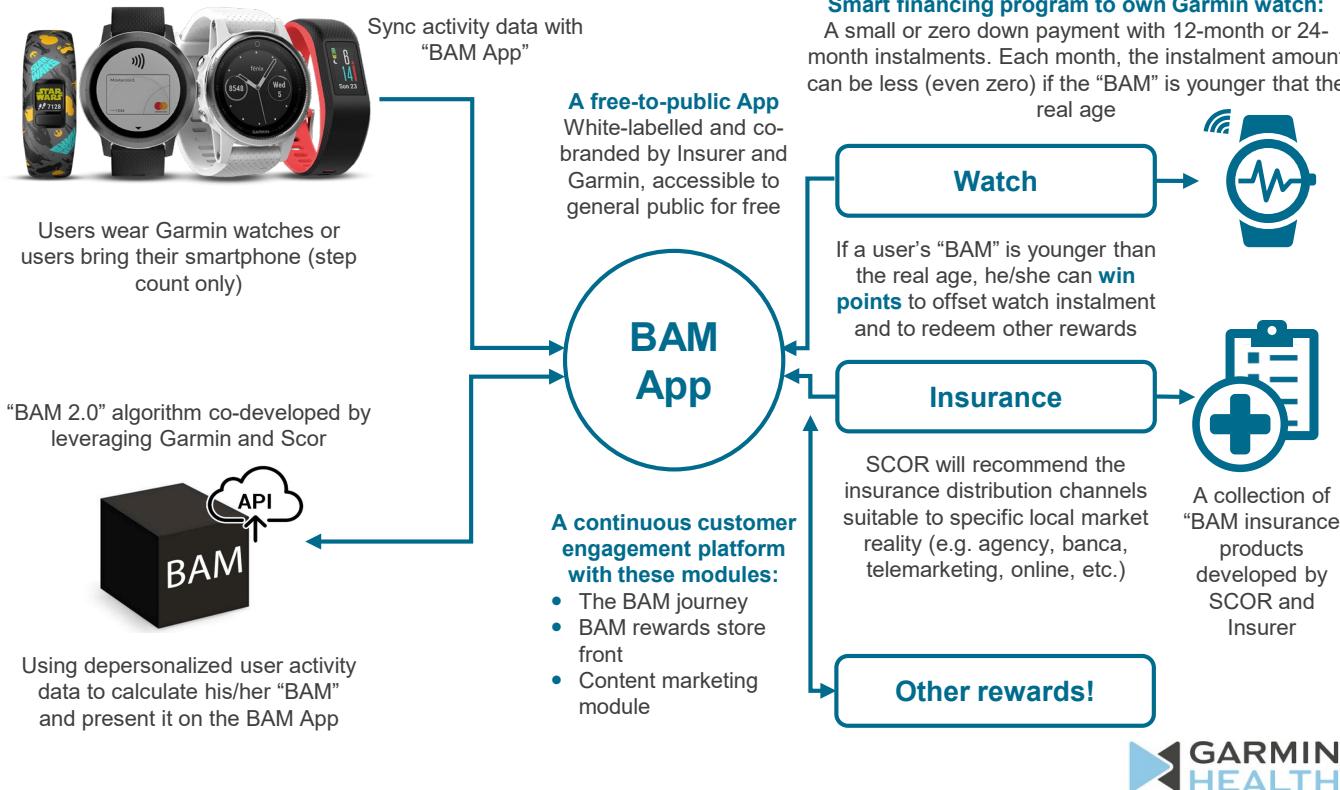
## Data shows the engagement effect of BAM



## Core GoodLife Application + BAM calculator and integration options

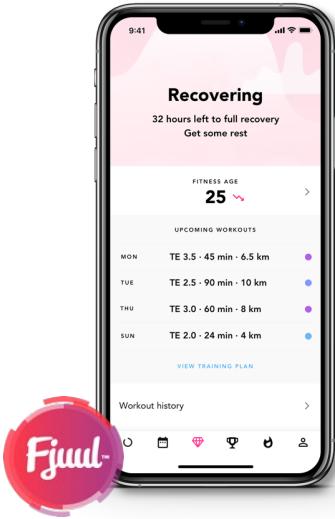


# Enhance BAM by including insights and fitness trackers from our partner Garmin!



# Enhance BAM to full engagement platform – optimize your performance and biological age

## Personalized coaching



## Performance guidance



## Physical impact scoring



## The final product

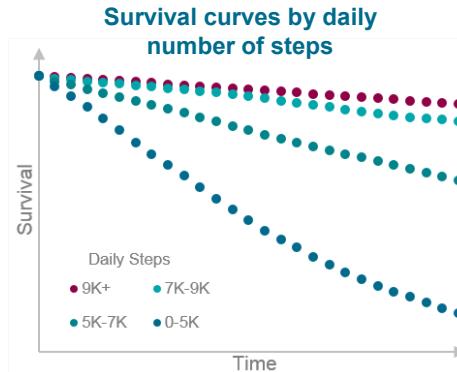
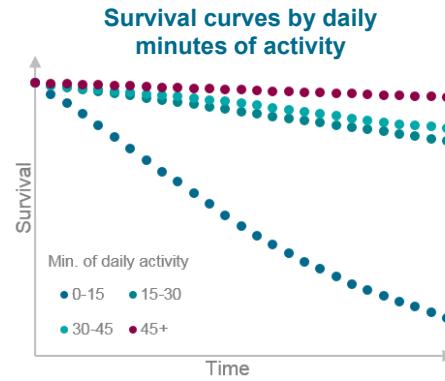


# A SCOR in-house predictive study

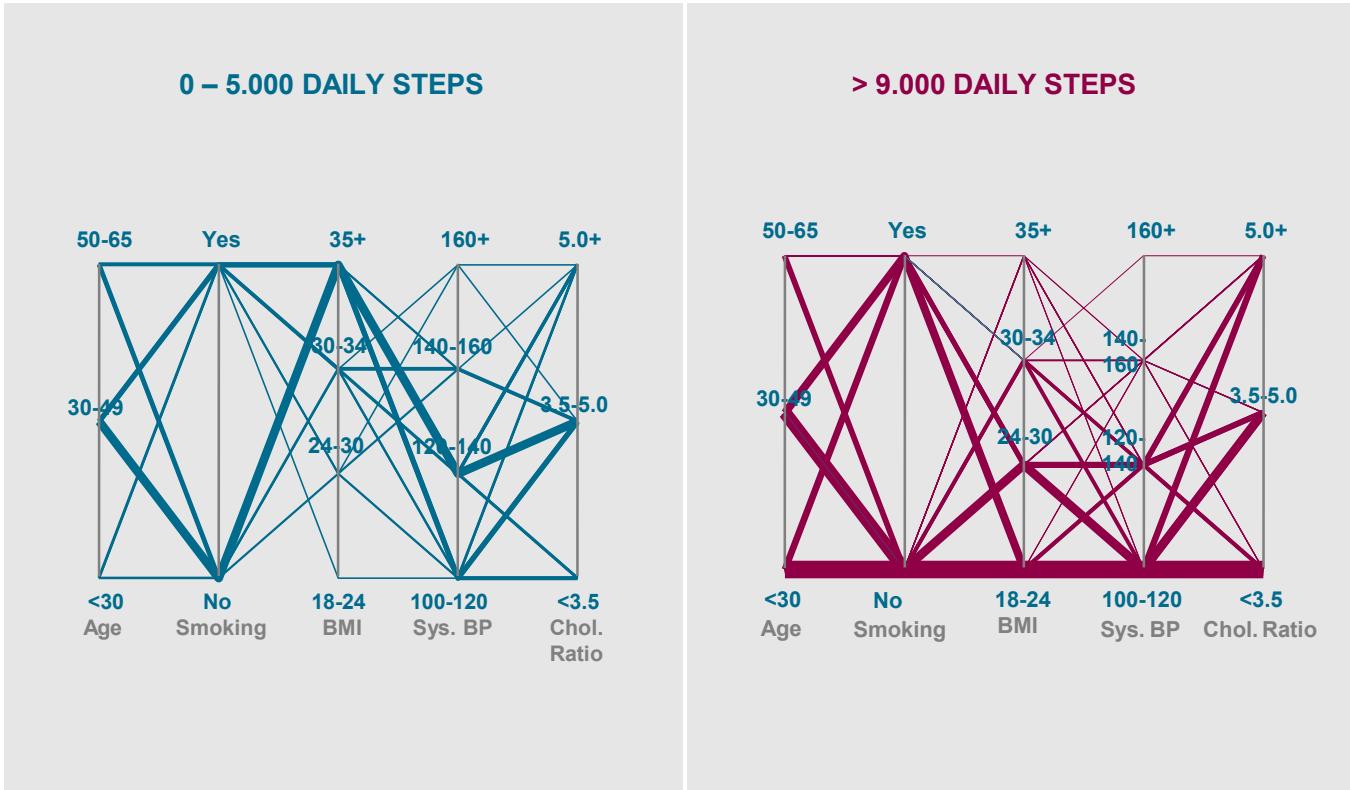
## BIOMETRICAL AND PHYSICAL ACTIVITY MEASURES

For each individual, we have biometrical and physical activity measures at the start of study:

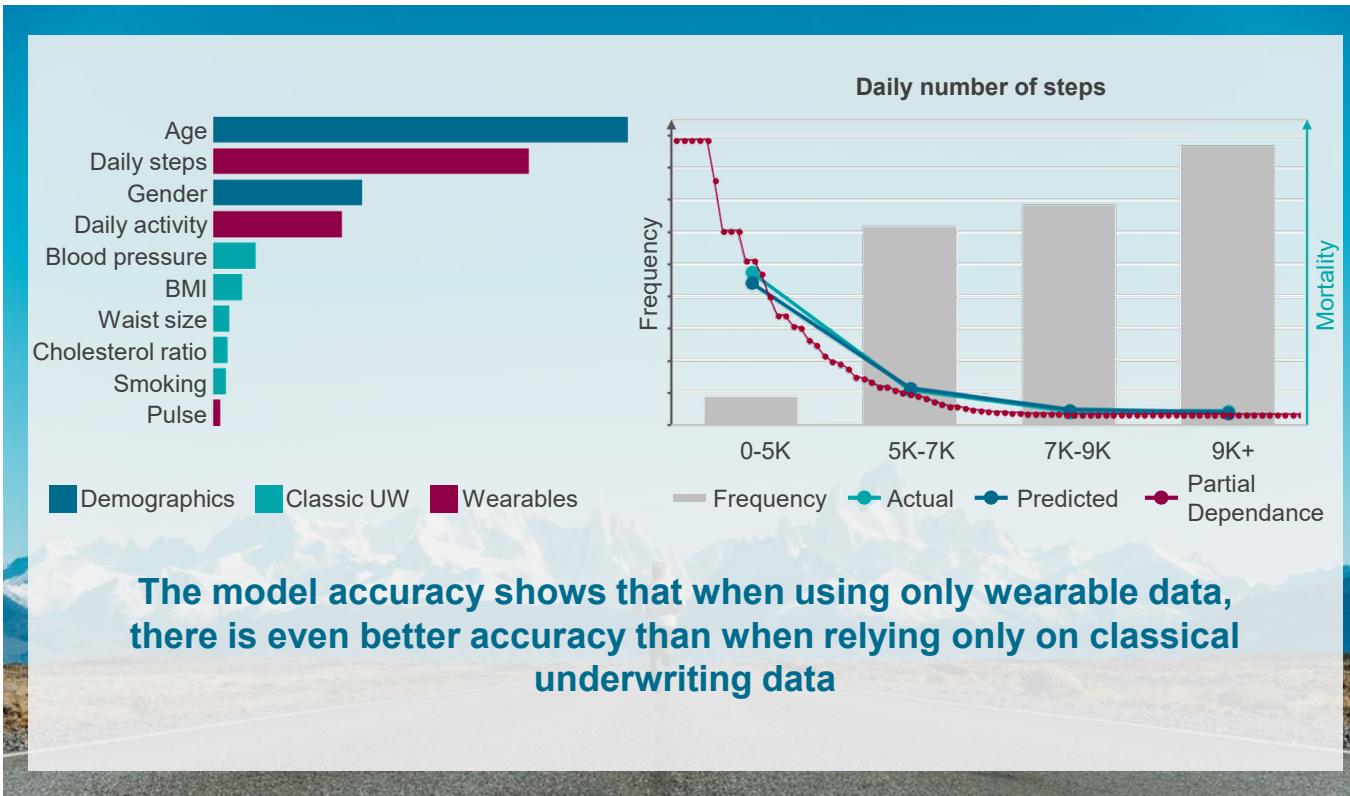
- **Main biometrical measures:**
  - Body Mass Index,
  - Blood Pressure
  - Cholesterol
- **Physical activity measures (wearables data) over 7 day-period**
  - # of daily steps
  - minutes of moderate/vigorous activity
- **Additional information on each individual:**
  - Gender,
  - Age
  - Tobacco



## The data shows the relevance of steps as a predictor (1/3)



## The data shows the relevance of steps as a predictor (2/3)



## The data shows the relevance of steps as a predictor (3/3)

Model	Variables considered and comments	C-Index
M1	All variables available in the dataset. This model is the baseline – the <b>best prediction</b> of risk using all available data.	89.8%
M2	<i>Age, gender, smoking status, BMI, blood pressure and cholesterol.</i> This model reflects <b>traditional underwriting</b> .	85.0%
M3	<i>Wearable data, in addition to age and gender.</i> This model reflects underwriting based on <b>wearable data</b> .	89.2%
M4	<i>BMI</i> , in addition to the variables considered in M3. This model reflects underwriting based on <b>wearable data + BMI</b> .	89.3%
M5	<i>Smoking status</i> , in addition to the variables considered in M4. This model reflects underwriting based on <b>wearable data and BMI + smoking status</b> .	89.6%



# *Hållbara Medarbetare*

## - det finaste ett företag kan ha

**Thomas Petersson**

VD

11 oktober, 2019



OMTANKE + HANDLINGSKRAFT + NYTÄNKANDE

**EURO**  
ACCIDENT  
försäkring + hälsa

# Vi vill bidra till en *trygg och frisk* värld

Trygghet och hälsa hör ihop. Vi försäkrar människors liv, lön och välmående. Bra försäkringar och friska medarbetare skapar framgångsrika företag.

*Räkna med Euro Accident!*

OMTANKE + HANDLINGSKRAFT + NYTÄNKANDE

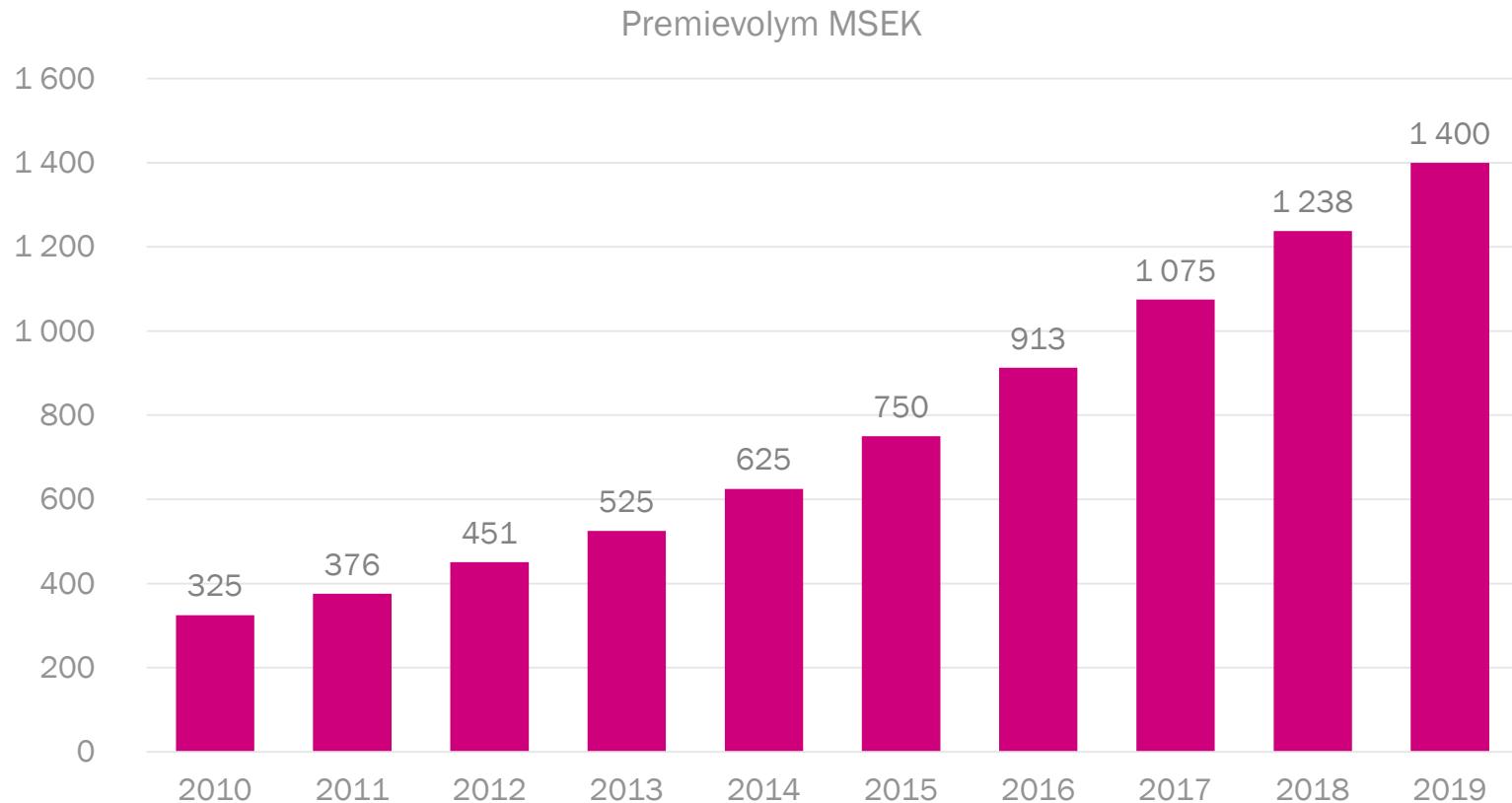
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Försäkring + hälsa

# Försäkring *plus* hälsa skapar Hållbara Medarbetare

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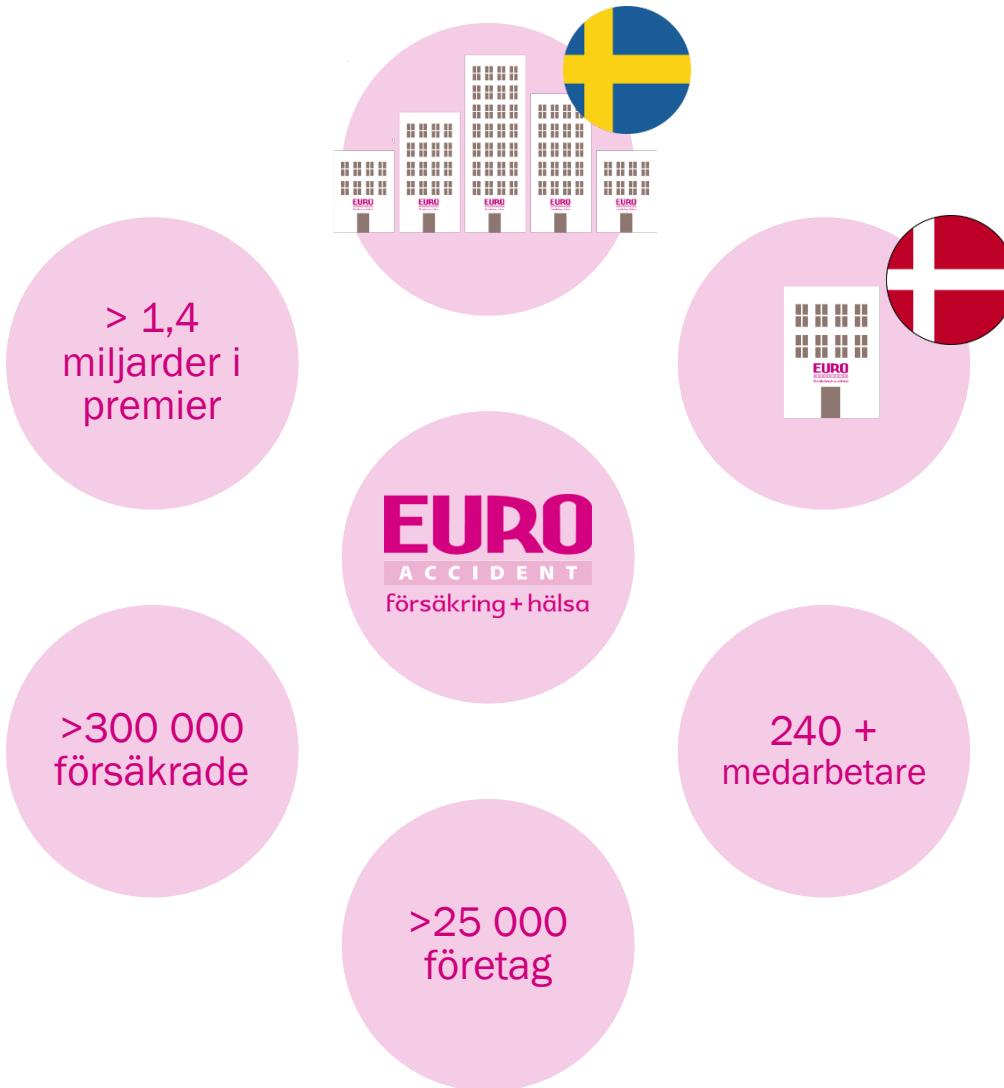
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Försäkring + hälsa

# En snabb och stark försäljningsutveckling



OMTANKE + HANDLINGSKRAFT + NYTÄNKANDE

# Euro Accident idag

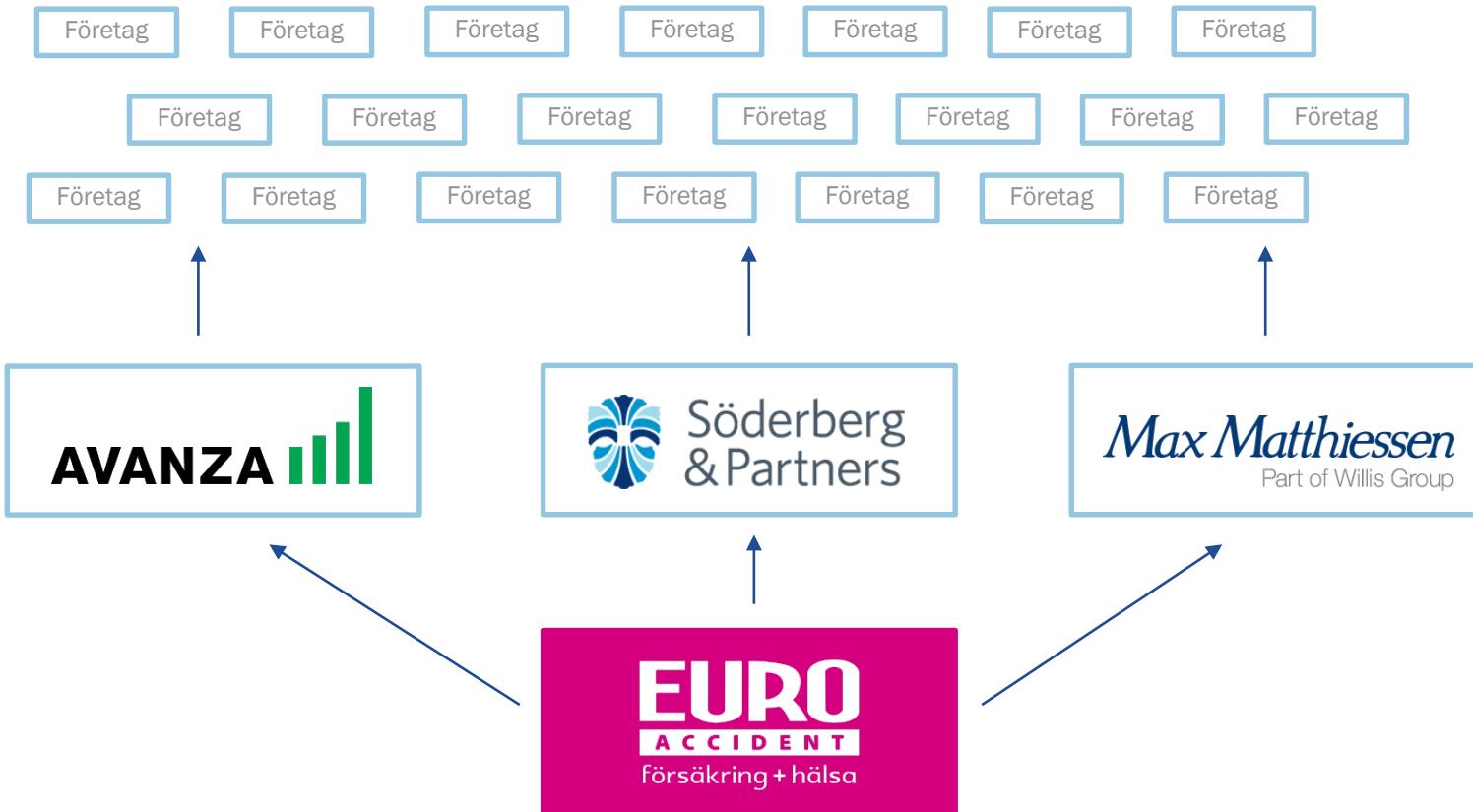


OMTANKE + HANDLINGSKRAFT + NYTÄNKANDE

**EURO**  
ACCIDENT  
Försäkring + hälsa

# EURO ACCIDENT – vår affärsmodeLL

*vi hjälper våra kunder att skapa bra erbjudanden till sina kunder*

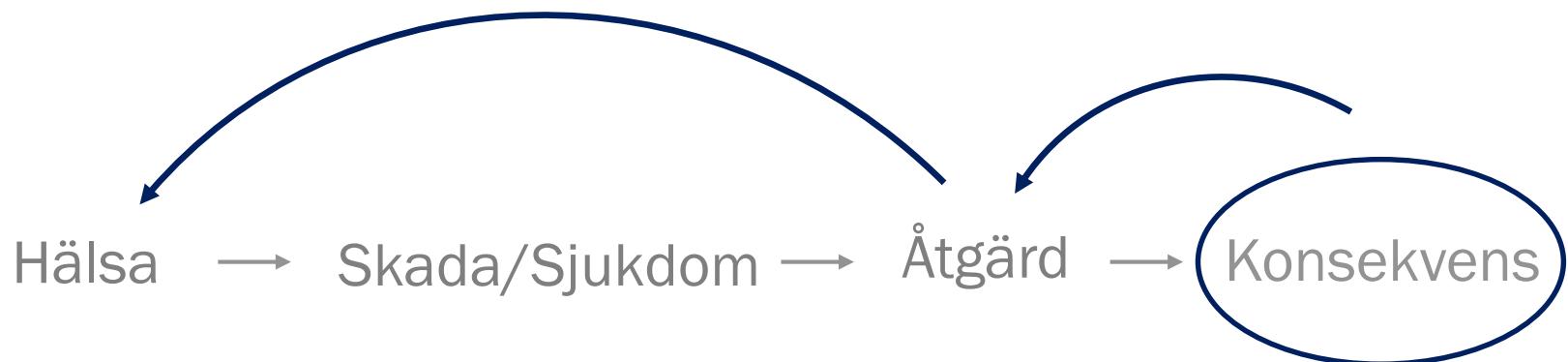


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**EURO**  
ACCIDENT  
Försäkring + hälsa

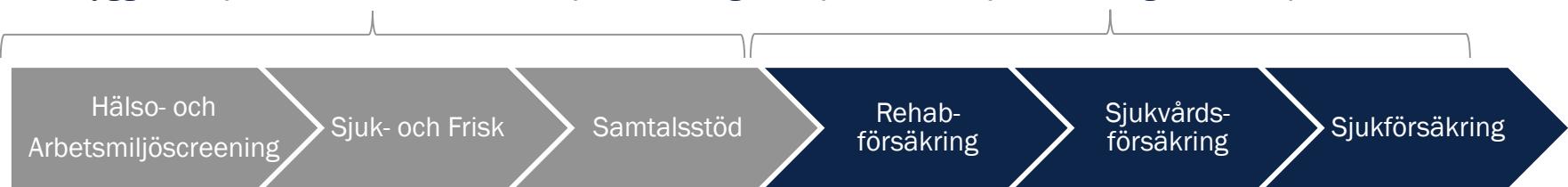
# Tankemodell

Agera innan det händer



# Försäkring + hälsa

## Förebyggande tjänster för att förhindra sjukskrivning



Hälso- och Arbetsmiljöscreening är en webbaserad kartläggning av medarbetarnas hälsa och psykosociala arbetsmiljö.

Arbetsgivaren beställer via:  
[hälsa@euroaccident.se](mailto:hälsa@euroaccident.se)

Sjuk & Frisk är ett verktyg för rapportering av sjukfrånvaro med professionell sjukvårdsrådgivning. Via mail påminns chefen om t.ex. sjukintyg från dag 7 och anmälan till rehabförsäkringen före dag 20.

Ring:  
077-55 52 250

Samtalsstöd innebär telefonrådgivning eller besök avseende psykosociala, ekonomiska, juridiska eller livsstilsrelaterade frågor för både medarbetare och chef. 3-5 samtal/ärende ingår.

Ring:  
0771-10 50 15

## Tjänster för sjukskrivning- & rehabprocess

### Rehabförsäkring

Rehabförsäkring innebär att en medarbetare som är sjukskriven eller riskerar att bli, får hjälp av en rehabiledare. Denne stödjer chef samt medarbetaren och ser till att rätt insatser ges för återgång i arbete.

Skadeanmälan:  
[info@euroaccident.se](mailto:info@euroaccident.se). Ring:  
0771-10 50 10

### Sjukvårdförsäkring

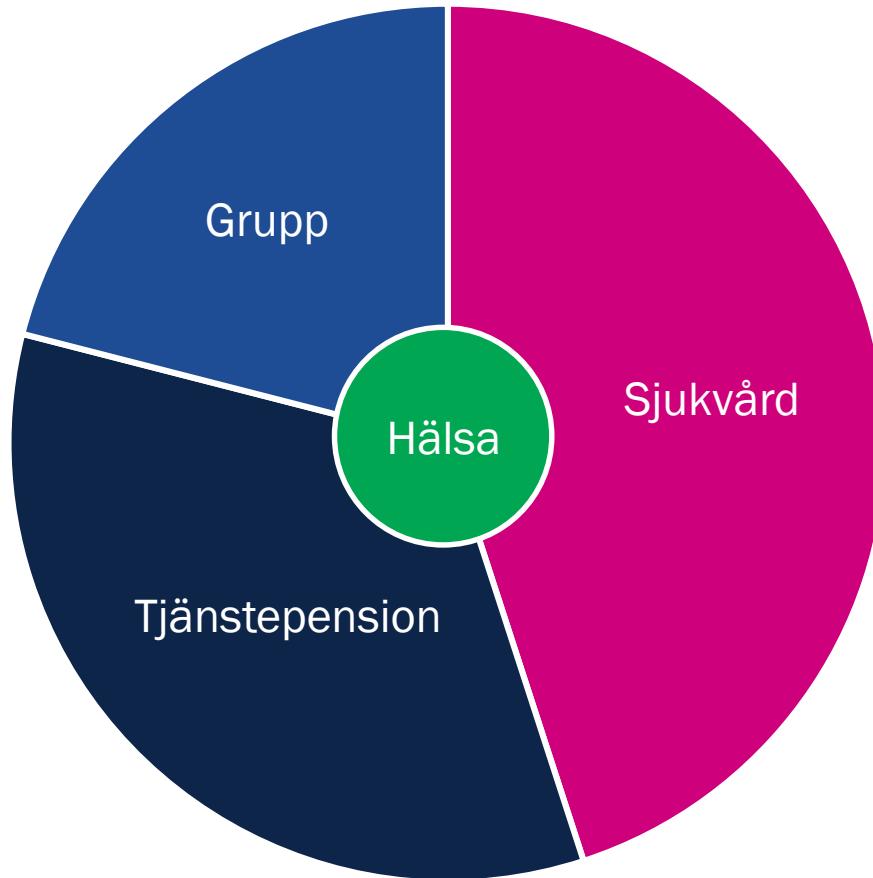
Sjukvårdförsäkring ger snabb tillgång till privat specialistvård inom 7 arbetsdagar och operation inom 14 arbetsdagar.

Sjukförsäkringen innebär att medarbetaren ges ekonomiska trygghet vid längre sjukfrånvaro. Ingen utbrändhetsklausul.

Skadeanmälan:  
[info@euroaccident.se](mailto:info@euroaccident.se)

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# Våra produktområden



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# Vad tycker förmidlarna?



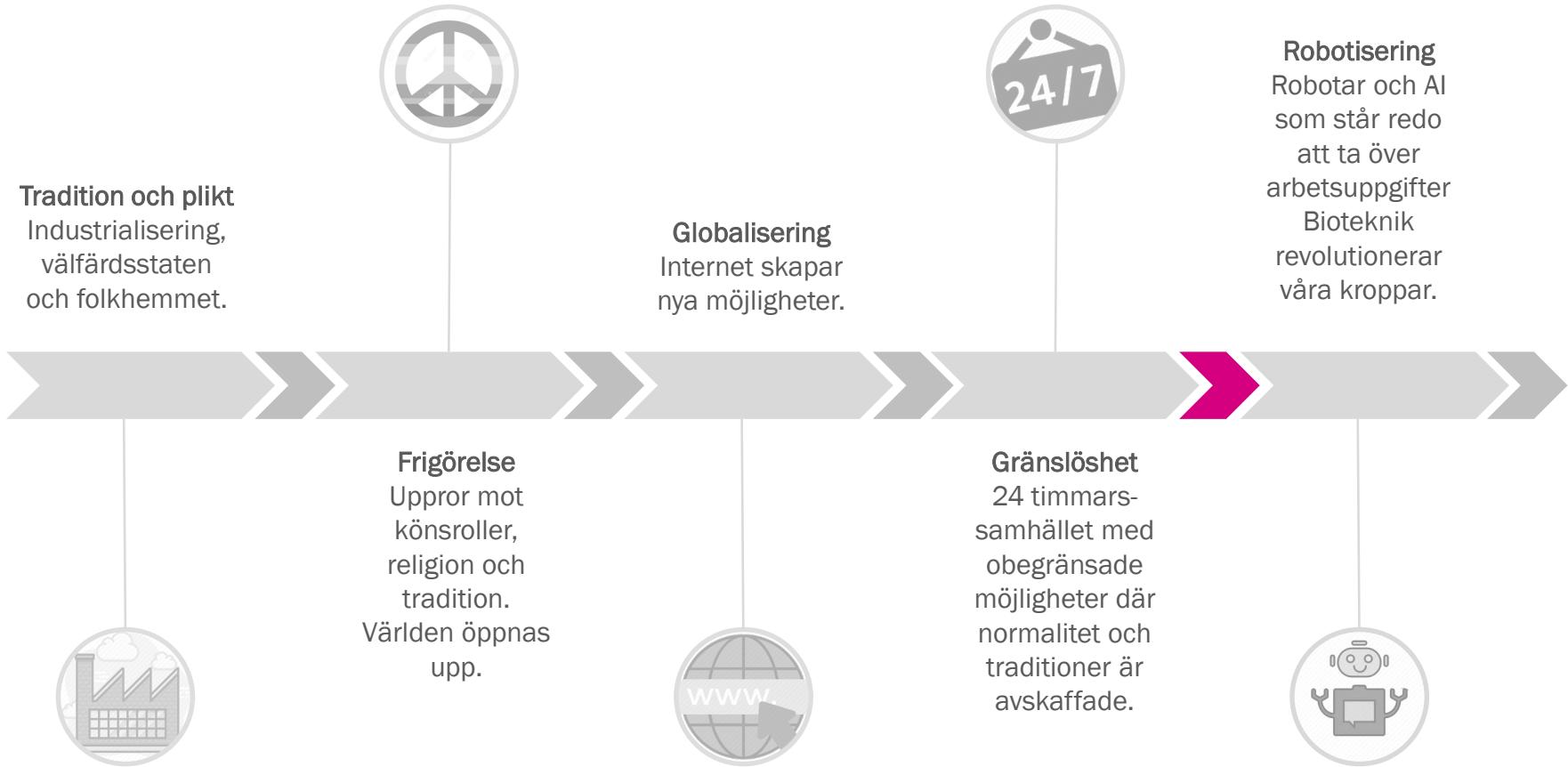
Högsta helhetsbetyg och mest attraktiva risk-, privatvårds- och gruppförsäkring

\*Enligt origo Groups:s undersökning 2019

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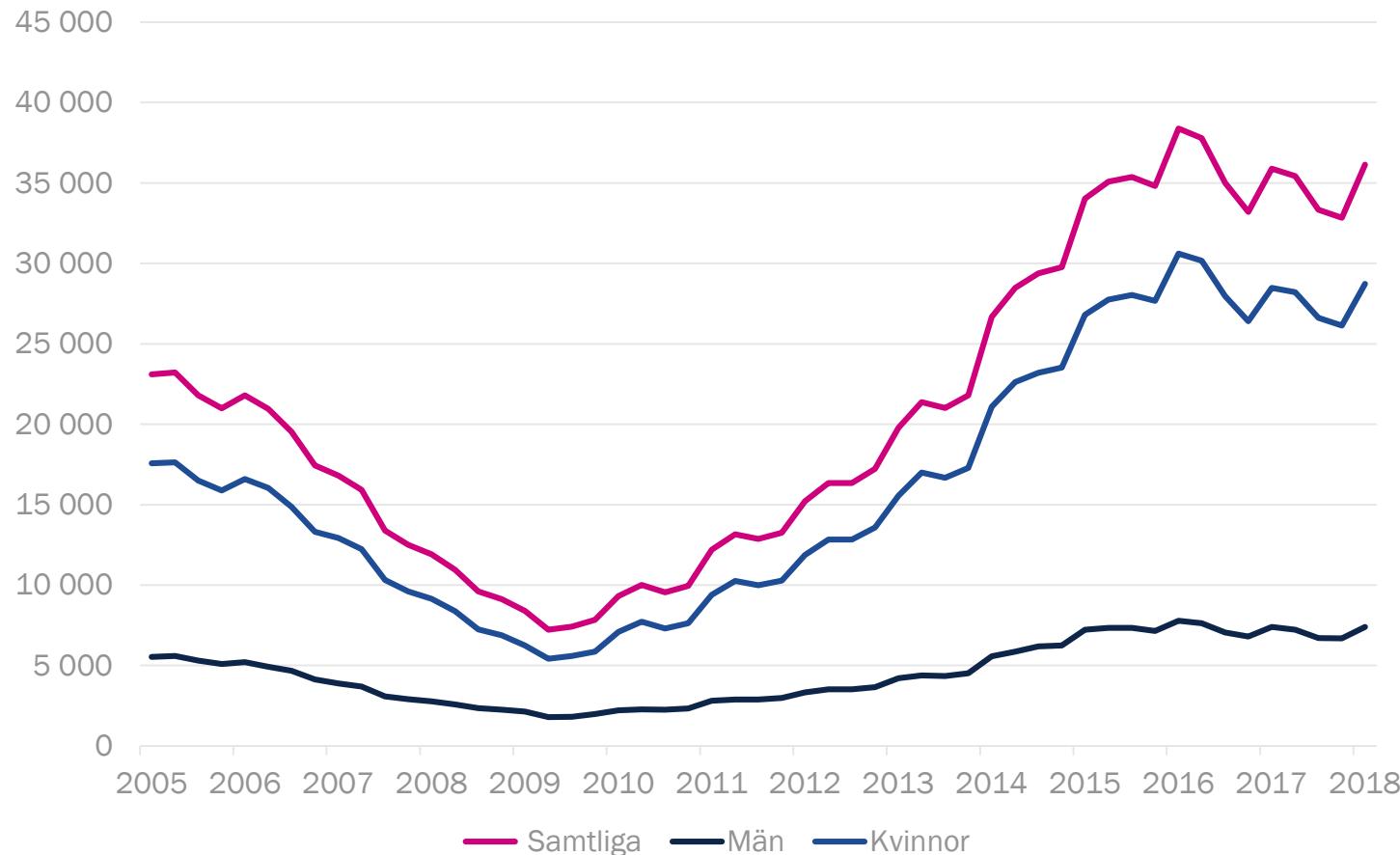
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ACCIDENT  
Försäkring + hälsa

# Vi är mitt i ett paradigmstifte



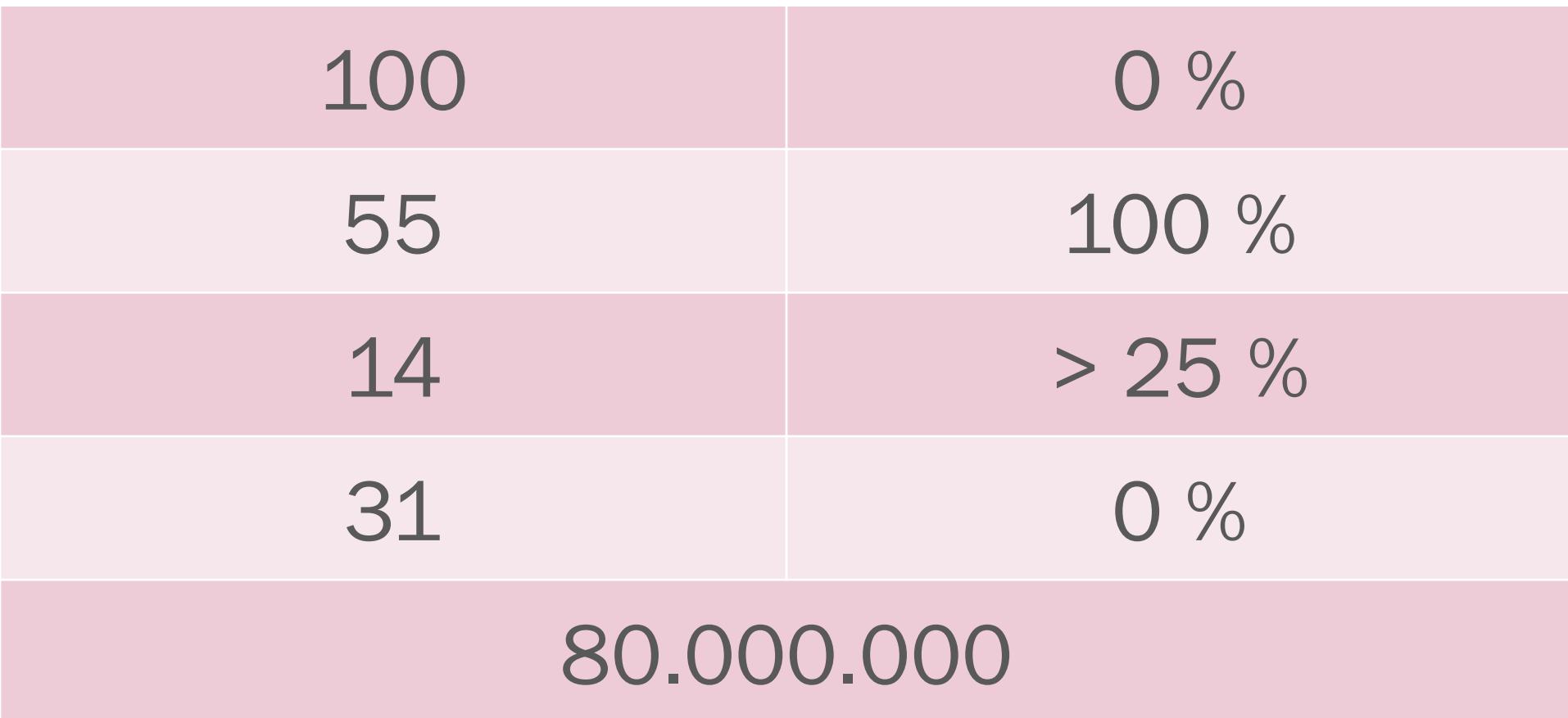
OMTANKE + HANDLINGSKRAFT + NYTÄNKANDE

# Vi måste hitta nya förhållningssätt



OMTANKE + HANDLINGSKRAFT + NYTÄNKANDE

## Vi startade projektet ”Åter i arbete”



# Case Åter i *Arbete*

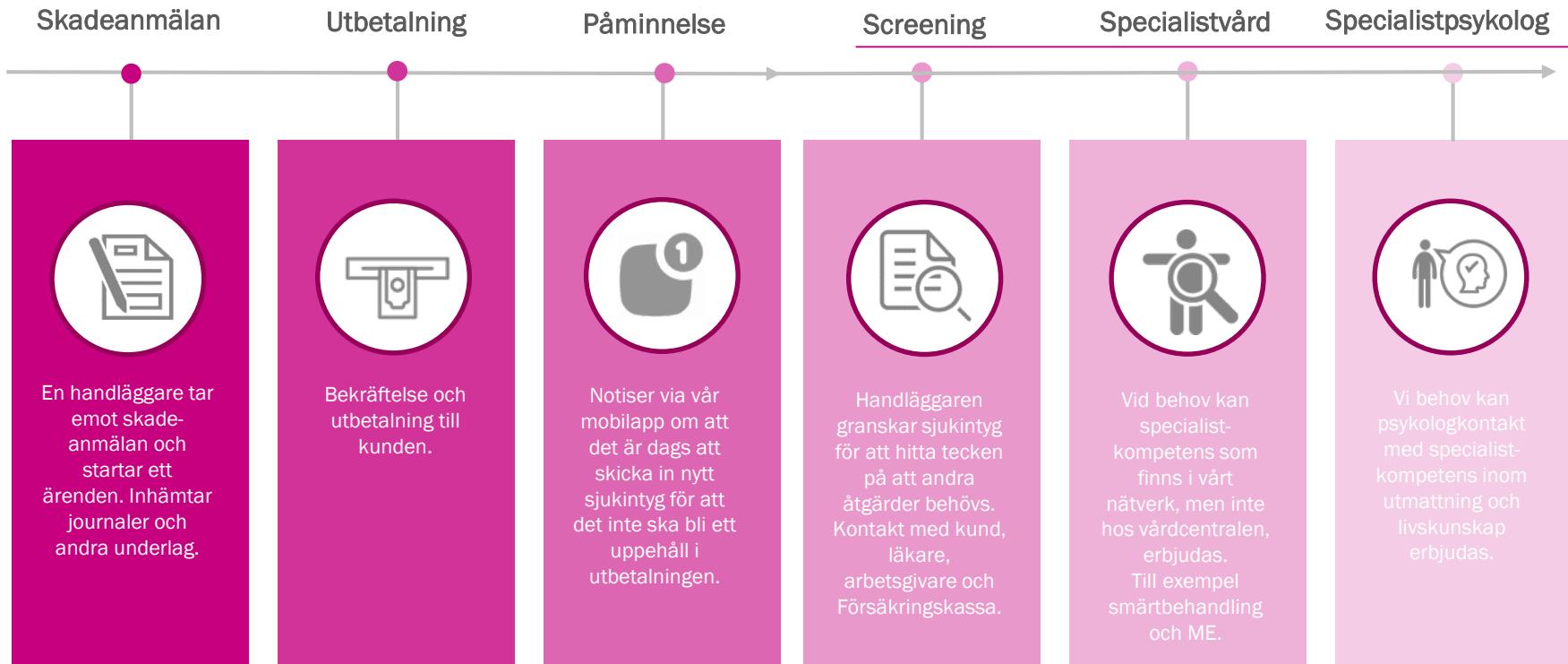


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**EURO**  
ACCIDENT  
Försäkring + hälsa

# När någon är långtidssjuk gör vi vad vi kan för att bryta sjukskrivningen

Allt det  
här ingår i  
*PlanSjuk!*

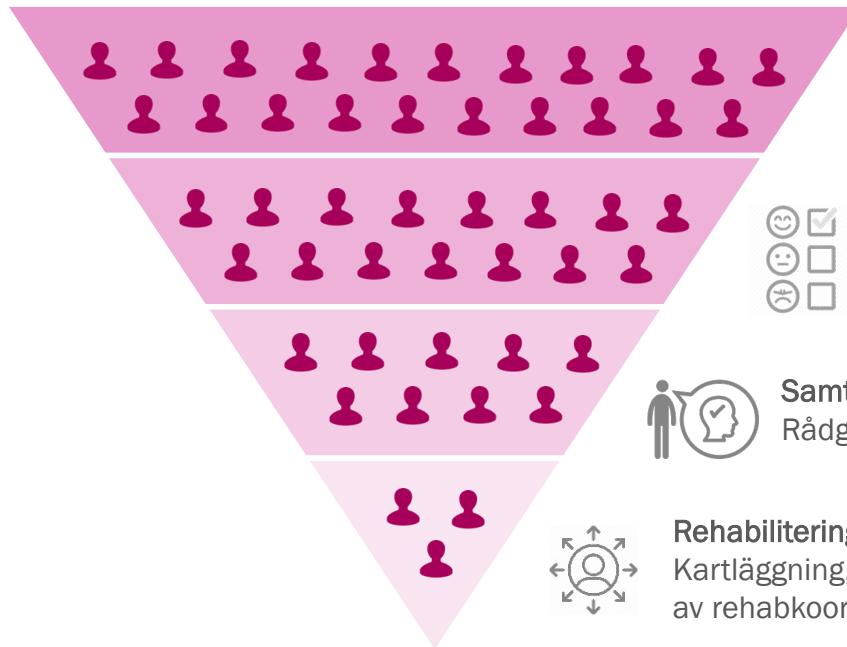


OMTANKE + HANDLINGSKRAFT + NYTÄNKANDE

**EURO**  
ACCIDENT  
Försäkring + hälsa

# Vi försöker också förebygga långa sjukskrivningar

Allt det här ingår i *PlanSjuk!*



## Kännedom

Uppringning med förinspelad information om det som ingår.



## Hälsohjälpen

Onlinescreening av fysiskt och psykiskt välmående med erbjudanden för åtgärd.



## Samtalsstöd

Rådgivning med psykolog.



## Rehabilitering

Kartläggning, plan, åtgärder och stöd av rehabkoordinator.



OMTANKE + HANDLINGSKRAFT + NYTÄNKANDE

8 av 10 fastnar inte i en  
långtidssjukskrivning

OMTANKE + HANDLINGSKRAFT + NYTÄNKANDE

**EURO**  
ACCIDENT  
Försäkring + hälsa

# Case Rehabiliteringsförsäkring *ComeBack*



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Försäkring + hälsa

# Nycklar för hållbara medarbetare



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Tillsammans skapar vi  
*Hållbara Medarbetare!*

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# TACK!

För att ni tog er tid att lyssna

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ACCIDENT  
Försäkring + hälsa

# Modelling of expenses in Solvency II

---

Maryna Lundgren  
[maryna.lundgren@fi.se](mailto:maryna.lundgren@fi.se)

# What did I study?

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- I. Solvency II requirements to the modelling of expenses in calculation of technical provisions
- II. The effects of choosing different expense models and assumptions on the resulting value of technical provisions and excess of assets over liabilities

# Expense models considered

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- **M1:** Constant expenses per policy
  - **M2:** Constant expenses per policy increased with inflation
  - **M3:** Company's yearly fixed costs and constant expenses per policy increased with inflation
  - **M4:** Constant proportion to a best estimate
  - **M5:** Constant proportion to assets under management
  - **M6:** A discount rate loading
- ✓ Different starting values of expenses
  - ✓ Different surrender assumptions parameters

# What are my conclusions?

---

- I. Some of Solvency II principles for expense modelling can be
  - in conflict with each other
  - open for different interpretations
- II. Modelling expenses in Solvency II
  - Some of the models are easier to deal with than the others
  - Some of the models are more optimistic than the others

# Solvency II requirements to the expense-modelling

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# Solvency II Regulation

## L1 *SII-Directive*

Directive 2009/138/EC of the European Parliament and of the Council of 25 November 2009 on the taking-up and pursuit of the business of Insurance and Reinsurance (Solvency II)

## L2 *SII-Delegated Regulation*

Commission Delegated Regulation (EU) 2015/35 of 10 October 2014 supplementing Directive 2009/138/EC of the European Parliament and of the Council on the taking-up and pursuit of the business of Insurance and Reinsurance (Solvency II), Official Journal of the European Union, L 12, 17 January 2015.

## L3 *TP-Guidelines*

Guidelines on the valuation of technical provisions, EIOPA-BoS-14/166 EN

# Expense-modelling principles

P1(L1 art.76):  
Portfolio-specific assumptions should be used

P7(L2 art.31):  
Assumption that the undertaking will write new business in the future

P13(L3 #33): Future expenses arising on existing portfolio should be taken into account

P4(L1 art.78):  
Expenses should be modelled with inflation

P10(L3 #30):  
Allocation of expenses should be in relation with expense drivers and relevant expense

P11(L3 #31):  
Overhead expenses should be allocated to existing and future business based a consistent basis over time

P3 (L1 art.77, L2 art.31, L3 #26): All types of expenses should be modelled:  
a) admin. expenses,  
b) invest. manag. exp.,  
c) claims manag. exp.,  
d) acquisition expenses,  
e) overhead expenses,  
f) reinsurance expenses,  
g) expenses for hedging

P9(L3 #30):  
Granularity of expenses' allocation should be as a minimum by line of business

P2(L1 art.77):  
Realistic assumptions should be used

P8(L3 #29):  
Expenses should be taken into account based on the terms of the contract

P14(L3 #34): Models should take into account the type of expenses and correlation between different types of expenses

P5(L2 art.22):  
Undertaking-specific assumptions should be used

P6(L2 art.30): A cash flow projection shall take into account all uncertainties in the cash flows

P12(L3 #32): The timing of expense cash flows should be consistent with the timing of other cash in- and out-flows

# Choosing an expense-model

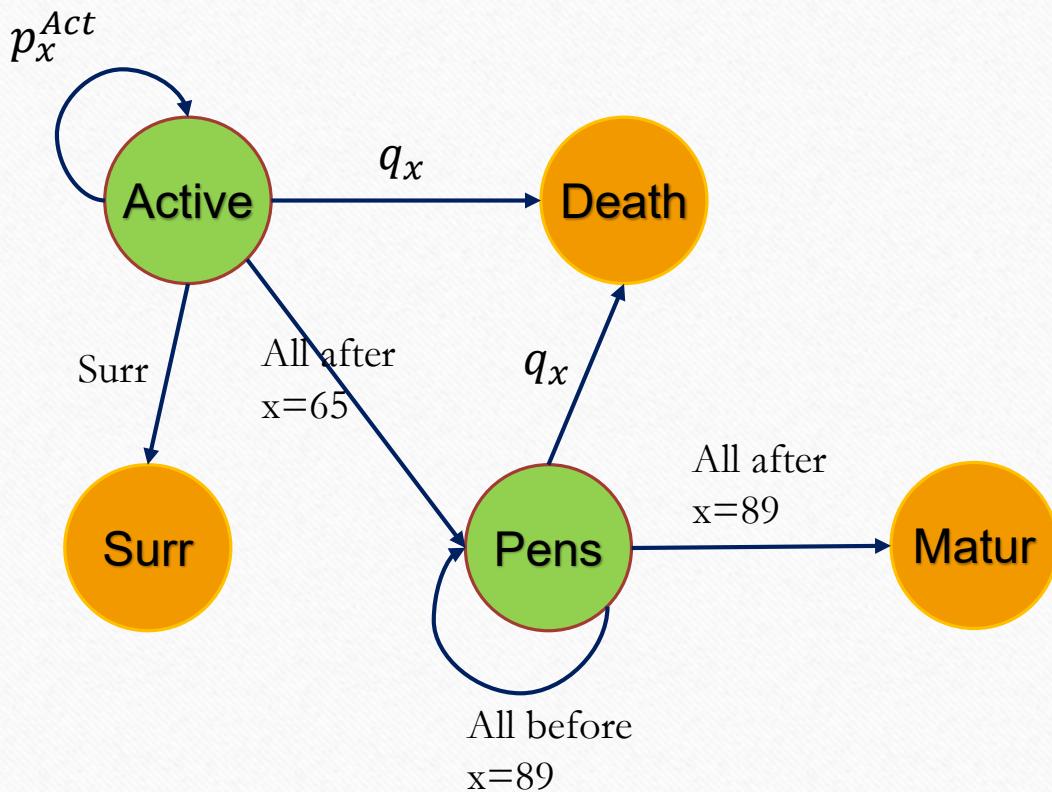
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# Portfolio

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- 100 000 contract
- Fund value of each contract at the beginning of the projection is SEK 100 000
- Insured are men, 45 years old at the beginning of the projection
- All insured have the same type of unit-linked insurance with a death risk cover of 105% of fund value
- Saving time is 20 years (up to 65 years old)
- Paying out time is 24 years
- Average total company's yearly expenses are SEK 15 000 000

# Markov model



# Assumptions and notations

- 
- $t$  – Time variable, years ( $t=0$  at the beginning of projection)
  - $x$  – Age of insured, years ( $x=45$  at the beginning of projection)
  - $ST$  – Saving time, years  $ST=20$
  - $PT$  – Paying out time, years  $PT=24$
  - $TotExp$  – Average total company's yearly expenses during last 3 years  $TotExp = 15\ 000\ 000$  SEK
  - $Inc$  – Yearly income, % of fund value       $Inc = 0,7\%$
  - $Tax$  – Yearly tax, % of fund value       $Tax = 0,0765\%$
  - $Surr$  – Yearly surrender rate, %       $Surr = 5\% / 15\%$
  - $q_x$  – Probability of death at age  $x$
  - $FV_t$  - Fund value, year  $t$ , bop  $FV_1=10\ 000\ 000\ 000$  SEK
  - $NC_t$  – Number of contracts, year  $t$ , bop  $NC_1=100\ 000$
  - $BE_t$  – Best estimate of liabilities, year  $t$ , bop
  - $CF\_total_t$  – Total cash flow, year  $t$ , bop
  - $CF\_pens_t$  – Pension benefits cash flow, year  $t$ , bop
  - $CF\_inc_t$  – Income cash flow, year  $t$ , bop
  - $CF\_expt$  – Expense cash flow, year  $t$ , bop
  - $CF\_surr_t$  – Surrender cash flow, year  $t$ , bop
  - $CF\_tax_t$  – Tax cash flow, year  $t$ , bop
  - $CF\_death_t$  – Death benefits cash flow, year  $t$ , bop
  - $f_t$  – Forward rates, year  $t$

# Best estimate calculation

$$BE_t = CF_{total,t} + \frac{BE_{t+1}}{1 + f_t}$$

$$CF_{total,t} = CF_{pens,t} - CF_{inc,t} + CF_{exp,t} + CF_{surr,t} + CF_{tax,t} + CF_{death,t},$$

$$CF_{pens,t} = \begin{cases} 0, & t \leq ST \\ \frac{FV_t}{ST + PT - t + 1}, & ST < t \leq ST + PT \\ 0, & t > ST + PT \end{cases}$$

$$CF_{tax,t} = \begin{cases} Tax \cdot (FV_t - CF_{pens,t} - CF_{surr,t} - CF_{death,t}), & t < ST + PT \\ 0, & t \geq ST + PT \end{cases}$$

$$CF_{death,t} = \begin{cases} 1,05 \cdot (FV_t - CF_{pens,t}) \cdot q_{x+t-1}^{14}, & t < ST + PT \\ 0, & t \geq ST + PT \end{cases}$$

$$CF_{inc,t} = \begin{cases} Inc \cdot (FV_t - CF_{pens,t} - CF_{surr,t} - CF_{death,t}), & t < ST + PT \\ 0, & t \geq ST + PT \end{cases}$$

$$CF_{surr,t} = \begin{cases} Surr \cdot (FV_t - CF_{pens,t} - CF_{death,t}), & t < ST \\ 0, & t \geq ST \end{cases}$$

$$FV_t = \begin{cases} 10\,000\,000\,000, & t = 0 \\ ((FV_{t-1} - CF_{pens,t} - CF_{surr,t} - CF_{tax,t} - CF_{death,t}) \cdot (1 + f_{t-1})), & t \geq 1 \end{cases}$$

# Model 1: Constant expenses per policy

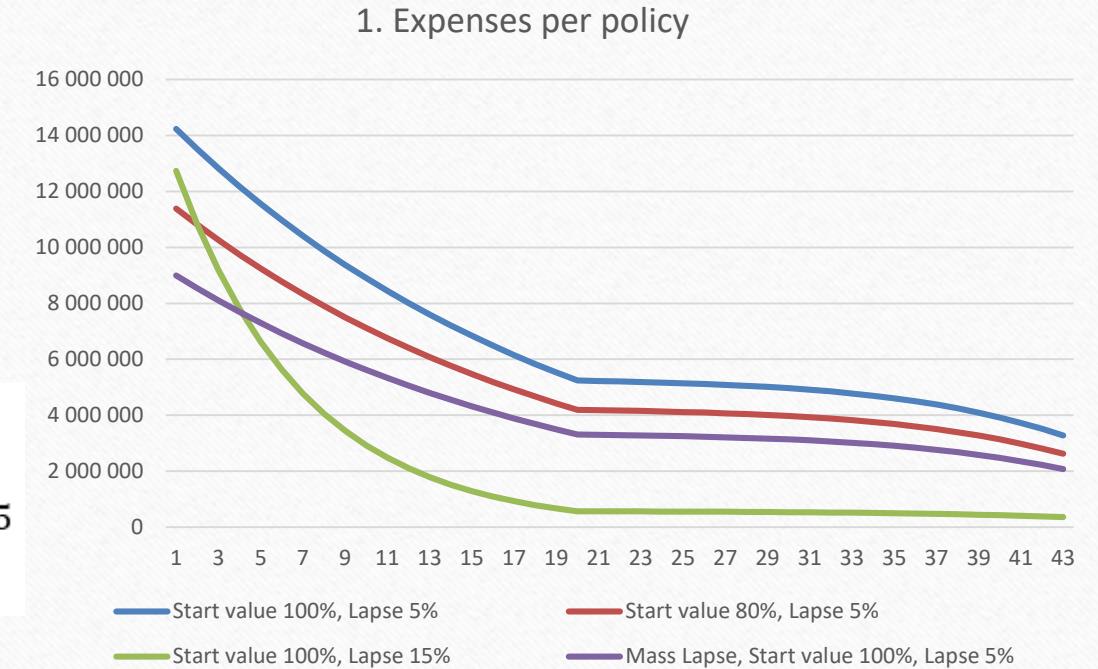
Yearly expenses per policy:

$$Exp_{Contr} = \frac{TotExp}{NC_1} = \frac{15000000}{100000} = 150$$

$$CF\_exp_t = \begin{cases} Exp_{Contr} \cdot NC_1 \cdot p_{x+t}^{Act}, & t < ST + PT \\ 0, & t \geq ST + PT \end{cases}$$

$p_x^{Act}$  – Probability to stay in active state is

$$p_x^{Act} = \begin{cases} 1, & x = 45, \\ p_{x-1}^{Act} \cdot (1 - q_x) \cdot (1 - Surr), & 45 < x \leq 65 \\ p_{x-1}^{Act} \cdot (1 - q_x), & x > 65. \end{cases}$$



# Model 3: Company's yearly fixed costs and constant expenses per policy increased with inflation

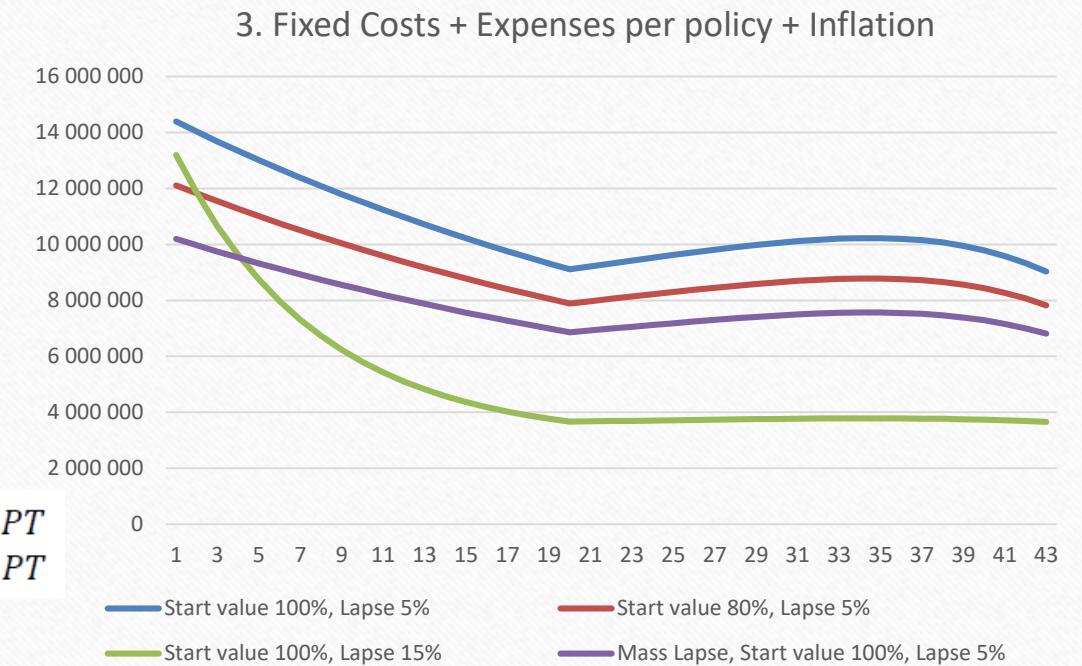
$Exp_{Fixed}$  – Yearly fixed expenses of an insurance undertaking  $Exp_{Fixed} = 3 \text{ mSEK}$

Yearly expenses per policy:

$$Exp_{Contr} = \frac{TotExp - Exp_{Fixed}}{NC_1} = \frac{15000000 - 3000000}{100000} = 120$$

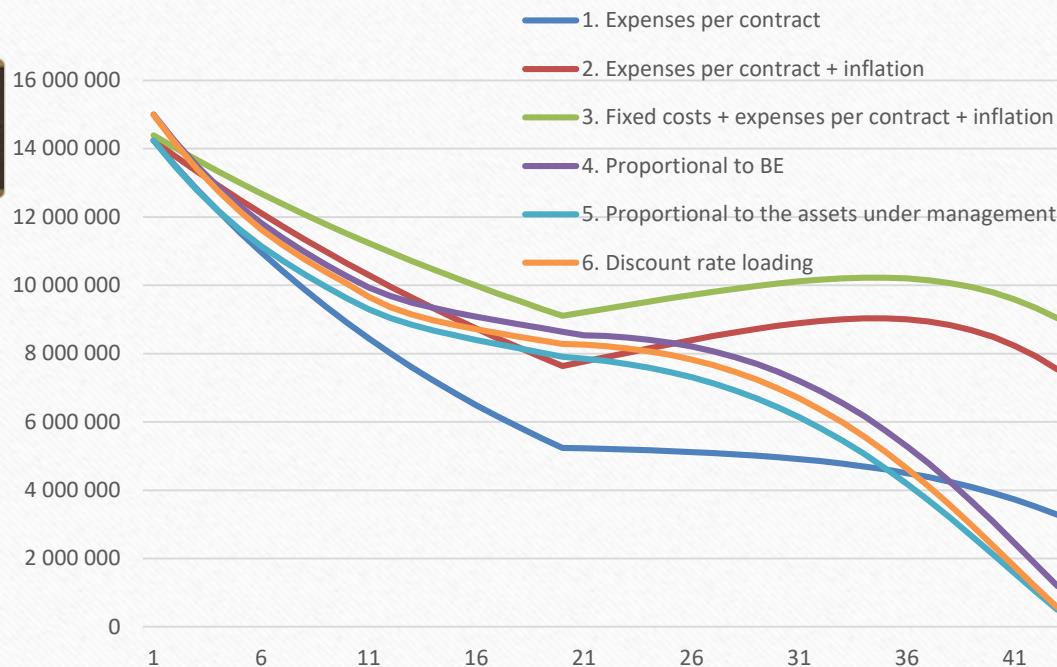
$Infl$  – Yearly inflation, %       $Infl = 2\%$

$$CF_{exp_t} = \begin{cases} Exp_{Fixed} + Exp_{Contr} \cdot (1 + Infl)^{t-1} \cdot NC_1 \cdot p_{x+t}^{Act}, & t < ST + PT \\ 0, & t \geq ST + PT \end{cases}$$



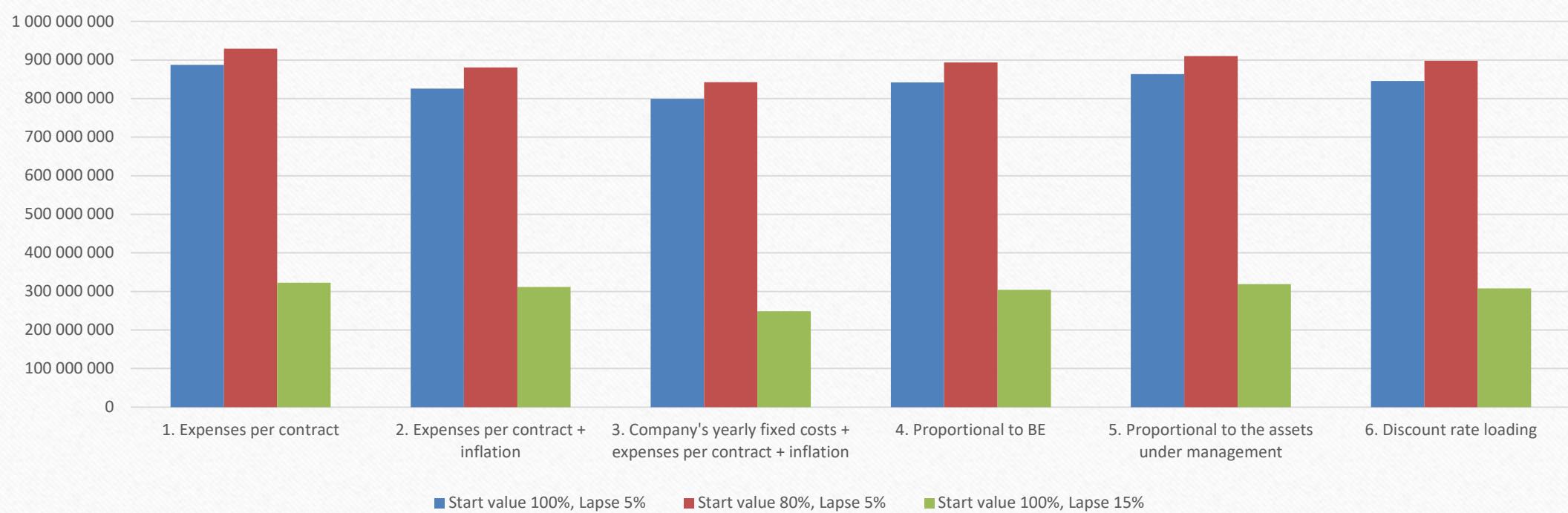
# Best Estimate Results

Expense cash-flow models (start value 100%, lapse 5%)



Model	Start value 100%, Lapse 5%	Start value 80%, Lapse 5%	Start value 100%, Lapse 15%
1. Expenses per contract	9 112 703 123	9 070 574 864	9 677 551 487
2. Expenses per contract + inflation	9 173 926 672	9 119 416 976	9 688 602 035
3. Company's yearly fixed costs + expenses per contract + inflation	9 200 928 324	9 157 320 567	9 751 264 622
4. Proportional to BE	9 157 942 642	9 106 629 752	9 695 865 177
5. Proportional to the assets under management	9 136 797 150	9 089 713 359	9 681 281 466
6. Discount rate loading	9 154 461 304	9 102 374 130	9 692 064 004

# Excess of Assets over Liabilities



# Solvency Capital Requirement

---

Model	SCR_masslapse	SCR_exp
1. Expenses per contract	326 898 849	21 064 130
2. Expenses per contract + inflation	304 342 805	74 186 004
3. Company's yearly fixed costs + expenses	324 425 325	60 565 249
4. Proportional to BE	309 122 315	25 656 445
5. Proportional to the assets under	318 022 103	23 541 896
6. Discount rate loading	311 514 256	26 007 771

# As a Result

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- 1) Some of the models are easier to deal with (M1-M3, M5) than the others (M4, M6)
- 2) Some of the models are more optimistic (M1, M5) than the others (M3)
- 3) The best estimate result is more sensitive to the choice of the starting value than to the choice of a projecting model
- 4) Assumptions about surrenders in a best estimate calculation affect the result more than to the choice of a projecting model

# References

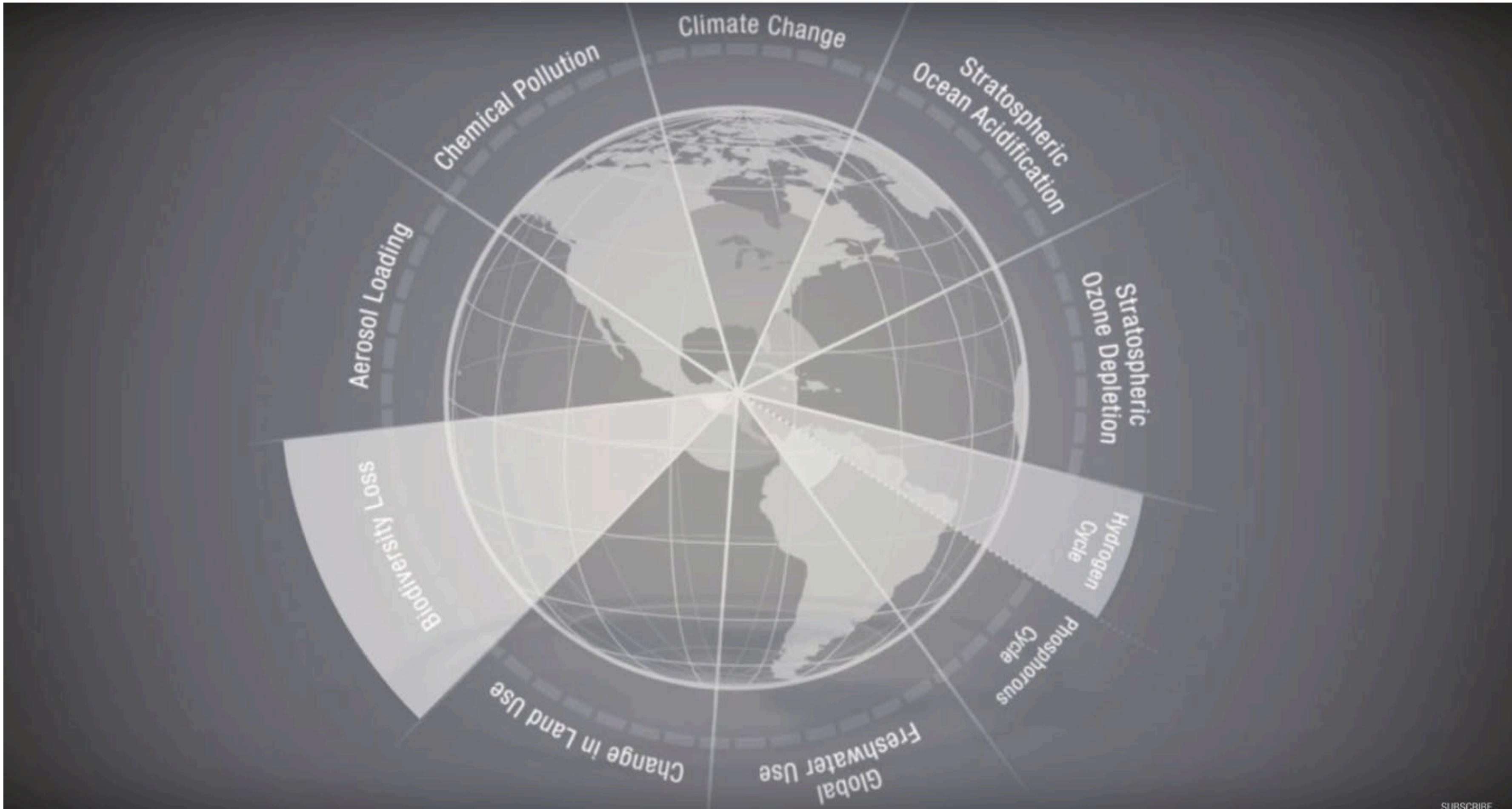
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- [1] Directive 2009/138/EC of the European Parliament and of the Council of 25 November 2009 on the taking-up and pursuit of the business of Insurance and Reinsurance (Solvency II)  
<http://data.europa.eu/eli/dir/2009/138/2014-05-23>.
- [2] Commission Delegated Regulation (EU) 2015/35 of 10 October 2014 supplementing Directive 2009/138/EC of the European Parliament and of the Council on the taking-up and pursuit of the business of Insurance and Reinsurance (Solvency II), Official Journal of the European Union, L 12, 17 January 2015.
- [3] Försäkrade i Sverige. Livslängder och dödlighet, prognosar 2014–2070. Svensk Försäkring,  
[https://www.svenskforsakring.se/globalassets/rapporter/livslangder-och-dodlighet/112679\\_forsakrade\\_i\\_sverige\\_web.pdf](https://www.svenskforsakring.se/globalassets/rapporter/livslangder-och-dodlighet/112679_forsakrade_i_sverige_web.pdf)
- [4] W. Feller, An Introduction to Probability Theory and Its Applications, v.1 3rd edition, John Wiley & Sons, 1968.
- [5] Risk-Free Interest Rate Term Structures, background material, <https://eiopa.europa.eu/regulation-supervision/insurance/solvency-ii-technical-information/risk-free-interest-rate-term-structures>
- [6] Guidelines on the valuation of technical provisions, EIOPA-BoS-14/166 EN

Thank you!

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# "Klimat och miljö allt större hot mot världsekonomin – och en växande utmaning för försäkringsbranschen"



albaeco

**Stockholm Resilience Centre**  
Sustainability Science for Biosphere Stewardship



Stockholm  
University

Fem saker om planeten och vår egen  
hälsa, några råd, och en utmaning...



# BETTER BUSINESS BETTER WORLD

## EXECUTIVE SUMMARY

The report of the Business & Sustainable Development Commission

January 2017

“Sustainable business models could open economic opportunities worth up to \$12 trillion and increase employment by up to 380 million jobs by 2030”



1) Vi börjar slå i taket för hur  
mycket planeten klarar av



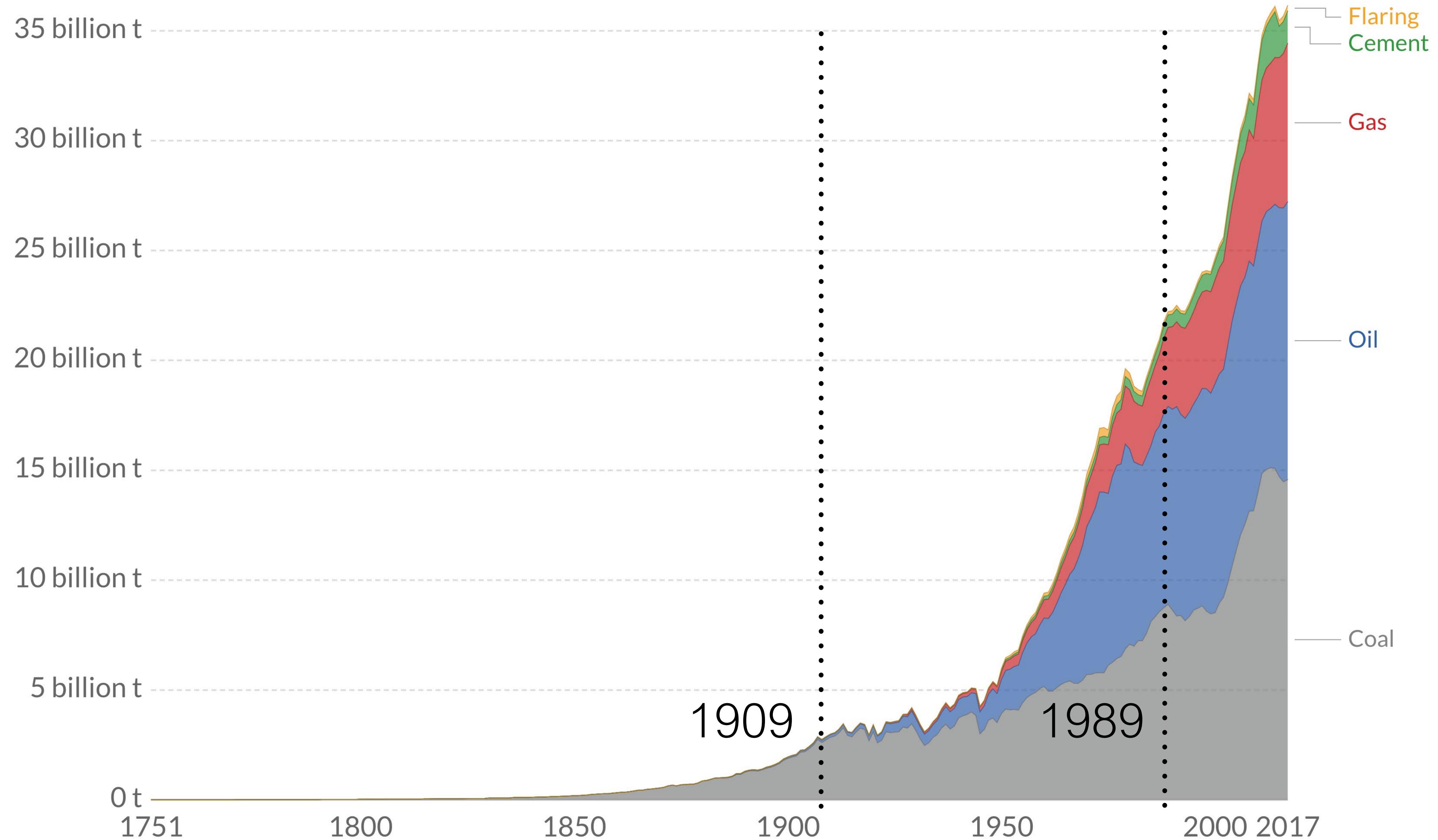
1989



1909

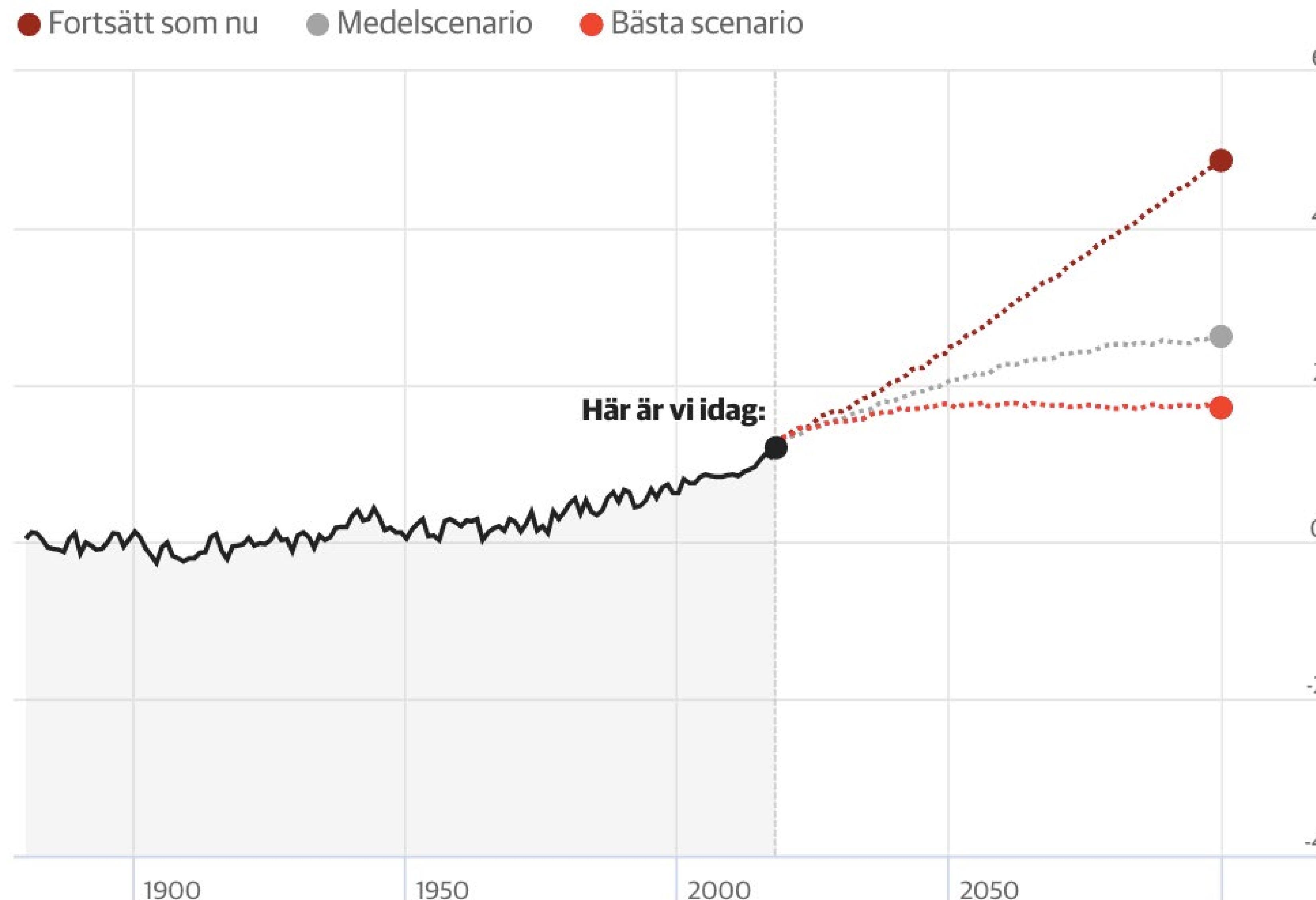
# Världens samlade koldioxidutsläpp

Our World  
in Data



# Hur mycket varmare år 2100?

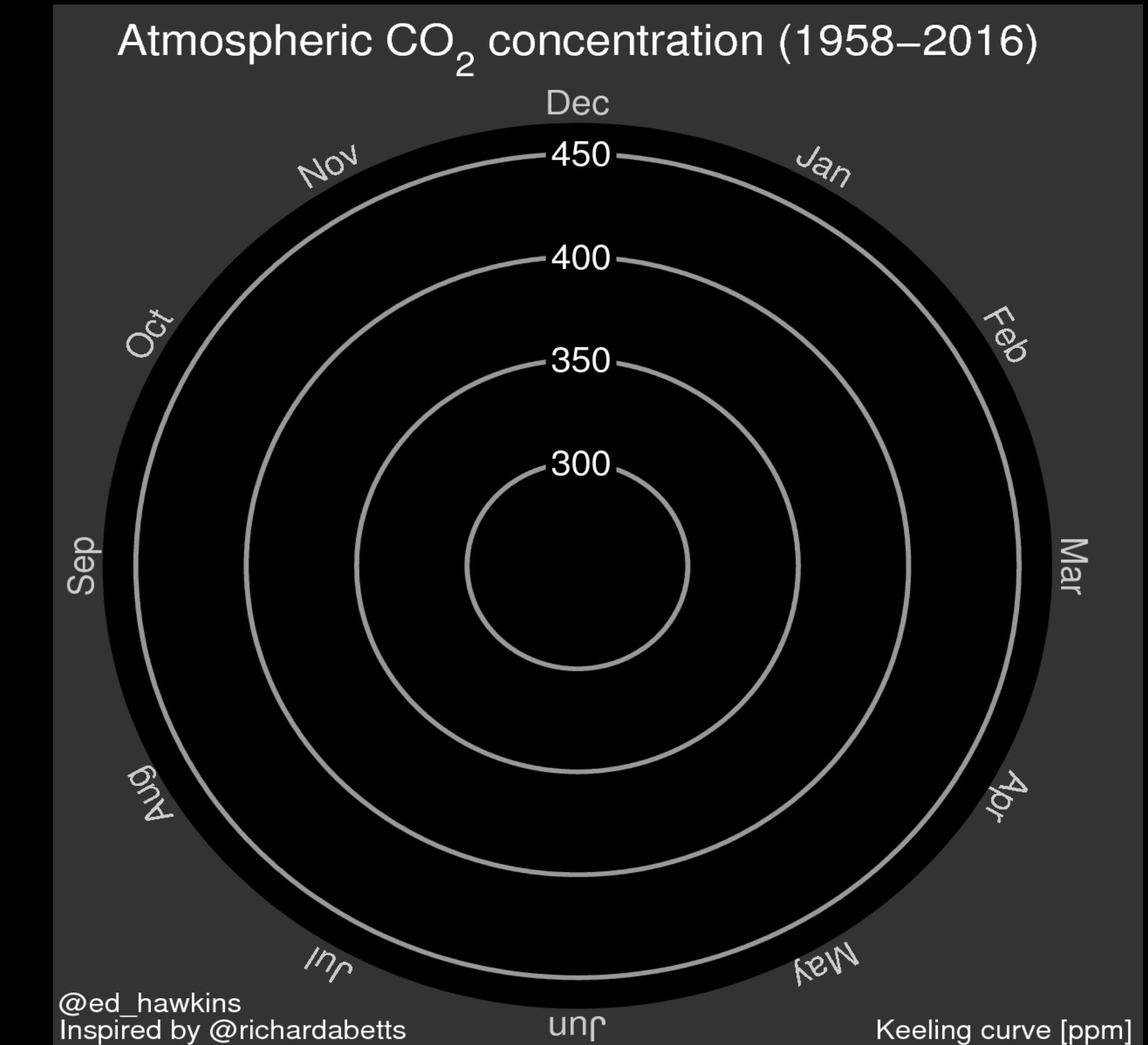
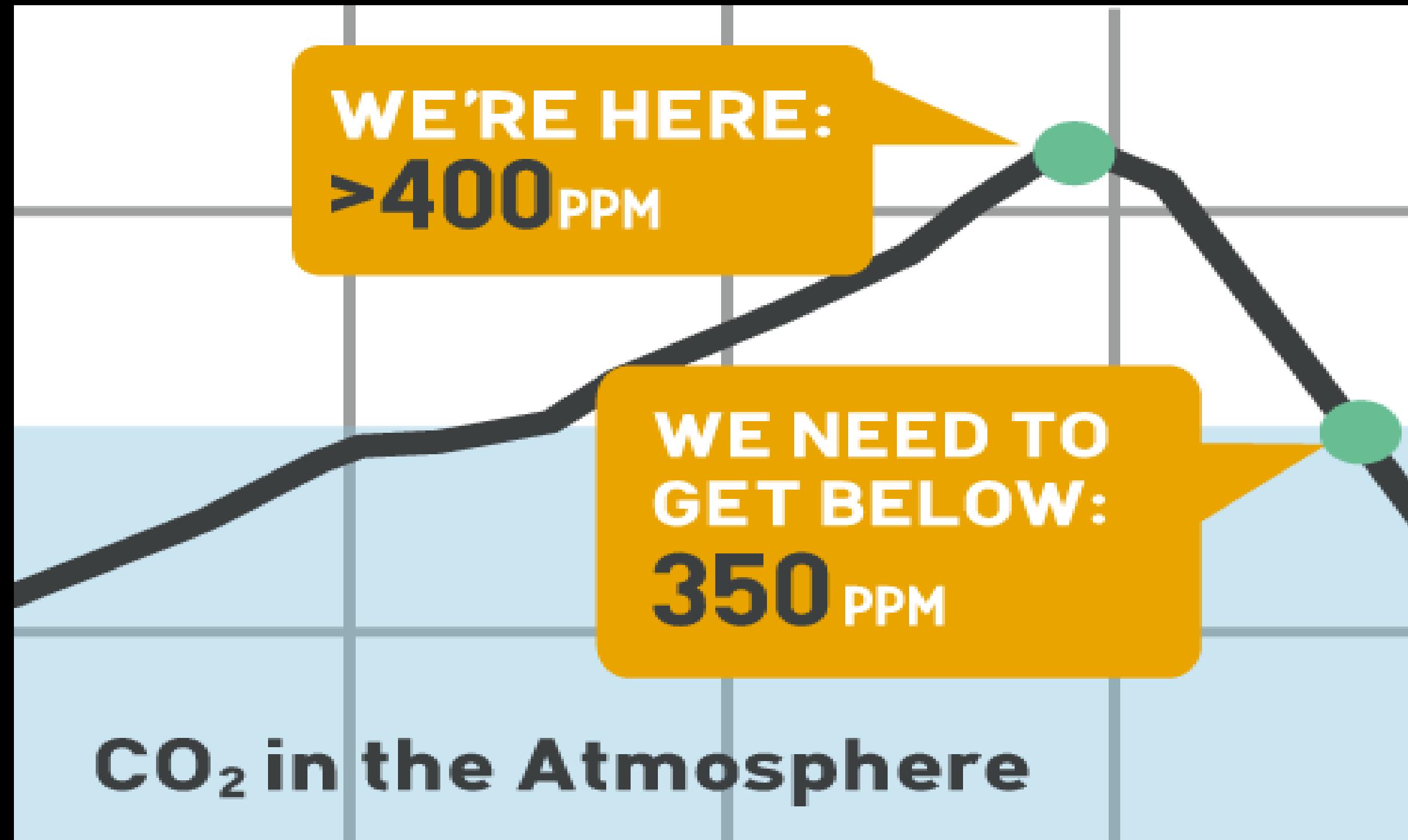
Avvikelse (°C)





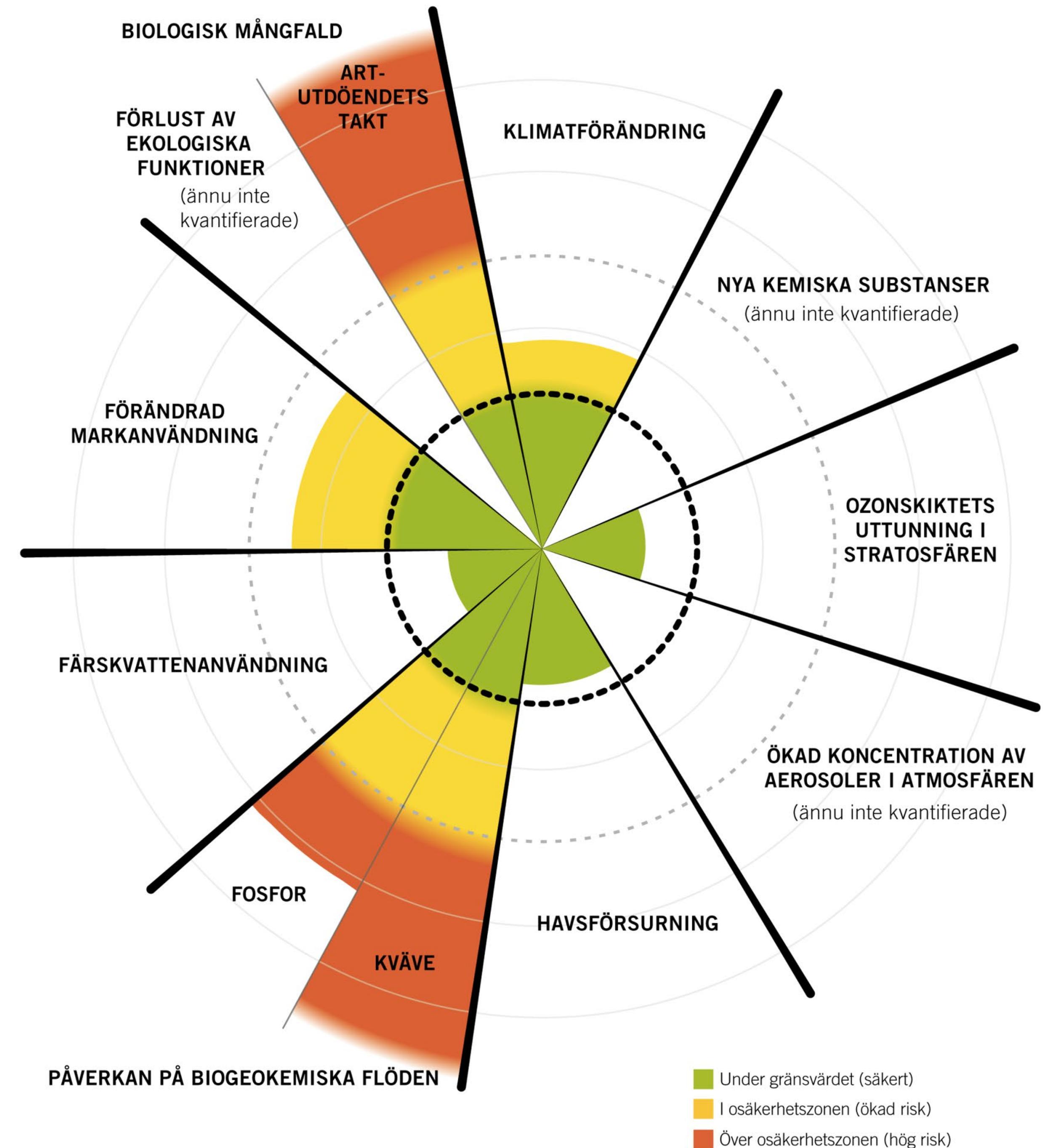
> 99 procent av korallreven borta vid +2°C

En miljon arter hotas av  
utrotning



# Hälsokontroll av planeten

- Fyra av nio planetära gränser passerade
- Planeten riskerar att hamna i ett för mänskligheten ofördelaktigt tillstånd
- Allt större påverkan på klimat/miljö och vi knaprar för hårt på jordens resurser



2) Detta förändrar radikalt den  
globala riskbilden



Amazonas: Fler än  
100,000 bränder i år

Källa: National Geographic, 2019



Mer än 1 meter högre  
havsnivå år 2100

Pl

Källa: IPCC, 2019



COMMITTED TO  
IMPROVING THE STATE  
OF THE WORLD

Insight Report

# The Global Risks Report 2019

## 14th Edition

In partnership with Marsh & McLennan Companies and Zurich Insurance Group



# THE GLOBAL RISK OUTLOOK FOR 2019

Types of Risks:



ENVIRONMENTAL



GEOPOLITICAL



SOCIETAL



TECHNOLOGICAL



ECONOMIC

## Top 5 Global Risks in Terms of Impact

- 1** Weapons of mass destruction
- 2** Failure of climate-change mitigation and adaptation
- 3** Extreme weather events
- 4** Water crises
- 5** Natural disasters

## Top 5 Global Risks in Terms of Likelihood

- 1** Extreme weather events
- 2** Failure of climate-change mitigation and adaptation
- 3** Natural disasters
- 4** Data fraud or theft
- 5** Cyber-attacks

**Di**

TISDAG 02 APR

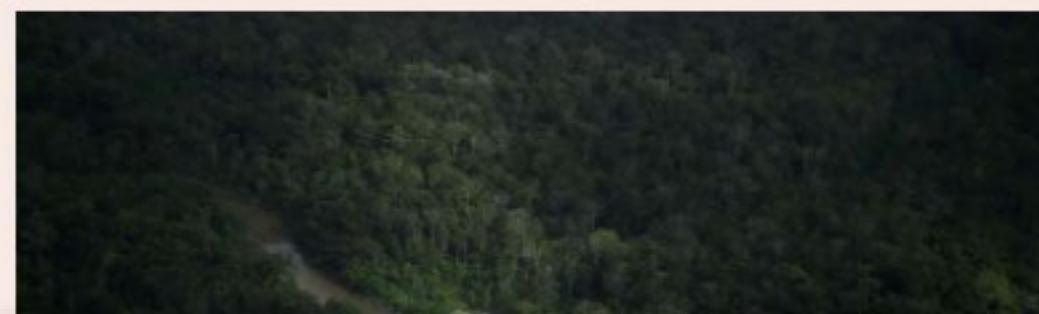
OMXSPI 16.08  
+0,71%  
(+14.351 år)

S&P500 1557  
-0,06%  
(+14.311 år)

Lägg till instrument

MENY

## Svenska aktieägare kan påverka tröskleffekter i klimatet

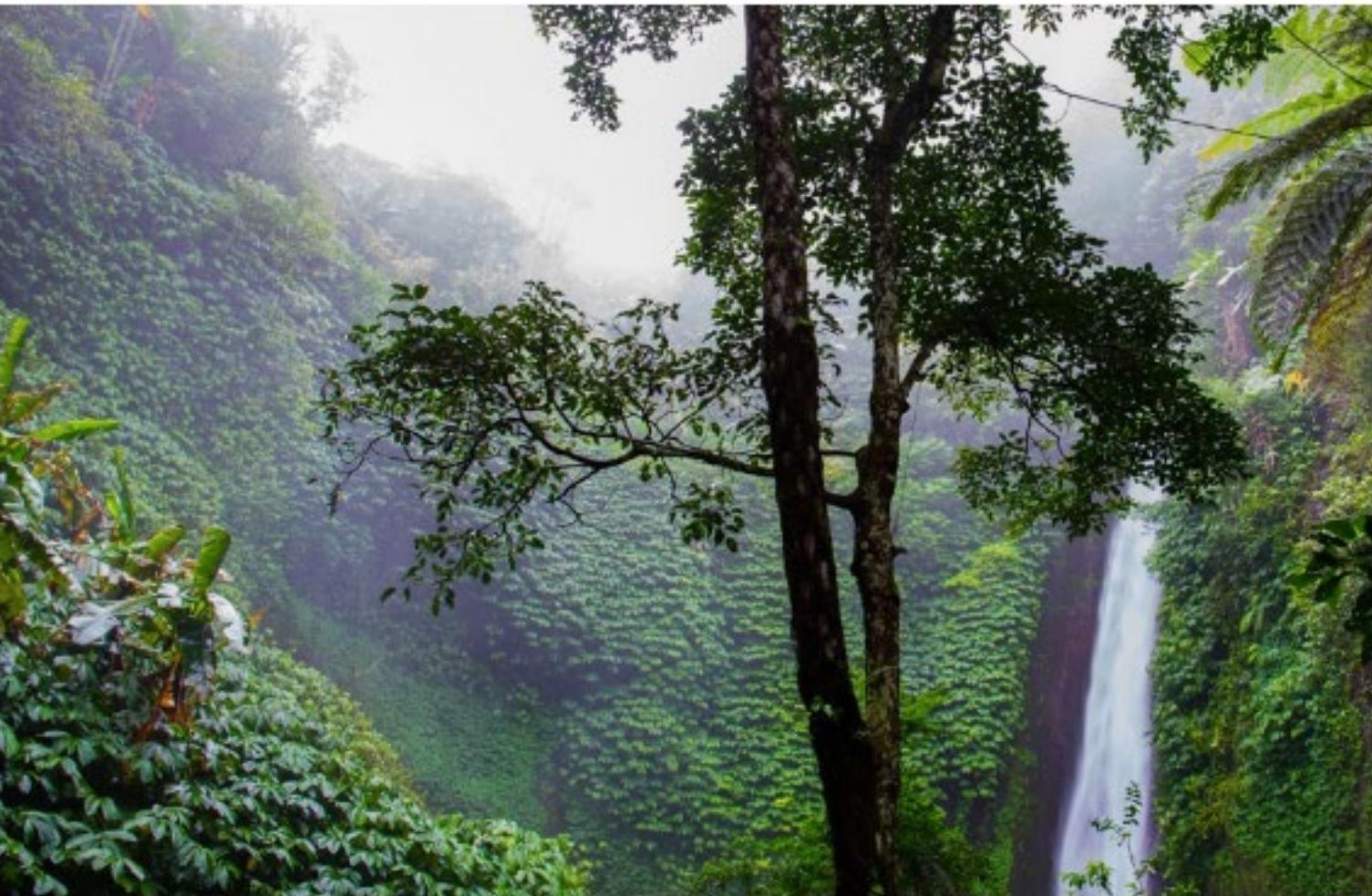


Veckans Affärer för det nya näringslivet

LOGGA IN PÅ INSIGHTS | ANNONSER

**VA.** FOKUS VA FINANS VA INSIGHTS VA KVINNA ENTREPRENÖR EVENT VA AKADEMI VA SUPERKARRIÄR

OMX Copenhagen 20: 1032,25 0,455 % Dow Jones Industrial Average: 26179,02 -0,302 % NASDAQ 100: 7463,13 -0 %



Dela artikeln

STUDIE Publicerad 2018-11-08 13:43 av Karl-Johan Byttner

## Här är finansbolagen som riskerar att väcka planetens "sovande jättar" och därmed äventyra klimatet

Några få stora finansaktörer har ett avgörande inflytande över klimatstabiliteten genom sina innehav kopplade till de stora skogarna i Sydamerika, Ryssland och Kanada, visar en studie från bland annat

# Expert: Finansjättarna kan avgöra planetens framtid

De kan använda sin makt för att antingen hjälpa eller medvetna är de själva? En ny studie från Stockholm I

den globala finanssektorns roll i klimathotet där nä

## Sleeping Financial Giants

Opportunities in financial leadership for climate stability

UPPDATERAD 2018-11-28 PUBLICERAD 2018-11-07



# DAGENS NYHETER.

Nyheter Ekonomi Kultur Sthlm Sport Ledare DN Debatt DN Åsikt Mer

Jobb & Karriär Motor Börs Sök jobb Sök utbildning

Ekonomi

## Svenska pensionsmiljarder placeras i känsliga skogar

UPPDATERAD 2018-11-28 PUBLICERAD 2018-11-07

Business Markets World UK TV More

REUTERS

SUSTAINABLE BUSINESS SEPTEMBER 18, 2019 / 10:27 PM / 14 DAYS AGO

## As Amazon burns, 230 big investors call on firms to protect world's rainforests

Gram Slattery

4 MIN READ



RIO DE JANEIRO (Reuters) - With widespread fires wreaking havoc on the Amazon, over 200 investors representing some \$16.2 trillion under management on Wednesday called on companies to do their part in halting the destruction of the world's largest tropical rainforest.

3) Vi själva mår i längden inte  
bättre än planeten

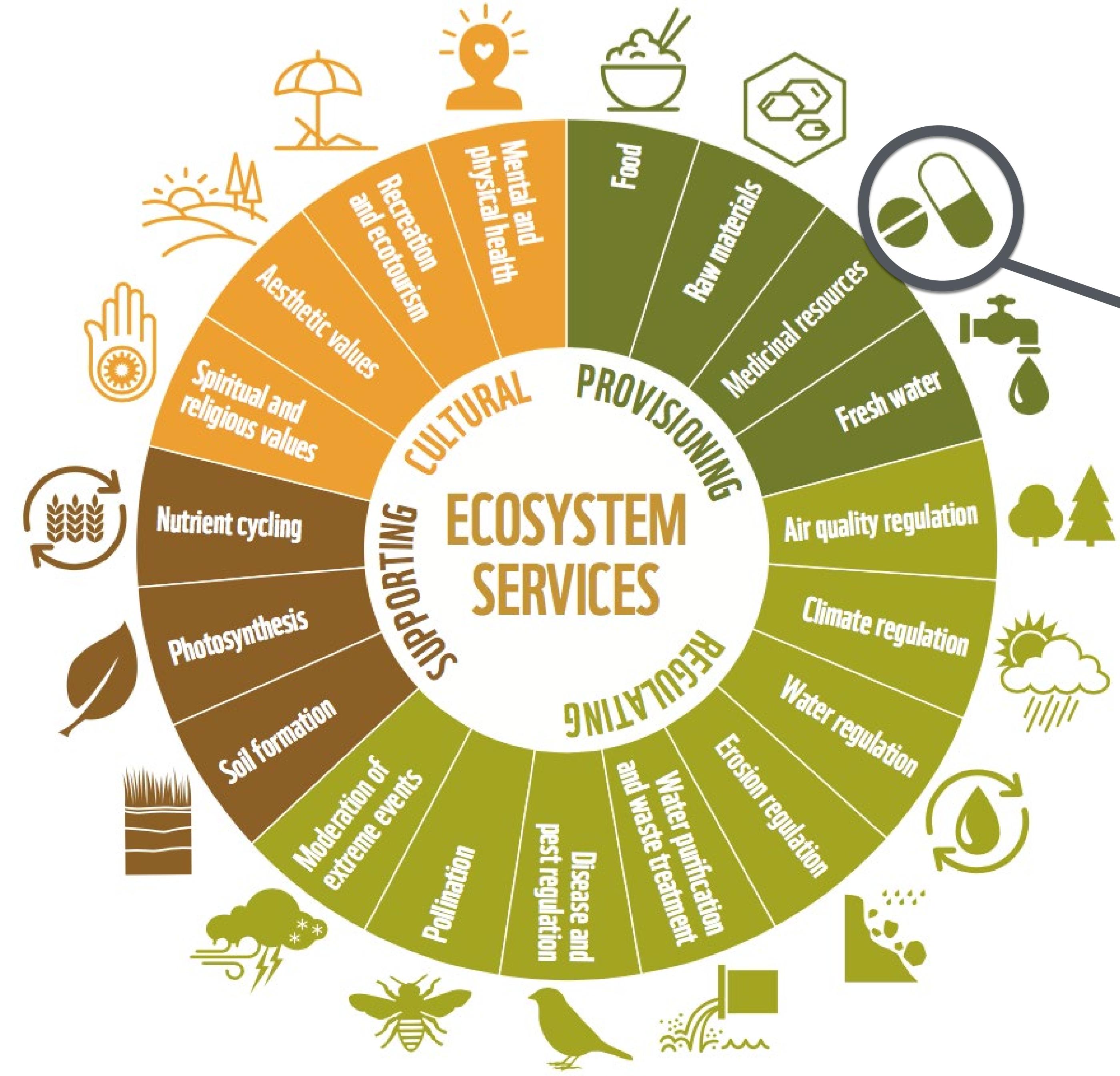


Fler än 150,000 riskerar att dö  
pga extremt väder år 2100

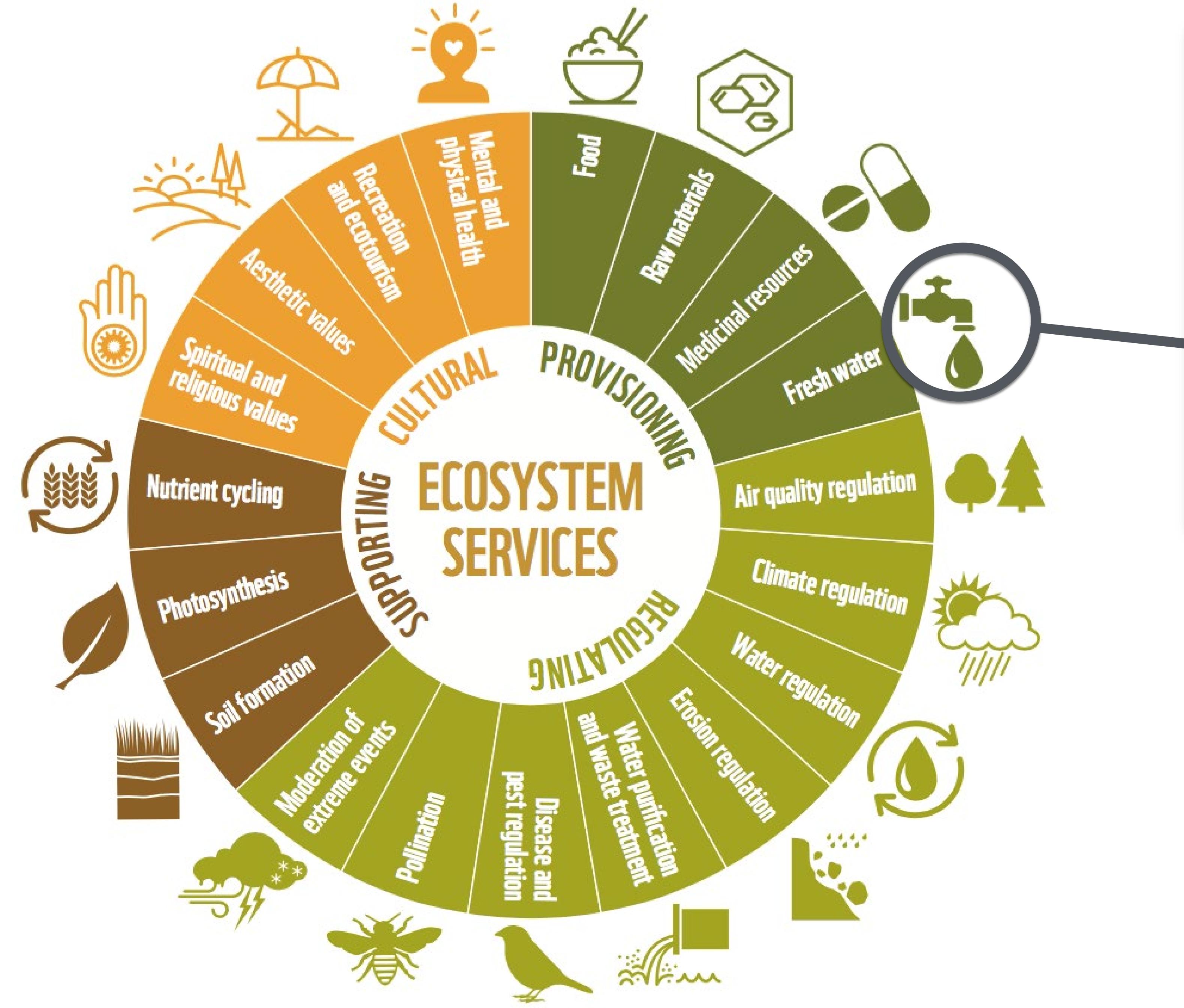
Källa The Lancet, 2017

> 90 % av alla barn andas  
smutsig luft

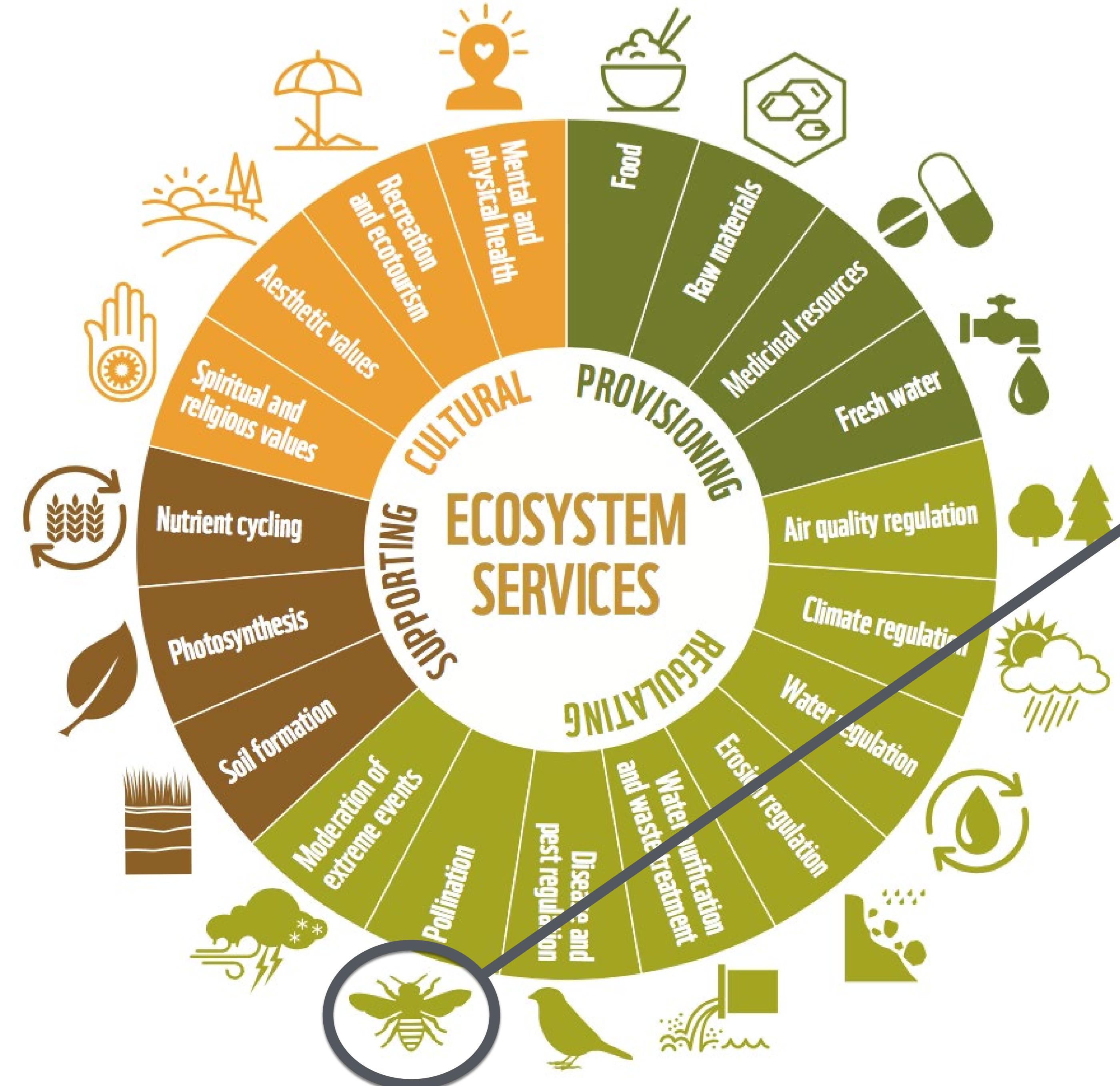




"**4 miljarder människor** är beroende av naturmedicin och ungefär **70% av alla cancermediciner** är naturliga eller inspirerade av naturen"



"**33** av världens största städer **får sitt dricksvatten** från skyddade skogar, t ex Mumbai, Bogotá Sydney"



"Bin och andra pollinatörer  
värda upp till **577 miljarder  
dollar** varje år"

# Obalans i globala miljöprocesser påverkar människors hälsa

Nio globala miljöprocesser är avgörande för att säkra stabila förhållanden på jorden. Det handlar bland annat om klimatet, världshaven, ozonskiktet och den biologiska mångfalden. Alla nio påverkar redan i dag människors hälsa.

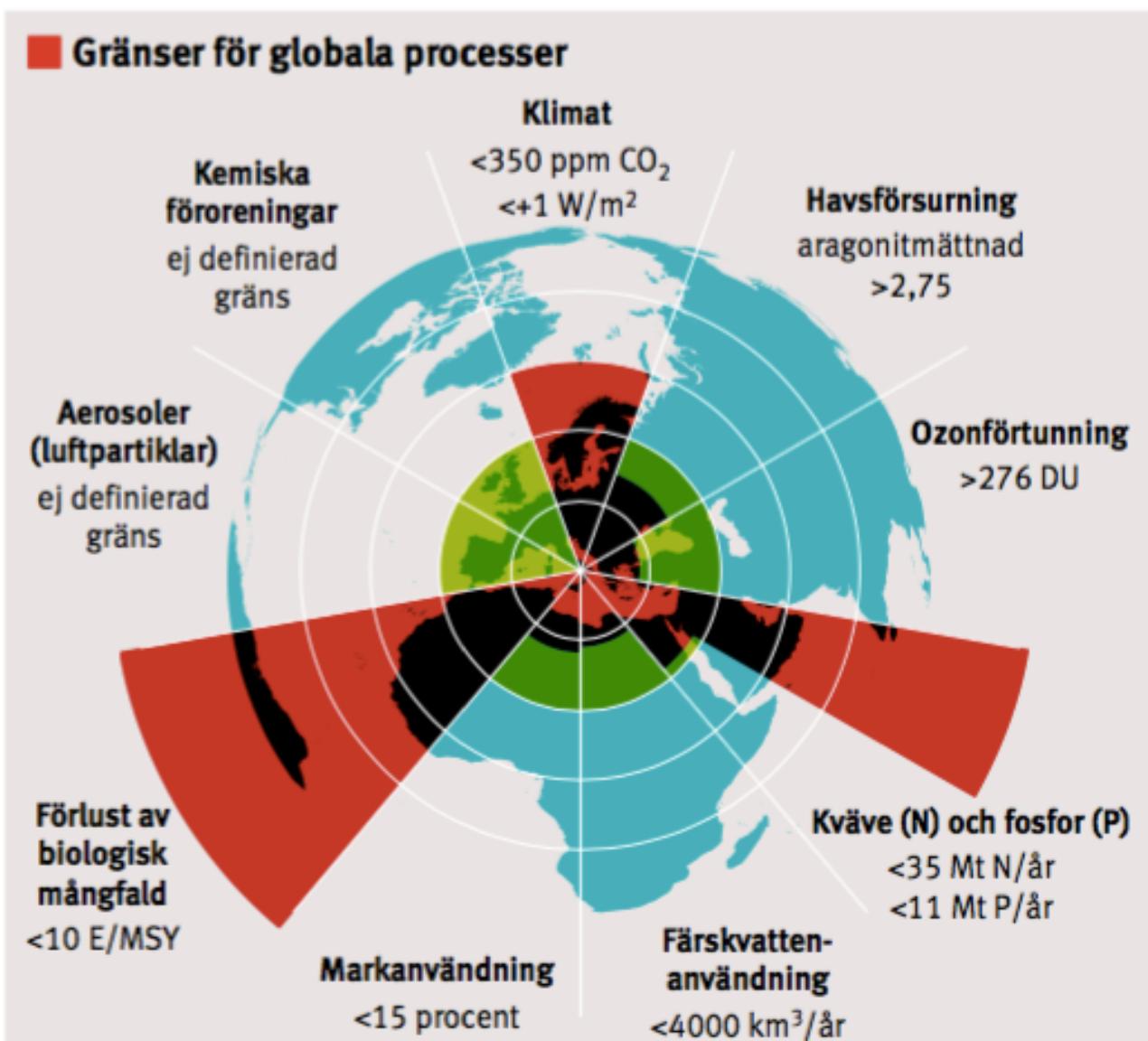
**JOHAN ROCKSTRÖM**, professor i miljövetenskap, chef

**FREDRIK MOBERG**, fil dr, kommunikationsrådgivare/forskare;

verksamhetschef, Albaeco  
fredrik@albaeco.com

båda Stockholm Resilience Center, Stockholms universitet

Under det gångna seklet har jordens befolkning fyrfaldigats samtidigt som energikonsumtionen för varje individ har ökat trefaldigt. Tillgänglig billig fossil energi och tekniska framsteg har lett till en enastående utveckling av människors välfärd och livskvalitet, även om fördelningen fortfarande är mycket ojämnej. Dessvärre har denna snabba expansion även



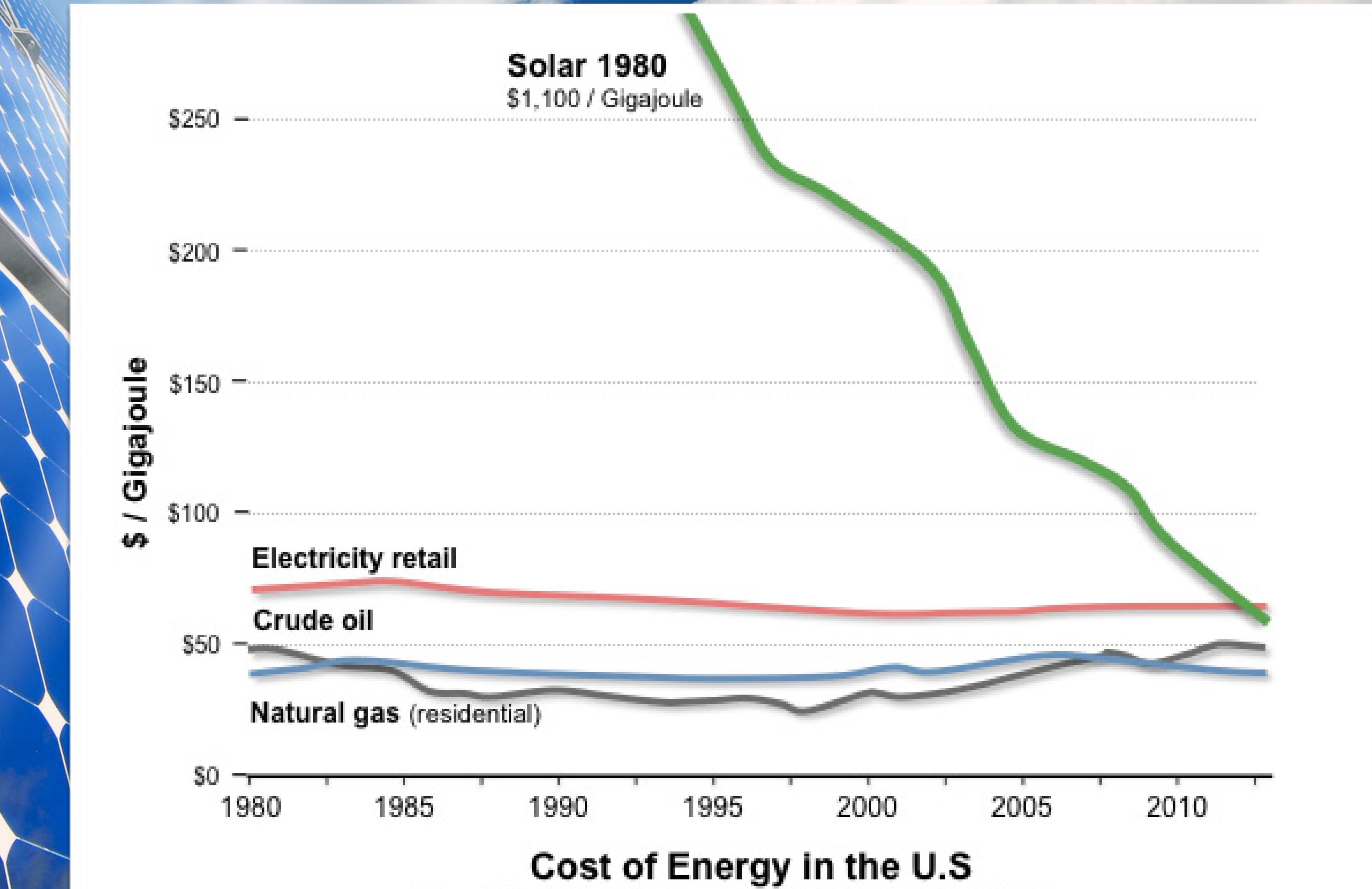
- Bekämpningsmedel i mat, tungmetaller i stadsmiljön
- Ökad spridning av infektionssjukdomar
- Minskat skydd mot skadlig UV-strålning
- Fler giftiga algbloomingar, nitrit i dricksvatten

Källa: Moberg och Rockström, 2014

4) Lösningarna finns och de  
lönar sig redan

Energi - Maten - Staden - Ekonomin

# Energin: Solenergi blir allt billigare



# "The Carbon Law"

– Halvera utsläppen varje årtionde

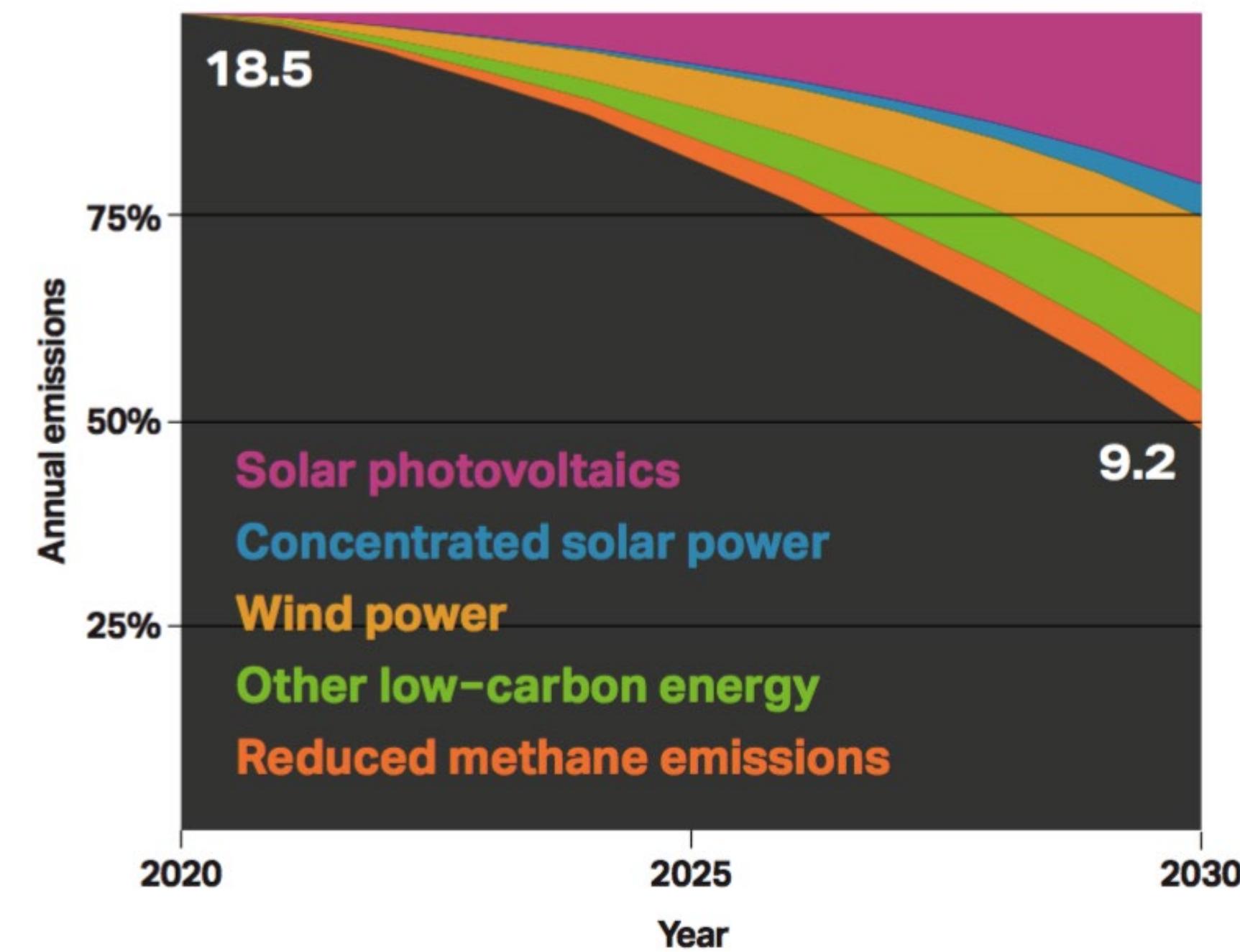
## EXPONENTIAL ROADMAP

36 SOLUTIONS TO  
MISSIONS BY 2030

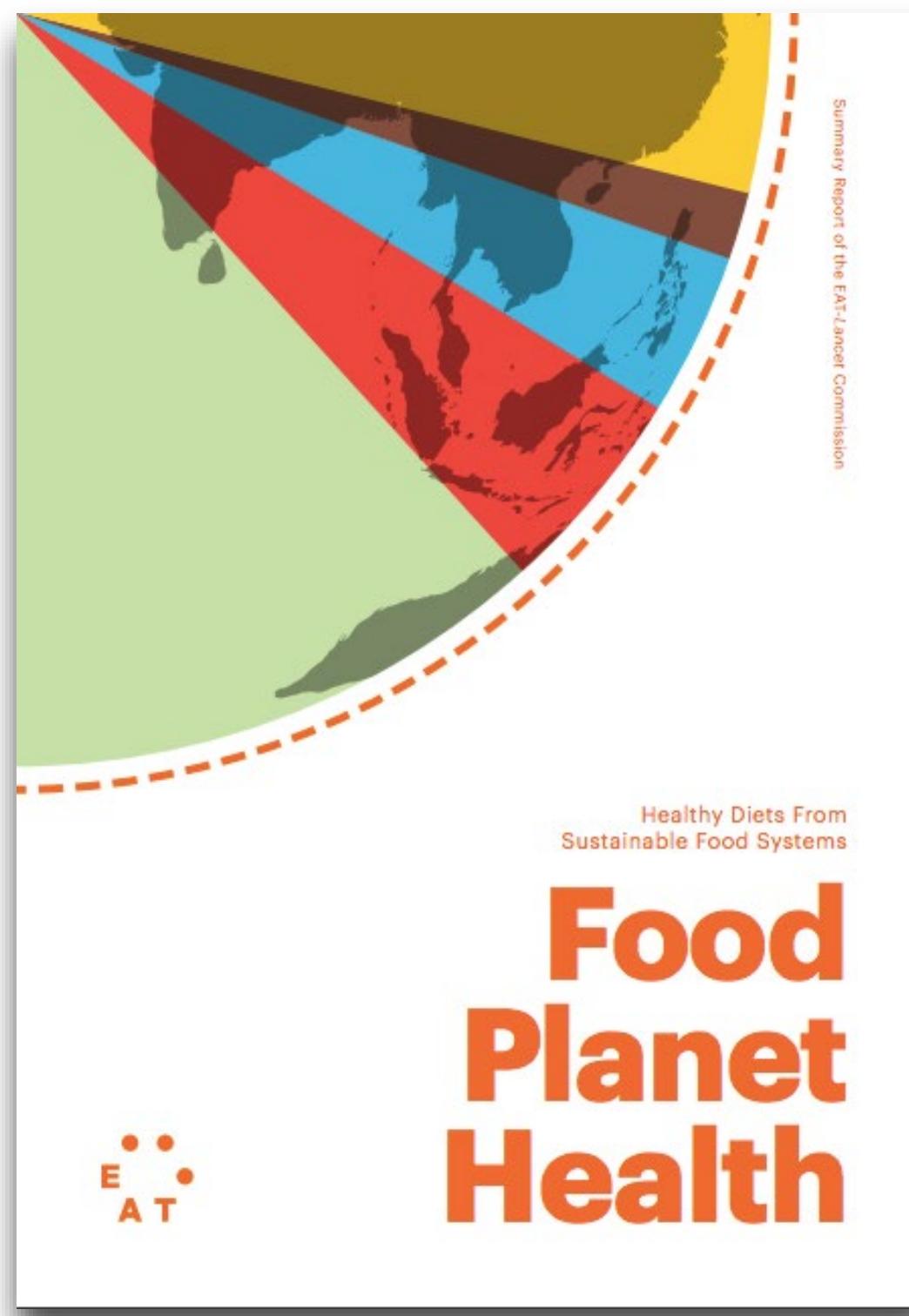
2030

, 2019.

### TRAJECTORY



Maten: 11 miljoner färre  
dödsfall per år



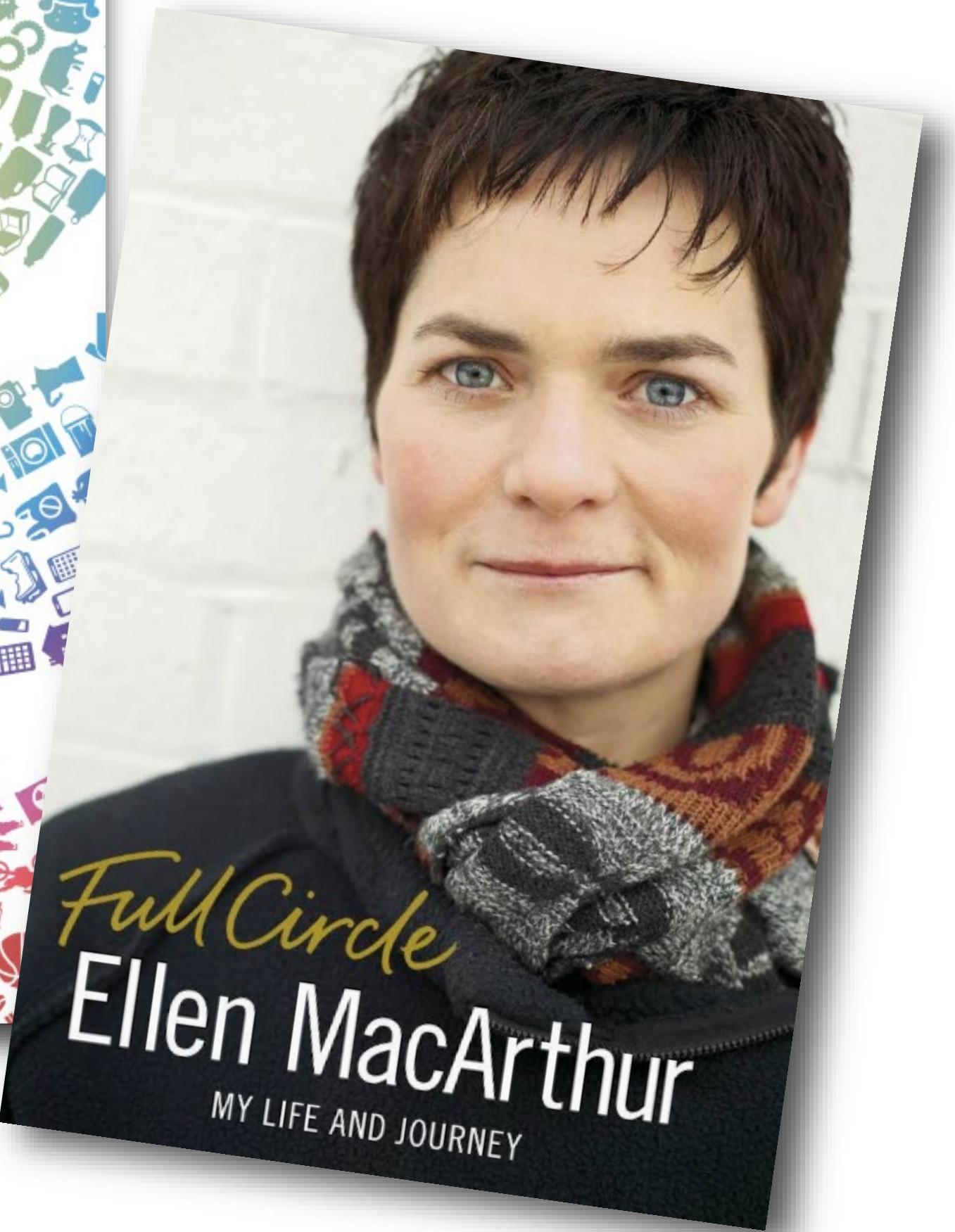
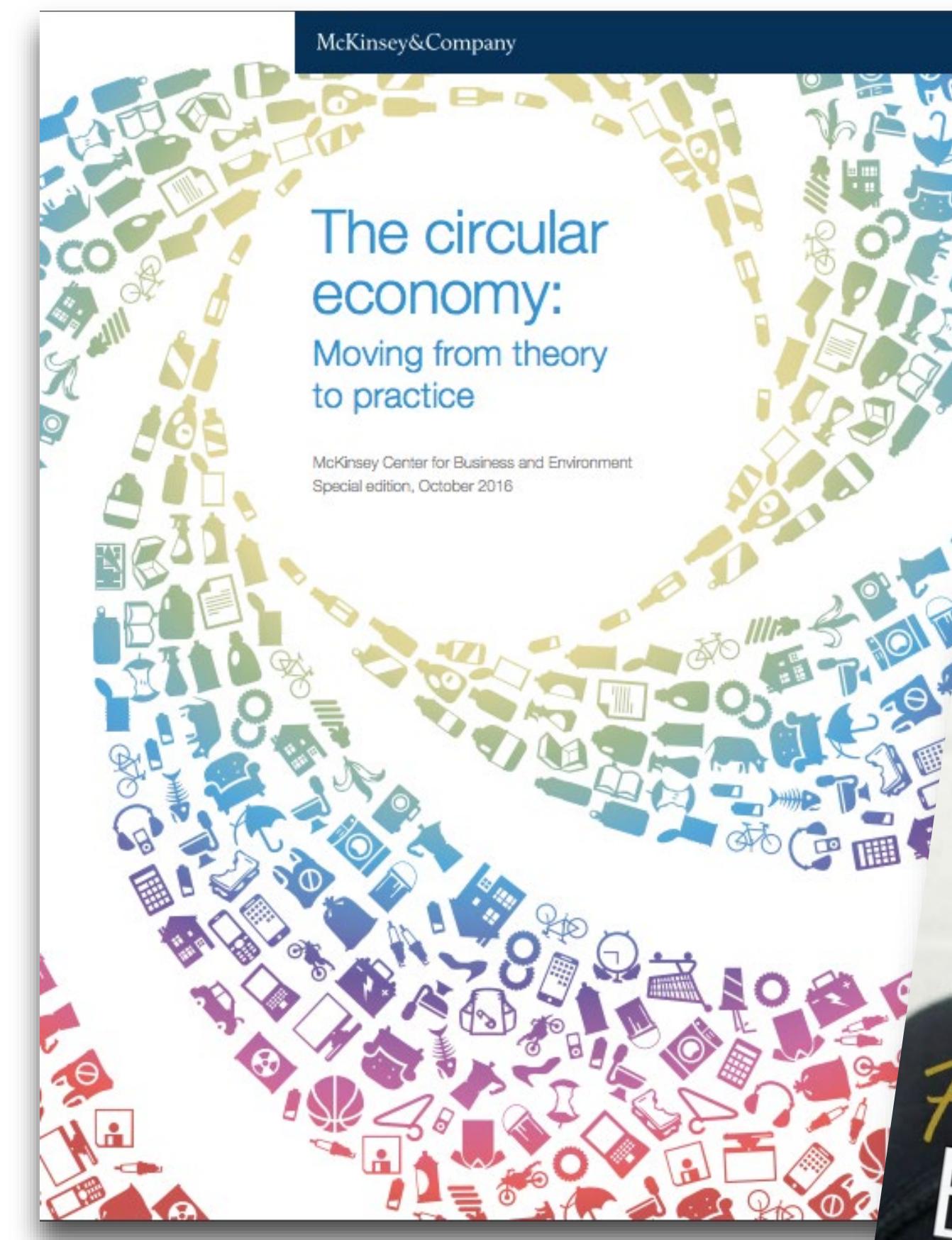
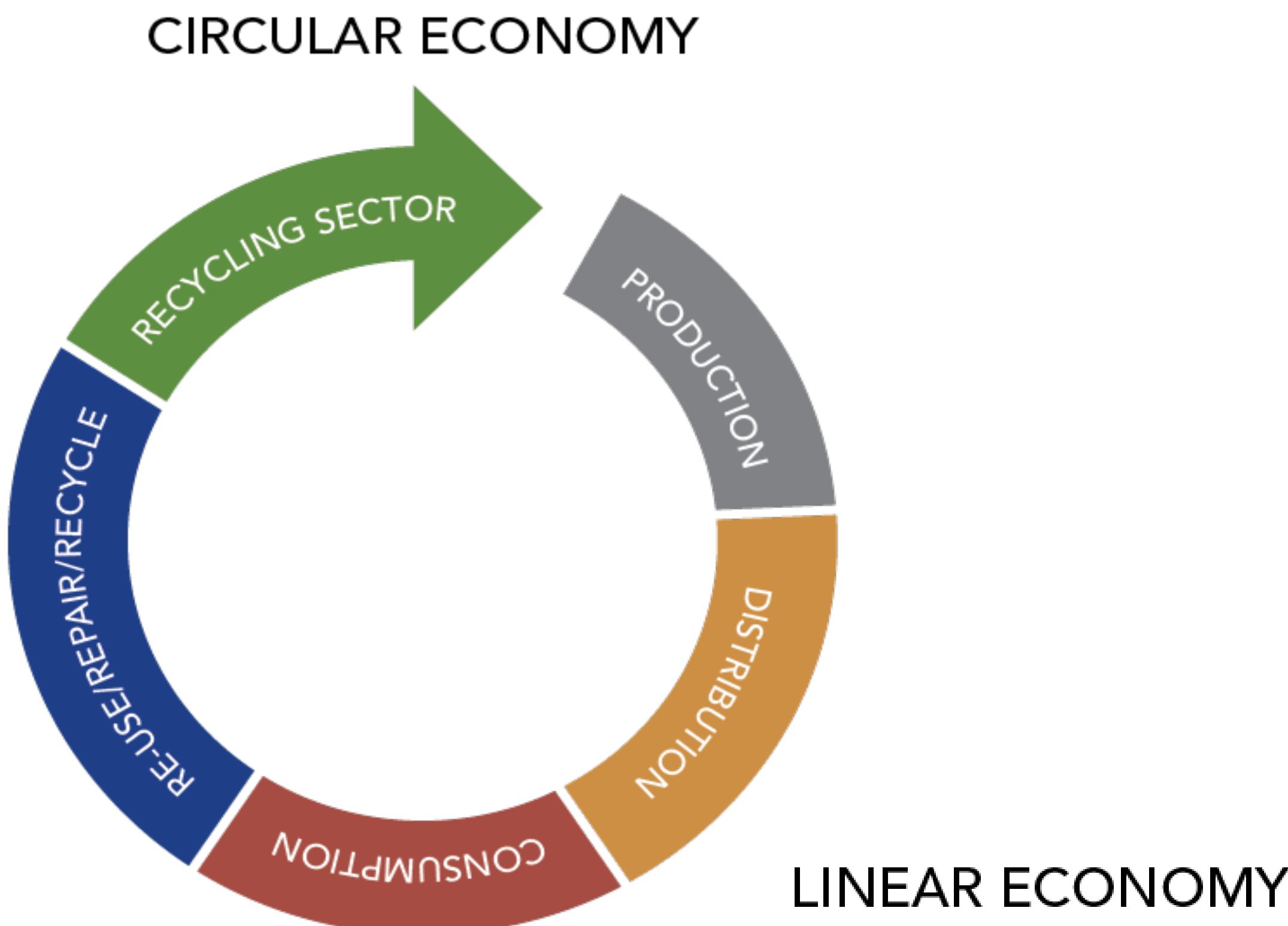
"Halvera socker, 70 % mindre kött,  
dubbla nötter, frukt och baljväxter"



# Staden: investera i "naturkapitalet"



Ekonomin: 1,8 biljoner €  
och 18 miljoner nya jobb



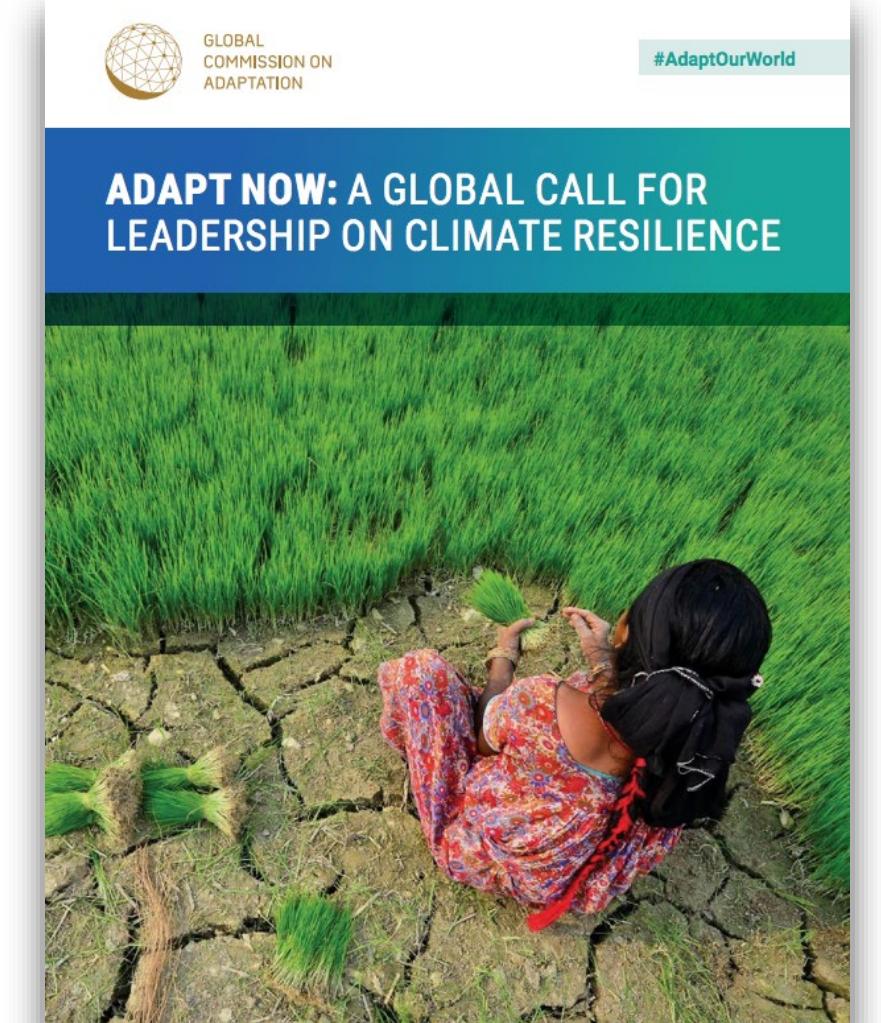
Källa: McKinsey, ILO

# GLOBAL RESILIENCE PARTNERSHIP

TARGET 13·1



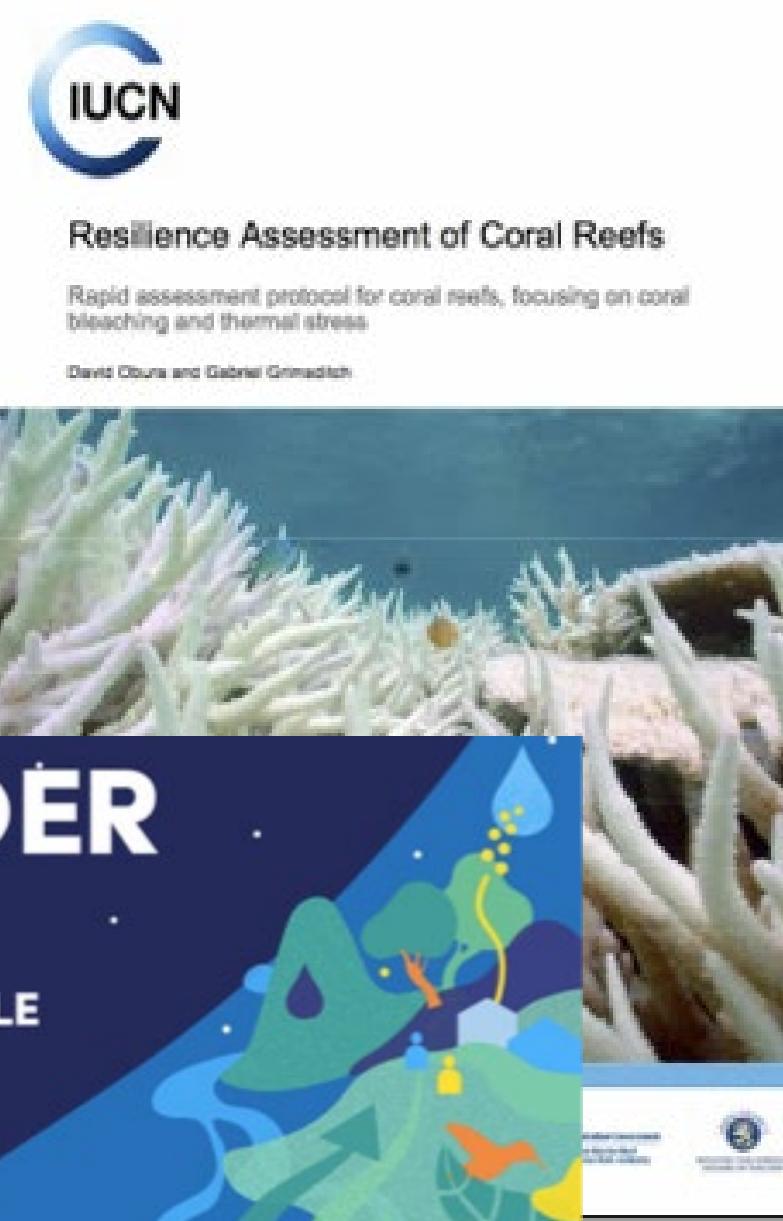
STRENGTHEN RESILIENCE AND ADAPTIVE CAPACITY TO CLIMATE RELATED DISASTERS



## WAYFINDER

A RESILIENCE GUIDE FOR NAVIGATING TOWARDS SUSTAINABLE FUTURES

WAYFINDER.EARTH



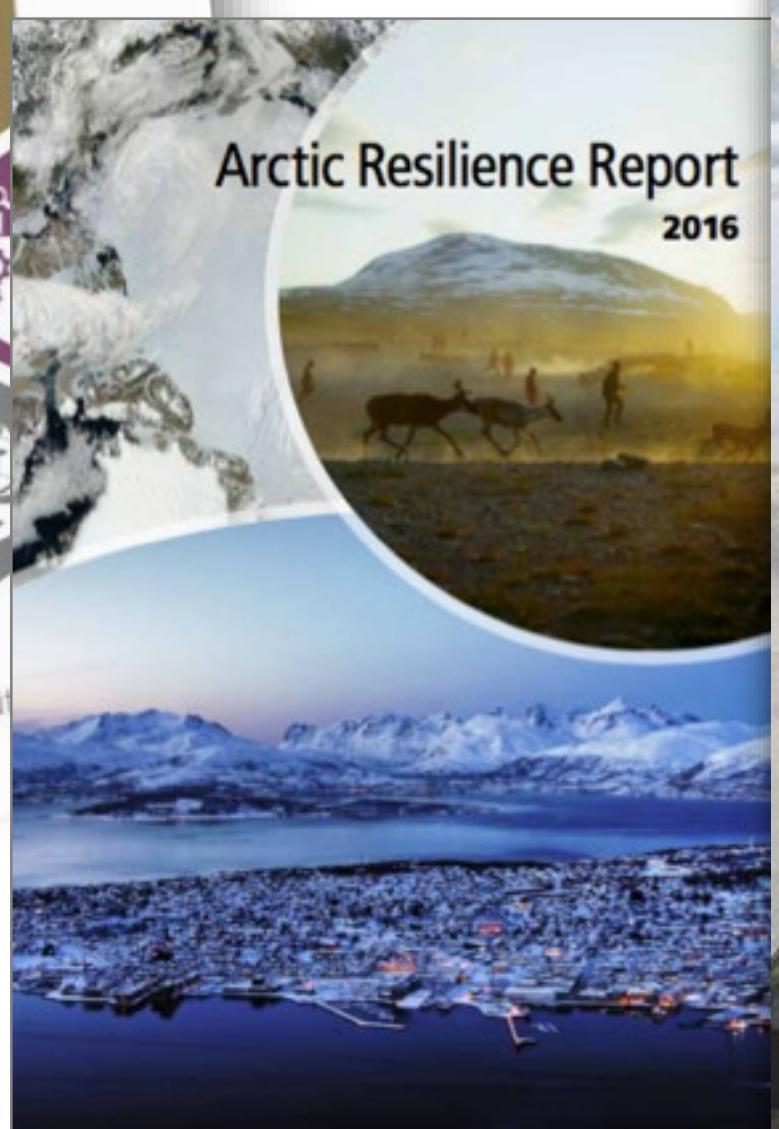
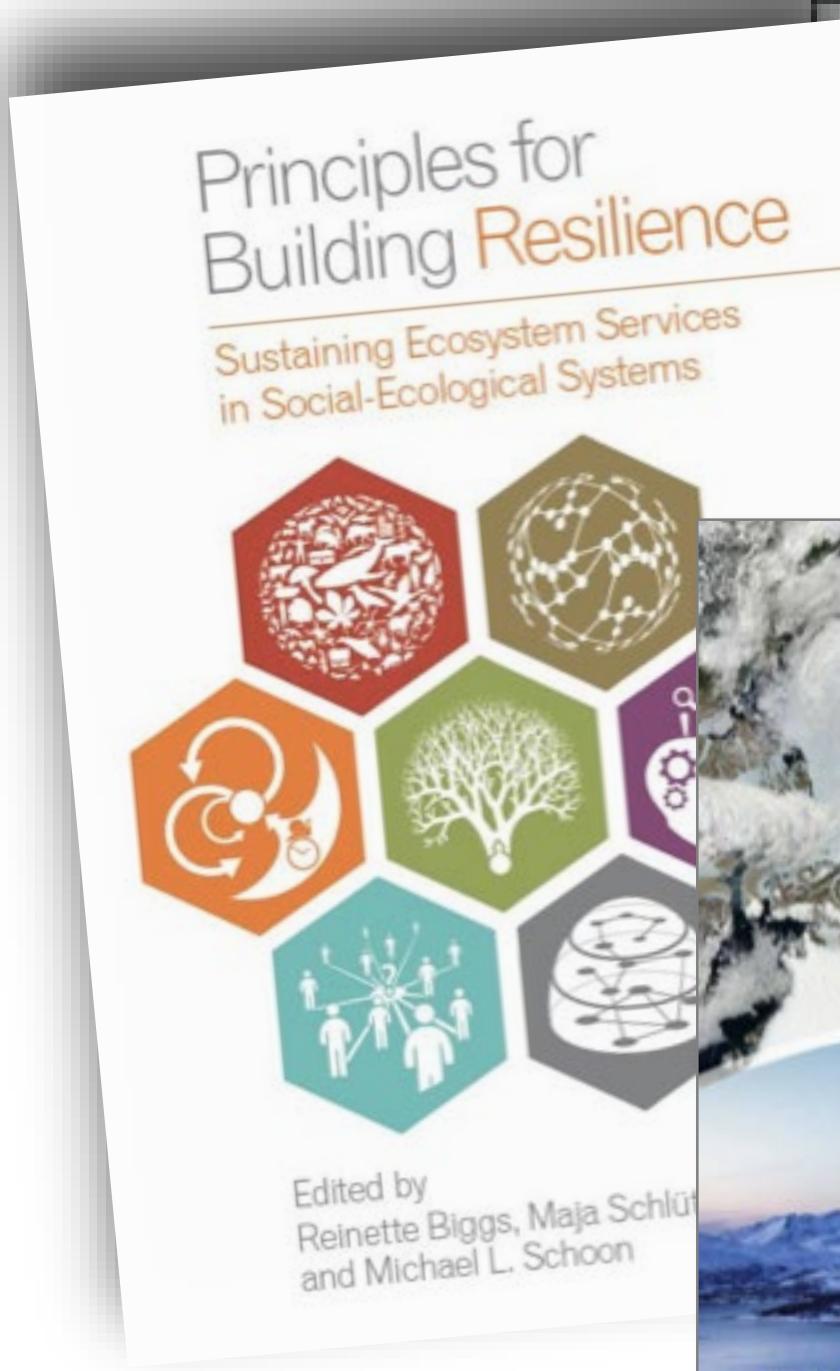
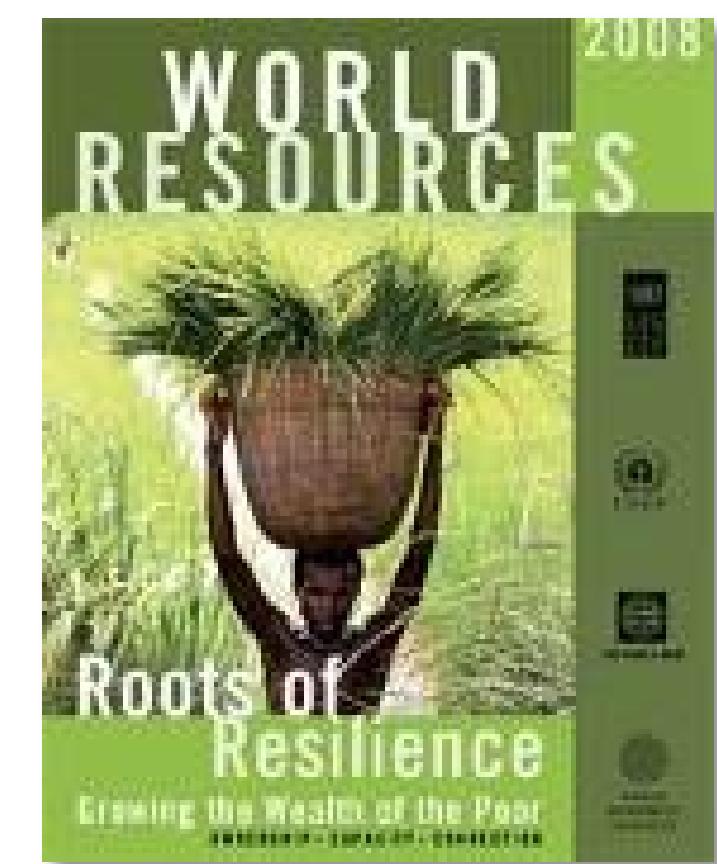
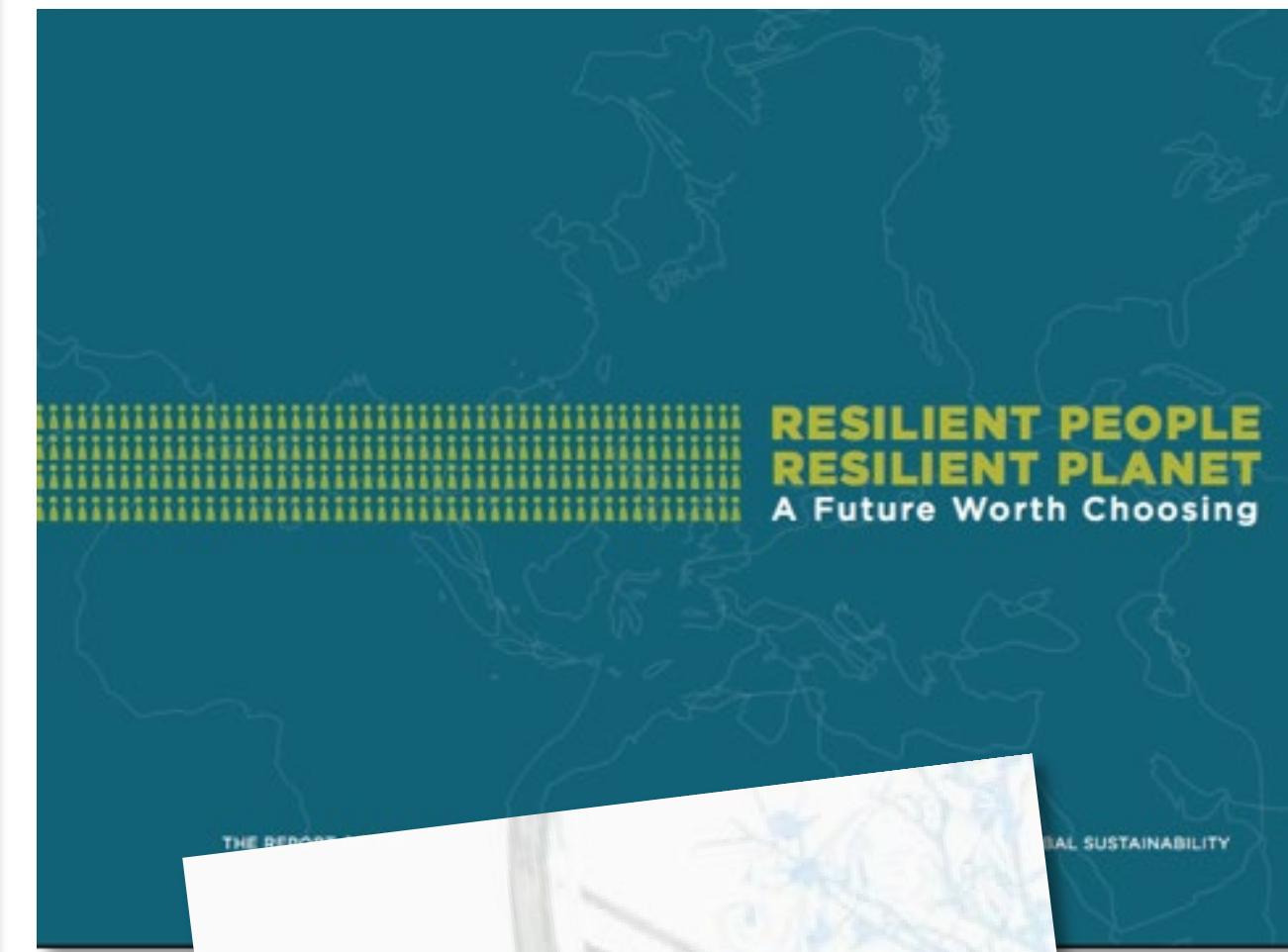
## RESILIENCE thinking

Sustaining Ecosystems and People in a Changing World

Brian Walker and David Salt

Foreword by Walter V. Reid

HOW CAN LANDSCAPES AND COMMUNITIES ABSORB DISTURBANCE AND MAINTAIN FUNCTION?





”Investing \$1.8 trillion in climate adaptation between 2020 and 2030 can yield \$7.1 trillion in net benefits.”

## ADAPT NOW: A GLOBAL CALL FOR LEADERSHIP ON CLIMATE RESILIENCE



5) Den unga generationen  
kräver förändring – deal with it!



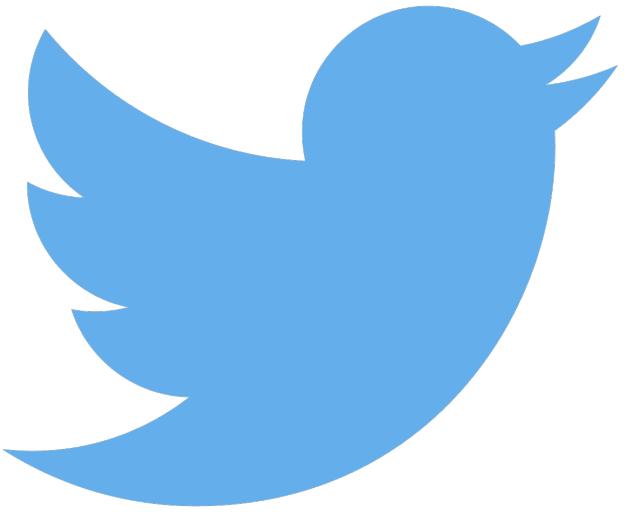
270 forskare: "Kraven på snabb och rättvis omställning berättigad"

Bild: Johan Nilsson/TT

# Fem saker

1. Vi börjar slå i taket för hur mycket planeten klarar av
2. Detta förändrar radikalt den globala riskbilden
3. Vi själva mår i längden inte bättre än vår planet
4. Lösningar finns och de lönar sig
5. De unga kräver förändring – deal with it!





# Twitter-sammanfattning

"Mer än hälften av våra utsläpp av #CO2 har skett sedan #Seinfeldt började 1989", säger @FredrikMoberg från @Albaeco & @sthlmresilience

"Vårt sätt att hantera planeten slår allt mer tillbaka på oss själva, bland annat genom sämre hälsa och fler #naturkatastrofer", säger @FredrikMoberg

"Lösningarna finns och är redan lönsamma. Sol- och vindenergi är t.ex. på väg att bli billigare än fossila bränslen", säger @FredrikMoberg

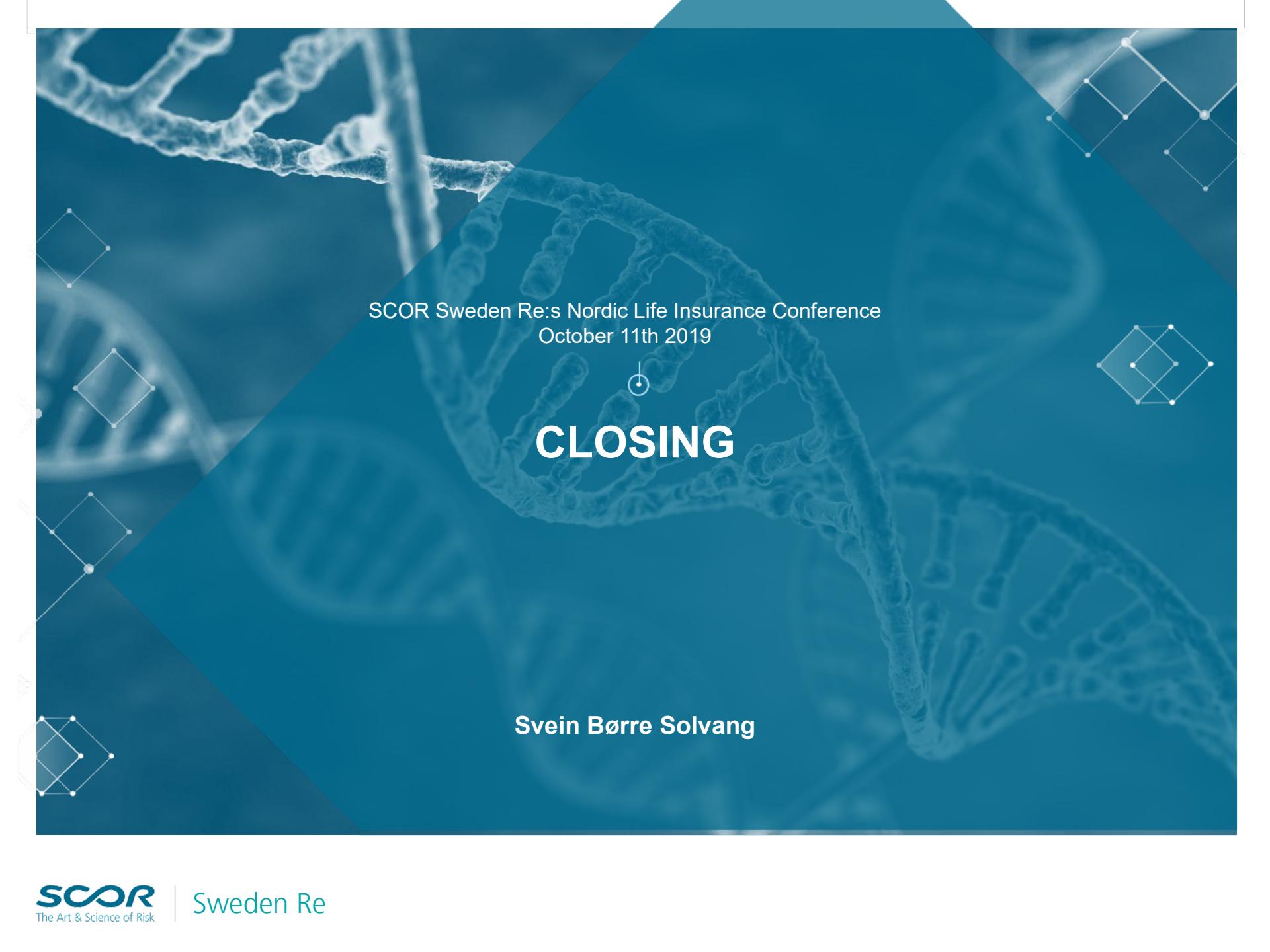
"Hög tid för försäkringsbolag att räkna med naturen och lägga ordet #resiliens på minnet", säger @FredrikMoberg på Livförsäkringskonferens @SCOR\_SE

# Tack!

Email: fredrik@albaeco.com

Twitter: @FredrikMoberg





SCOR Sweden Re:s Nordic Life Insurance Conference  
October 11th 2019

# CLOSING

Svein Børre Solvang

# This is our Purpose today



Extending  
**Protection & Peace of Mind**



Making Life insurance  
**Relevant & Desirable**



Improving  
**Health & Well-Being**



Expanding  
**Risk Knowledge**



Inspiring  
**Purpose-Driven Communities**



Keeping our  
**Financial Promises**



# Münchenbryggeriet 12 oktober 2018

- Tackmail till deltagarna
- Utvärderingen gick till 189 personer
- Enkät på 8 frågor med fritext



## Vad tyckte du?

Stort tack för ditt deltagande i SCOR Sweden Res Livförsäkringskonferens 2018. Jag hoppas att du uppskattade årets program och innehåll.

Dina synpunkter är viktiga för mig! Därfor skulle jag vara tacksam om du kunde ta någon minut och ge oss feedback på konferensen och dess innehåll.

### Vänligen klicka här för utvärderingen

Vi ber om ursäkt om du stördes av ljudet från personalen som tolkade för våra engelska gäster. Vi har tagit upp det i vår återkoppling till Münchenbryggeriet för att det inte ska upprepas.

En ny utgåva av vår tidning ReNews kommer skickas ut till dig om några veckor, så håll utkik i din mailkorg. Presentationerna från dagen kan du redan nu hitta på vår hemsida ([www.swedenre.se](http://www.swedenre.se)) under publikationer.

Bästa hälsningar  
Svein Børre Solvang, VD



## Utvärdering Livförsäkringskonferens 2018

Kära konferensdeltagare, tack för ditt deltagande i årets konferens!

Vänligen svara i skala 1-5 där 1 anger dålig och 5 anger jättebra.

### 1. Introduktion och sammanfattning - Svein Børre Solvang, VD SCOR Sweden Re

Hur bra var detta föredrag?

1.  2.  3.  4.  5.

Övriga kommentarer:

### 2. Gavin Maguire och Jussi Räissänen - Wearables and wellness platforms - a practical example

Hur bra var detta föredrag?

1.  2.  3.  4.  5.

Skulle du vara intresserad av ett liknande samarbete? (Om ja, vänligen ange dina kontaktuppgifter nedan.)

Ja  Nej

Övriga kommentarer / kontaktuppgifter:

### 3. Tove Lifvendahl - Politik och journalistik i alternativens tid

Hur bra var detta föredrag?

1.  2.  3.  4.  5.

Övriga kommentarer:

### 4. Arne Ljungqvist - Dopning som en folkhälsofråga

Hur bra var detta föredrag?



# Feedback on the 2018 Conference

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- Translation service did not work well, with translators sitting next to me
- I missed Pär Johansson speech but heard from others he was excellent
- Very interesting around wearable/wellness and some great speakers
- Arne Ljungqvist what a king
- Arne Ljungqvist spend to much time on historical facts
- The Actuaries speaking need to learn how to communicate with normal individuals
- Pär Johansson absolutely brilliant
- No fruit in the breaks
- Fantastic place to be and to meet all colleagues and interesting people



## Feedback on the 2018 Conference

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- The food had heavily improved since last year
- Went over time this year again....and the food was a disaster
- The best conference ever
- We were asked by the staff to leave the lunch despite a lot of wine left
- Beekast YES
- The CEO finally got some experience doing this but not focused at all
- The CEO talks to much and is boring
- The CEO was average
- The CEO is nice to listen to and informative



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Please give us your valuable feedback also in 2019

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# LUNCH



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Extending  
**Protection & Peace of Mind**



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Improving  
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