SCOR GROUP

Q3 2009 results

SCOR records net income of €278 million for the first nine months of 2009



#### **Notice**

Certain statements contained in this presentation are forward-looking statements, of necessity provisional, that are based on risks and uncertainties that could cause actual results, performance or events to differ materially from those in such statements.

As a result of the extreme and unprecedented volatility and disruption related to the financial crisis, SCOR is exposed to significant financial, capital market and other risks, including movements in interest rates, credit spreads, equity prices, currency movements, changes in government or regulatory practices, changes in rating agency policies or practices, and the lowering or loss of financial strength or other ratings.

Undue reliance should not be placed on such statements because by their nature they are subject to known and unknown risks and uncertainties.

Additional information regarding risks, uncertainties and pending litigations is set forth in the 2008 reference document registered with the AMF under number D.09-0099 ("Document de Référence") and subsequently updated in the half year report, both available on SCOR website www.scor.com.

The Group's financial information is prepared on the basis of IFRS and interpretations issued and approved by the European Union. The presented Q3 2009 financial results are unaudited.



Reinsurance industry and SCOR Q3 2009 YTD highlights

2 SCOR delivers robust Q3 2009 results

3 2010 outlook



## Year-to-date 2009 renewals confirm SCOR's September 2008 view of the reinsurance industry...

## SCOR's September 2008 analysis of 2009 renewals<sup>-1</sup>

- Insurers' capital losses and constraints to increase demand for reinsurance
- Reinsurance conditions and prices due to turn upwards and stand firmer than expected
- → Near-term inflationary trends to be factored in reinsurance pricing
- Reinsurance industry to remain disciplined and to focus on technical profitability
- → Demand for reinsurance likely to increase as reinsurance is in most cases the best capital shield option

### What we have seen so far in the 2009 renewals

- Increased demand for reinsurance, including QS surplus capital relief
- → Price increases (3% to 5%) with positive trend across the three consecutive main renewal dates
- Growing perception of future inflationary risk
- → Improved expected technical ratios reported across the industry compared to first semester of 2008
- → Confirmation of de-correlation of reinsurance vis-à-vis GDP (reinsurance industry P&C premium growth +3%, Life +13%)<sup>-2)</sup>



## ...and the "mega stress test" resulting from the financial crisis enables us to draw a few conclusions on reinsurance

Reinsurance was not at the epicenter of the financial crisis

- → Banking industry at the epicenter
- → Insurance and reinsurance "victim" of the crisis, especially on their asset side
- → Some reinsurers affected, especially those with off-balance sheet exposures

Reinsurance demonstrated its resilience

- → No government interventions or bailouts needed
- Strong solvency preserved
- → Continuity of supply of capacity to primary insurers (in contrast to financial market dislocation)
- → Proven flexibility of reinsurance offering versus financial market solutions: no discontinuity, no disruption, no dislocation

Regulators should differentiate between industries

- → Industry is supportive of Solvency II directive...
- → ...but increasing worries concerning latest developments by CEIOPS<sup>-1)</sup>
- Banking concerns should not simply be transposed to the insurance business



## In the first nine months of 2009 SCOR has continued the consistent execution of its key strategic cornerstones

#### **Deepening franchise**

- → Demonstration of Hub concept commercial and strategic relevance with significant progress in one-roof strategy
- → Acquisition of US-based XL Re Life America to further strengthen SCOR Global Life proposition in the mortality-protection field and reinforce its position in the USA
- Opening of Life and P&C subsidiary in South Africa and Life branch office in the Netherlands

#### Maintaining robust capital shield

- → Re-opening of the Cat Bond market with innovative USD 200 million cover
- Extension of mortality swap with JP Morgan to protect the Group from pandemic risk
- → Executing capital-driven underwriting with continued prudent asset allocation supported by newly created SCOR Global Investments

#### Controlling risk appetite

- → Confirmation of mid-level risk appetite, reviewed and endorsed by the Board and Risk Committee
- Continuation of methodical analysis of risks and uncertainty in the current environment
- SCOR's Enterprise Risk Management upgraded to "strong" by S&P

#### **Increasing diversification**

- → Significant SCOR Global Life premium growth, leveraging on its global presence
- Confirmation of commercial dynamism of the Group through strong 2009 P&C renewals



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### Q3 2009 year-to-date financial highlights

- → Annualized Return On Equity (ROE) of 10.5% despite lower investment returns caused by the financial crisis
  - → Gross written premiums at €4 883 million, up 12.9% compared to Q3 2008 YTD<sup>-1)</sup>
  - → Solid net income at €278 million, with Earnings Per Share (EPS) at €1.55
  - → Continued positive profit contribution of business engines:
    - SCOR Global P&C net combined ratio at 97.4%<sup>-2)</sup>, impacted by natural catastrophe losses of € 120 million pre-tax (5.3 pts of combined ratio)
    - → SCOR Global Life operating margin at 5.2%; excluding net investment losses the Life operating margin is 5.7%
- Shareholders' equity increases to €3.8 billion; implementation of asset management inflection program continues, reducing the liquidity position to €1.8 billion
  - → Book value per share strongly increases by 9.6% compared to Q4'08 to €20.84
  - → SCOR's business model continues to deliver strong operating cash flow of €656 million for the first nine months of 2009
  - In line with inflection program communicated at H1'09 and the IR day, liquidity position reduced by €2 billion compared to 30 June 2009

## SCOR generates solid net income and strongly increases book value per share

	in €m	Q3 2009 YTD	Q3 2008 <sup>-1)</sup> YTD	Variation at current FX	Variation at constant FX
	Gross written premiums	4 883	4 325	+12.9%	+11.4%
	Net earned premiums	4 382	3 891	+12.6%	+9.3%
	Operating result excluding impairments <sup>-2)</sup>	467	481	-2.9%	-6.6%
	Net income	278	280	-0.7%	-8.0%
C	Cost ratio-3)	5.3%	6.1%	-0.8pts	
Group	Investment income (gross of expenses)	325	445	-27.0%	
ອັ	Investment yield (net of expenses)	2.1%	3.0%	-0.9pts	
	ROE	10.5%	10.7%	-0.2pts	
	EPS (€)	1.55	1.56	-0.6%	
	Book value per share (€)	20.84	19.46	+7.1%	
	Operating cash flow	656	711 <sup>-4)</sup>	-7.7%	
P&C	Gross written premiums	2 530	2 371	+6.7%	+6.2%
P	Combined ratio	97.4% <sup>-5)</sup>	99.2%	-1.8pts	
்	Gross written premiums	2 353	1 954	+20.4%	+17.8%
Life	Life operating margin	5.2%	6.5%	-1.3pts	

<sup>(1-</sup> Adjusted and published

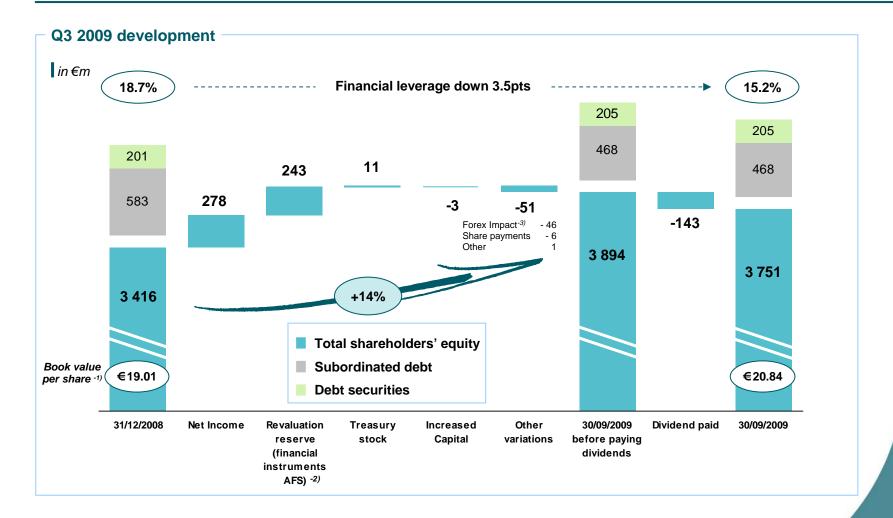
<sup>(2-</sup> Total impairments for Q3 2009 YTD are € 197 million; Q3 2008 YTD adjusted equivalent is € 147 million

<sup>(3-</sup> See Appendix A, page 26 for detailed calculation of the cost ratio

<sup>(4-</sup> Includes a settlement of EUR 240 million relating to an agreement reached with Groupama regarding the definitive amount of a guarantee which was granted in the context of the acquisition of SOREMA by SCOR in 2001

<sup>(5-</sup> See Appendix A, page 25 for detailed calculation of the combined ratio

### Robust shareholders' equity development





<sup>(1-</sup> Excluding minorities

<sup>(2-</sup> Variation of unrealized gains/losses on AFS securities, net of shadow accounting and taxes

<sup>(3-</sup> Adverse foreign exchange impacts mainly due to translation adjustments of net asset values of non-Euro denominated subsidiaries

#### Strong operating cash flow continues in Q3 2009

#### Investment portfolio inflection impacts cash position

in €m	Q3 2009 YTD
Cash and cash equivalents at 1 January	1 783
Net operating cash flow, of which:	656
SCOR Global P&C	264
SCOR Global Life	392
Net cash flow from investment activities-1)	-1 014
Net cash flow from financing activities <sup>-2)</sup>	-285
Effect of exchange rate variations on cash flow	10
Total cash flow	-633
Cash and cash equivalents at 30 September	1 150
Short-term investments (i.e. T-bills less than 12 months) classified as "other loans and receivables"	649
Total cash and short-term investments	1 799

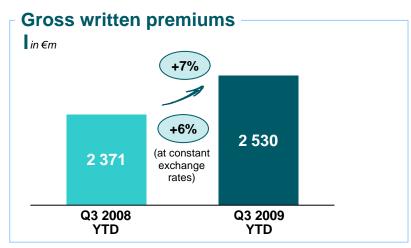
- → Business model continues to deliver strong operating cash flow of €656 million for the first nine months of 2009
- Inflection strategy policy to reduce cash led to reinvestment into higher yielding assets, reducing the total cash and short-term investments position to € 1.8 billion as of 30 September 2009, compared to € 3.8 billion at the end of June
- → Additional € 162 million cash flow from maturity and coupons of fixed income portfolio expected in 2009

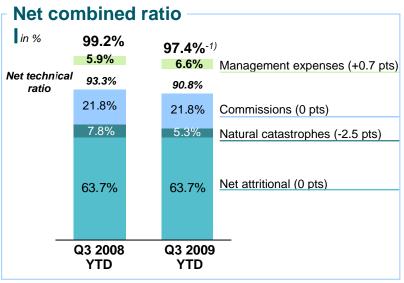


<sup>(1-</sup> Investment activities are the acquisition and disposal of assets and other investments not included in cash equivalents. They predominantly include net purchases / disposals of investments

<sup>2-</sup> Financing activities are activities that result in changes in the size and composition of the contributed equity and borrowings of the entity. They predominantly include increase in capital, dividends paid by SCOR SE and cash generated by issuance or reimbursement of financial debt

## SCOR Global P&C: solid growth coupled with technical profitability

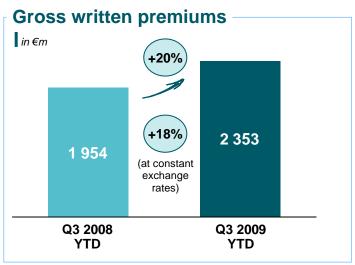




### SCOR Global P&C

- → Premium volume growth at constant exchange rates in line with year-end projections given in previous quarters
- → Combined ratio in line with 97%-98% assumption highlighted at the July 2009 Investors' day
- Combined ratio improvement vs. 2008 is primarily driven by a lower impact from natural catastrophes, with a Q3'09 characterized by significant losses from hailstorms in Austria and Switzerland (€ 16 million<sup>-2)</sup>) and several other natural catastrophe losses totaling at € 18 million<sup>-2)</sup>
- → Expense ratio in line with H1'09. Q3'08 expense ratio of 5.9% benefited from the one time release of provisions related to legal matters

## SCOR Global Life: strong growth, with Life operating margin impacted by lower investment returns





### -SCOR Global Life

- → Strong growth of 20% compared to 2008, mainly driven by Equity Indexed Annuity (EIA) business in the US, new significant contracts in Europe, Middle East and Asia and positive effects of the acquisition of Prévoyance Re
- → Excluding net investment losses, operating margin close to 6% guidance
- → 2009 operating margin affected by EIA growth. The EIA produces a low operating margin, whilst meeting internal profitability targets thanks to low capital needs. Excluding EIA the operating margin is at 6.5%-2)
- → SCOR Global Life franchise further enhanced by Remark acquisition of ESG Direct Asia, opening of Life subsidiary in South Africa and branch office in the Netherlands



<sup>(1-</sup> Net Investment Losses represent the combined effect of asset impairments (€ 32 million), realized gain (€ 19 million), and FX gains (€ 2 million)

<sup>(2-</sup> Including net investment losses

## SCOR Global Investments continues to manage the transition phase as communicated during the July '09 Investors' day...

#### 2007 - 2008: phase I

#### 2009 - 2011: phase II

#### 2012+: phase III

### The financial & economic collapse

- Global depression of economic activity
- → Distressed financial markets and low interest rates
- → Active macro-economic policy around the world and historical money creation and public deficits

#### The coming risks

- → Inflation come-back
- → Public debt bubble
- → Interest rate increase
- Currency parity volatility/adjustment

#### The new steady state

- → New inflation regime?
- → New interest rate level?
- → New currency parity?
- → Limited GDP growth?

### Protect value of assets and derisk investment portfolio

Protect value of assets by:

- accumulating exceptional level of liquidity
- → reducing duration and investing in short-term government bonds
- de-risking the investment portfolio (credit, equity, alternative investments)

## Prepare for new regime while seizing short-term opportunities

#### Manage transition phase from:

- → low to high interest rate
- → deflation to an inflationary regime
- → global depression to green shoots

### Rebalance portfolio to benefit from new regime

Take advantage of new environment by:

- → leveraging on portfolio hedged against inflation
- benefiting from the new interest rate and economic environments



Macro-economy

Investment policy

#### ...with consistent execution during the third quarter of 2009

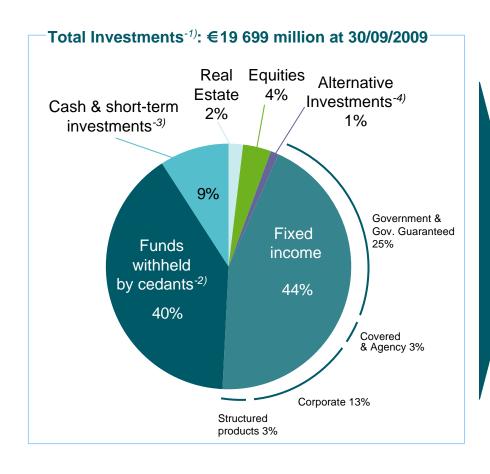
#### Managing the Main investment policy Q3 developments transition from... → Maintain a highly liquid portfolio with a → Liquidity at € 1.8 billion as of Q3'09, strong focus on cash flows compared to €3.8 billion at H1'09 → Reinvest short-term investments to → Expected cumulative financial cash flows ...low to high by the end of 2011 at €4.3 billion<sup>-1)</sup> benefit from the steepening of the yield interest rates curve Short duration of the fixed income → Lengthen duration of fixed income portfolio<sup>-2)</sup> (3.9 years) stable compared to portfolio when interest rates increase Q2'09 (Phase III) → Inflation-linked bonds to → Maintain a highly liquid portfolio ...deflation to through a strong focus on cash flows €687 million as of Q3'09 an inflationary → Increase exposure to inflation-linked regime securities and to assets correlated to inflation → €1.1 billion investment program in → Selectively increase exposure to the credit market investment grade corporate bonds during Q2'09 and Q3'09 (average rating A-) Detect right entry points on the equity ...global → €225 million increased exposure to market recession to equities between Q1'09 and Q3'09 due → Manage currency parity adjustments green shoots to price revaluation and new investments → Monetary assets hedged against FX

variations



- Cash, coupons and redemptions
- (2- Excluding cash and short-term investments

## Investment portfolio reflects the inflection program which started in Q2 2009...



- → Cash position and short-term investments reduced to € 1.8 billion through a € 2.0 billion reinvestment program:
  - →Lengthening the duration of € 1.3 billion t-bills, classified as short-term investments, to mediumterm government bonds
  - →Increasing exposure to investment grade corporate bonds and equities by € 0.7 billion
- → Conservative fixed income portfolio (62% AAA-rated, 88% rated A or above)
- → 56% of fixed income portfolio in government or government-guaranteed bonds
- → Short duration of the fixed income portfolio (excluding cash and short-term investments): 3.9 years

<sup>(4-</sup> Including hedge funds, infrastructure funds, private equity and non-listed equities. € 39 million relates to the Cat Bond Atlas V



<sup>(1-</sup> In Q3'09 SCOR has optimized its asset classification: see slide 32 for further details

<sup>(2-</sup> Included in loans and receivables according to IFRS accounting classification

<sup>(3-</sup> Cash (less than 3 months) € 1 150 million / short-term investments (i.e. OECD bonds, Treasury bills and CDs with a maturity of less than 12 months at the time of purchase) included in loans and receivables € 649 million

## ... delivering an improvement in the net return on invested assets

			QTD 2009	)		YTD 2009	)		
<b>I</b> in €m published	Q3 2008 YTD	Q1	Q2	Q3	Q1	Q2	Q3		
Average investments	18 648	18 908	19 296	19 620	18 908	19 102	19 275		
Total net investment results (net of expenses)	416	-14	145	167	-14	131	298	<b>→</b>	Q3'09 Net Return on Investments at 3.5%
Annualized returns:									compared to 3.0% at Q2'09
Net return on investments (ROI)	3.0%	-0.3%	3.0%	3.5%	-0.3%	1.4%	2.1%	<b>→</b>	Improved Q3'09 return on invested assets <sup>-1)</sup> of 4.3%
of which overheads allocated to investments	-0.2%	-0.2%	-0.2%	-0.2%	-0.2%	-0.2%	-0.2%		compared to 3.6% at Q2'09
								<b>→</b>	Active management of
Return on funds withheld	3.4%	2.3%	2.6%	2.7%	2.3%	2.4%	2.5%		portfolio leading to
									€52 million realized capital
Return on Invested Assets <sup>-1)</sup> before impairments	4.7%	3.8%	4.6%	4.7%	3.8%	4.2%	4.4%		gains and limited impact of impairments
thereof:									(€10 million) during the
Financial Income <sup>-2)</sup>	4.2%	3.0%	3.6%	2.7%	3.0%	3.3%	3.1%		quarter
Realized capital gains/losses	0.7%	1.0%	0.8%	1.8%	1.0%	0.9%	1.2%	<b>→</b>	Reinvestment program in corporate bonds in Q2 and
Fair value through income <sup>-3)</sup>	-0.3%	-0.1%	0.3%	0.3%	-0.1%	0.1%	0.2%		Q3'09 (€1.1 billion) at an
Currency gains/losses	0.1%	-0.1%	-0.1%	-0.1%	-0.1%	-0.1%	-0.1%		average yield of 4.0% at
Impairments on invested assets-4)	-1.6%	-5.4%	-1.0%	-0.4%	-5.4%	-3.2%	-2.3%		purchase date
Return on Invested Assets <sup>-1)</sup> after impairments	3.1%	-1.6%	3.6%	4.3%	-1.6%	1.0%	2.1%		



- (1- Excluding funds withheld by cedants
- (2- Recurring yield
- (3- Fair value through income including S&P 500 backing life annuities business
- (4- Including real estate amortization

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3 **2010 outlook** 



## SCOR ready to take up business opportunities thanks to positive drive, client relationship focus & fully operational status

#### Positive reinsurance outlook expected to continue

- → Reinsurance demand has historically increased in recessionary times
- → Primary insurers' capital losses and constraints<sup>-1)</sup> likely to drive higher reinsurance demand
- → Reinsurance market capacity not expected to increase in the short-term
- → January, April and July 2009 renewals confirm firming-up of pricing conditions

## SCOR is ready to take up business opportunities...

- → SCOR benefits from the positive momentum created by the rating agency '09 upgrades (AM Best, S&P), and its improved relative position in the industry
- → 2010 underwriting plans defined, strictly adhering to profitability targets
- → The Group is geared to profit from its "fully operational" status and "grip" on reinsurance and financial markets

## ... focusing on client relationships to maximize endogenous growth

- → Focusing on medium to long-term relationship with clients, pursuing consistent approach "no stop and go"
- → Confirming twin-engine strategy with Life and P&C businesses, for global offering and customized solutions
- → Ensuring proximity to stakeholders with hub organization and local teams with global expertise support



### **APPENDIX**

Appendix A: Key figures for Q3 2009 YTD and QTD

Appendix B: Balance sheet & Cash flow statement

Appendix C: Calculations of EPS, Book value per share and ROE

Appendix D: Net liabilities by segments

Appendix E: Details on invested assets

Appendix F: Reconciliation of IFRS asset classification to IR presentation



### Appendix A: Consolidated statement of income, Q3 2009 YTD

in €m (rounded <sup>-1)</sup> )	Q3 2009	O2 2000
		Q3 2008
	YTD	YTD
Gross premiums written	4 883	4 325
Change in unearned premiums	-38	-96
Gross Claims expenses	-3 468	-3 011
Gross commissions earned	-1 052	-954
Gross Technical result	325	264
Retroceded written premiums	-469	-383
Change in retroceded unearned premiums	6	45
Retroceded claims expenses	223	177
Retrocession earned commissions	95	52
Net income from reinsurance operations	-145	-110
Net Technical result	180	154
Other revenues from operations (excl. Interests)	5	-1
Total other revenues from operations	5	-1
Investment revenues	270	383
Interests on deposits	145	163
Realized capital gains/losses	104	62
Change in investment impairment	-197	-147
Change in fair value on investments	14	-28
Foreign exchange gains/losses	-11	11
Total net inv. Income	325	445
Investment mgmt expenses	-27	-30
Acquisition and operational expenses	-175	-147
Other current operational expenses	-83	-86
Other current operational income	0	0
CURRENT OPERATING RESULTS	225	336
Goodwill impairment	0	0
Other operating expenses	-14	-4
Other operating income	59	3
OPERATING RESULTS	270	334
Financing expenses	-48	-45
Income from affiliates	1	11
Restructuring provision	0	-29
Income tax	54	12
CONSOLIDATED NET INCOME	278	283
of which Minority interests	0	-3
GROUP NET INCOME	278	280



# Appendix A: consolidated statement of income by segment, Q3 2009 YTD

in €m (rounded <sup>-1)</sup> )		Q3 2009 YTD			Q3 2008 YTD			
	Life	P&C	Intra- Group	Total	Life	P&C	Intra- Group	Total
Gross premiums written	2 353	2 530	0	4 883	1 954	2 371		4 325
Change in unearned premiums	19	-57	0	-38	-27	-69		-96
Gross Claims expenses	-1 839	-1 627	-2	-3 468	-1 434	-1 578		-3 011
Gross commissions earned	-553	-500	0	-1 052	-483	-470		-954
Gross Technical result	-19	346	-2	325	10	254		264
Retroceded written premiums	-269	-200	0	-469	-200	-183	0	-383
Change in retroceded unearned premiums	-5	11	0	6	26	18	0	45
Retroceded claims expenses	170	50	2	223	125	51		177
Retrocession earned commissions	92	2	0	95	48	3		52
Net income from reinsurance operations	-12	-136	2	-145	0	-110	0	-110
Net Technical result	-31	210	0	180	10	144	0	154
Other revenues from operations (excl. Interests)	2	3	-1	5	1	14	-16	-1
Total other revenues from operations	2	3	-1	5	1	14	-16	-1
Investment revenues	111	161	-2	270	110	273	0	383
Interests on deposits	116	29	0	145	133	31	0	163
Realized capital gains/losses	19	86		104	4	58		62
Change in investment impairment	-32	-165		-197	-16	-130		-147
Change in fair value on investments	8	6		14	-29	1		-28
Foreign exchange gains/losses	2	-13		-11	1	10		11
Total net inv. Income	224	104	-2	325	202	243	0	445
Investment mgmt expenses	-3	-24	0	-27	0	-29	0	-30
Acquisition and operational expenses	-77	-99	1	-175	-47	-99	0	-147
Other current operational expenses	-13	-70	0	-83	-53	-50	16	-86
Total other current income and expenses	-94	-193	2	-285	-100	-178	16	-262
CURRENT OPERATING RESULT	101	125	-1	225	114	222	0	336
Goodwill variation on acquired assets	0	0	0	0	0	0	0	0
Other operating income / expenses	7	39	0	45	1	-2	0	-1
OPERATING RESULT	108	163	-1	270	115	220	0	334
Claims ratio		69.0%				71.5%		
Commissions ratio		21.8%				21.8%		
Overheads ratio		6.6%				5.9%		
Combined Ratio-2)		97.4%				99.2%		
Life margin	5.2%				6.5%			



<sup>(1-</sup> Numbers on this slide are calculated on complete figures (including decimals); therefore the presentation might contain immaterial differences on sums and percentages and between slides due to rounding

<sup>(2-</sup> See Appendix A, page 25 for detailed calculation of the combined ratio

# Appendix A: Consolidated statement of income, Q3 2009 QTD

in €m (rounded <sup>-1)</sup> )		
in em (rounded 9)	Q3 2009	Q3 2008
	QTD	QTD
Gross premiums written	1 629	1 577
Change in unearned premiums	-1	-60
Gross Claims expenses	-1 178	-1 114
Gross commissions earned	-333	-326
Gross Technical result	117	79
Retroceded written premiums	-139	-162
Change in retroceded unearned premiums	9	39
Retroceded claims expenses	59	71
Retrocession earned commissions	16	18
Net income from reinsurance operations	-55	-34
Net Technical result	62	45
Other revenues from operations (excl. Interests)	10	2
Total other revenues from operations	10	2
Investment revenues	78	129
Interests on deposits	52	46
Realized capital gains/losses	52	22
Change in investment impairment	-13	-78
Change in fair value on investments	9	-14
Foreign exchange gains/losses	-3	-8
Total net inv. Income	176	97
Investment mgmt expenses	-9	-10
Acquisition and operational expenses	-60	-44
Other current operational expenses	-29	-31
Other current operational income	0	0
CURRENT OPERATING RESULTS	150	58
Goodwill impairment	0	0
Other operating expenses	-13	-2
Other operating income	5	3
OPERATING RESULTS	142	59
Financing expenses	-13	-15
Income from affiliates	0	2
Restructuring provision	0	0
Income tax	-36	-7
CONSOLIDATED NET INCOME	94	39
of which Minority interests	0	0
GROUP NET INCOME	94	38



<sup>(1-</sup> Numbers on this slide are calculated on complete figures (including decimals); therefore the presentation might contain immaterial differences on sums and percentages and between slides due to rounding

# Appendix A: consolidated statement of income by segment, Q3 2009 QTD

in €m (rounded ¹¹))		Q3 2009 QTD				Q3 2008 QTD			
	Life	P&C	Intra- Group	Total	Life	P&C	Intra- Group	Total	
Gross premiums written	798	831	0	1 629	693	884	0	1 577	
Change in unearned premiums	27	-28	0	-1	-5	-54	0	-60	
Gross Claims expenses	-641	-535	-2	-1 178	-501	-613	0	-1 114	
Gross commissions earned	-179	-155	0	-333	-166	-160	0	-326	
Gross Technical result	6	113	-2	117	21	57	0	79	
Retroceded written premiums	-79	-60	0	-139	-83	-80	0	-162	
Change in retroceded unearned premiums	1	8	0	9	26	13	0	39	
Retroceded claims expenses	47	9	2	59	28	43	0	71	
Retrocession earned commissions	15	0	0	16	19	-1	0	18	
Net income from reinsurance operations	-16	-42	2	-55	-10	-24	0	-34	
Net Technical result	-10	71	0	62	11	34	0	45	
Other revenues from operations (excl. Interests)	0	9	0	10	1	0	1	2	
Total other revenues from operations	0	9	0	10	1	0	1	2	
Investment revenues	37	43	-1	78	41	87	0	129	
Interests on deposits	41	12	0	52	38	9	0	46	
Realized capital gains/losses	5	48	0	52	1	21	0	22	
Change in investment impairment	-4	-9	0	-13	-16	-62	0	-78	
Change in fair value on investments	6	3	0	9	-8	-6	0	-14	
Foreign exchange gains/losses	0	-3	0	-3	-3	-5	0	-8	
Total net inv. Income	85	93	-1	176	54	44	0	97	
Investment mgmt expenses	0	-9	0	-9	0	-10	0	-10	
Acquisition and operational expenses	-28	-32	0	-60	-17	-27	0	-44	
Other current operational expenses	-6	-22	-1	-29	-17	-13	-1	-31	
Total other current income and expenses	-35	-63	0	-98	-35	-50	-1	-85	
CURRENT OPERATING RESULT	40	111	-1	150	31	27	0	58	
Goodwill variation on acquired assets	0	0	0	0	0	0	0	0	
Other operating income / expenses	0	-8	0	-8	1	0	0	1	
OPERATING RESULT	40	103	-1	142	32	27	0	59	
Claims ratio		69.9%				74.8%			
Commissions ratio		20.6%				21.0%			
Overheads ratio		6.8%				5.0%			
Combined Ratio-2)		97.3%				100.8%			
Life margin	5.4%				5.1%				



SCOR (1- Numbers on this slide are calculated on complete figures (including decimals); therefore the presentation might contain immaterial differences on sums and percentages and between slides discussed. immaterial differences on sums and percentages and between slides due to rounding

<sup>(2-</sup> See Appendix A, page 25 for detailed calculation of the combined ratio for Q3 2009 YTD

### Appendix A: Calculation of P&C Combined Ratio

in €m (rounded 1))	Q3 2009 YTD	Q3 2008 YTD
	SCOR GPC	SCOR GPC
Gross earned premiums	2 473	2 302
Retroceded earned premiums	-189	-165
Net earned premiums (A)	2 284	2 138
Expenses for claims and policy benefits	-1 627	-1 578
Retroceded claims	50	51
Total claims (B)	-1 576	-1 527
Claims ratio (Net attritional + Natural catastrophes): -(B)/(A)	69.0%	71.5%
Gross earned commissions	-500	-470
Retroceded commissions	2	3
Total commissions (C)	-497	-467
Commissions ratio: -(C)/(A)	21.8%	21.8%
Total Technical Ratio: -((B)+(C))/(A)	90.8%	93.3%
Acquisition and administrative expenses	-99	-99
Other current operating expenses	-70	-50
Other revenues from operations (excluding interests)	3	14
Of which, other income / expenses excluded from CR <sup>-2)</sup>	14	8
Total management expenses (D)	-152	-127
Total management expense ratio: -(D)/(A)	6.6%	5.9%
Total Combined Ratio: -((B)+(C)+(D))/(A)	97.4%	99.2%



<sup>(1-</sup> Numbers on this slide are calculated on complete figures (including decimals); therefore the presentation might contain immaterial differences on sums and percentages and between slides due to rounding

<sup>(2-</sup> The net combined ratio excludes all costs of the Highfields settlement and certain other expenses as disclosed in the 2008 Reference Document and section 3.4.3 of the "Interim financial report for the six months ended 30 June 2009"

### Appendix A: Reconciliation of total expenses to cost ratio

in €m (rounded <sup>-1)</sup> )	Q3 2009 YTD	Q3 2008 YTD
Total Expenses as per Profit & Loss account	285	262
ULAE (Unallocated Loss Adjustment Expenses)	12	16
Total expense base	297	278
Non controllable expenses (eg. Premium tax, bad debt, etc.)	-20	-14
One-time release of a provision related to legal matters	0	8
Highfields settlement and related legal fees (net of D&O recovery)	-12	0
Amortization	-6	-6
Total management expenses	259	266
GWP	4 883	4 325
Management cost ratio	5.3%	6.1%



### Appendix B: Consolidated balance sheet – Assets

in €m (rounded¹))	Q3 2009	Q4 2008
Intangible assets	1 390	1 464
Goodwill	787	787
Value of purchased insurance portfolios	533	607
Other intangible assets	70	70
Tangible assets	34	29
Insurance business investments	18 549	16 982
Investment property	279	285
Investments available for sale	9 532	7 220
Investments held-to-maturity	0	0
Investments at fair value through income	166	153
Loans and receivables	8 474	9 309
Derivative instruments	98	15
Investments in associates	64	53
Retrocessionaires' share in technical reserves and financial liabilities	1 199	1 251
Other assets	5 134	4 972
Deferred tax assets	507	446
Assumed insurance and reinsurance accounts receivable	3 451	3 217
Accounts receivable from ceded reinsurance transactions	29	113
Taxes receivable	9	85
Other assets	434	360
Deferred acquisition costs	704	751
Cash and cash equivalents	1 150	1 783
TOTAL ASSETS	27 520	26 534



<sup>(1-</sup> Numbers on this slide are calculated on complete figures (including decimals); therefore the presentation might contain immaterial differences on sums and percentages and between slides due to rounding

## Appendix B: Consolidated balance sheet – Liabilities & shareholders' equity

in €m (rounded ¹))	Q3 2009	Q4 2008
Group shareholders' equity	3 744	3 410
Minority interests	7	6
Total shareholders' equity	3 751	3 416
Financial liabilities	776	936
Subordinated debt	468	583
Financial debt securities	205	201
Financial debt to entities in the banking sector	103	152
Contingency reserves	94	99
Contract liabilities	20 756	20 240
Technical reserves linked to insurance contracts	20 589	20 029
Liabilities relating to financial contracts	167	211
Other liabilities	2 144	1 843
Deferred tax liabilities	220	215
Derivative instruments	30	10
Assumed insurance and reinsurance accounts payable	393	140
Retrocession accounts payable	910	946
Taxes payable	143	192
Other liabilities	448	340
TOTAL LIABILITIES & SHAREHOLDERS' EQUITY	27 520	26 534



#### Appendix B: Consolidated statements of cash flows

in €m (rounded ¹))	Q3 2009	Q3 2008
CASH AND CASH EQUIVALENTS AT JANUARY 1	1 783	2 052
NET CASH FLOWS FROM OPERATING ACTIVITIES	656	<b>711</b> <sup>-2)</sup>
Cash flows from changes in scope of consolidation	-15	-13
Cash flows from acquisitions and sale of financial assets	-989	353
Cash flow from acquisitions and disposals of tangible and intangible fixed assets	-10	0
NET CASH FLOWS FROM INVESTING ACTIVITIES	-1 014	340
Transactions on treasury shares	-8	-32
Dividends paid	-144	-144
Cash flows from shareholder transactions	-152	-176
Cash related to issue or reimbursement of financial debt	-111	8
Interest paid on financial debt	-22	-42
Cash flows from financing activities	-133	-34
NET CASH FLOWS FROM FINANCING ACTIVITIES	-285	-210
Effect of exchange rate variations	10	-35
CASH AND CASH EQUIVALENTS AT SEPTEMBER 30	1 150	2 857



<sup>(1-</sup> Numbers on this slide are calculated on complete figures (including decimals); therefore the presentation might contain immaterial differences on sums and percentages and between slides due to rounding

immaterial differences on sums and percentages and perwent states and to contain a settlement of EUR 240 million relating to an agreement reached with Groupama regarding the definitive (2- Includes a settlement of EUR 240 million relating to an agreement reached with Groupama regarding the definitive (3- Includes a settlement of EUR 240 million relating to an agreement reached with Groupama regarding the definitive amount of a guarantee which was granted in the context of the acquisition of SOREMA by SCOR in 2001

## Appendix C: Calculations of EPS, book value per share and ROE

#### **Earnings per share calculation**

in €m (rounded <sup>-1)</sup> )	Q3 2009	Q3 2008
Net income <sup>-2)</sup> (A)	278	280
Average number of opening shares (1)	184 246 437	182 726 994
Impact of new shares issued (2)	- 73 395	608 746
Time Weighted Treasury Shares (3)	-4 821 372	-3 787 298
Basic Number of Shares (B) = (1)+(2)+(3)	179 351 671	179 548 443
Basic EPS (A)/(B)	1.55	1.56

#### **Book value per share calculation**

in €m (rounded¹¹)	30/09/2009	30/09/2008
Net equity (A)	3 744	3 499
Number of closing shares (1)	184 147 402	184 147 402
Closing Treasury Shares (2)	-4 526 063	-4 317 967
Basic Number of Shares (B) = (1)+(2)	179 621 339	179 829 435
Basic Book Value PS (A)/(B)	20.84	19.46

#### Post-tax Return on Equity (ROE)

in €m (rounded ¹¹))	Q3 2009 YTD	Q3 2008 YTD
Net income <sup>-2)</sup>	278	280
Opening shareholders' equity	3 410	3 614
Weighted net income <sup>-3)</sup>	139	140
Payment of dividends	-73	-77
Increase in weighted capital	0	9
Translation differential-3)	-23	-4
Revaluation reserve and others-3)	124	-133
Weighted average shareholders' equity	3 576	3 549
ROE <sup>-4)</sup>	10.5%	10.7%



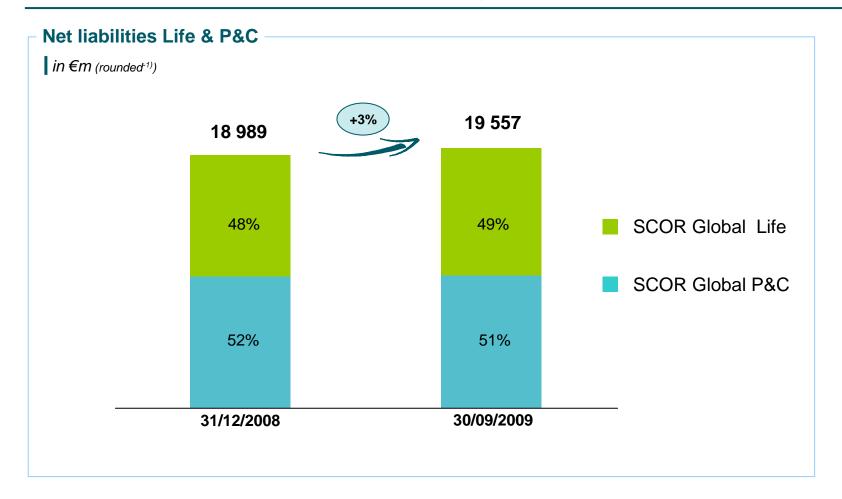
<sup>(1-</sup> Numbers on this slide are calculated on complete figures (including decimals); therefore the presentation might contain immaterial differences on sums and percentages and between slides due to rounding

<sup>(2-</sup> Excluding minority shares

<sup>(3-</sup> Pro-rata of 50%: linear acquisition throughout the period

<sup>(4-</sup> Quarterly return compounded for full year

### Appendix D: Net liabilities by segment





## Appendix E: Asset split used for external disclosure has been optimized to reflect underlying investment strategies

Shifts of securities between categories on Q2'09 published figures-1)

	Q2 as <sub>l</sub>	oublished	Q2 after rec	Q2 after reclassification		
Туре	MV	in%	MV	in %		
Real Estate	347	1.8%	425	2.2%		
Equities	699	3.6%	587	3.0%		
Alternative Investments	160	0.8%	195	1.0%		
Fixed income	6 720	34.4%	6 720	34.4%		
thereof Govt. & Gov Guaranteed	3 <b>4</b> 26	17.5%	3 <b>4</b> 26	17.5%		
thereof Covered / Agency MBS	0	0.0%	586	3.0%		
thereof Corporate	2 349	12.0%	2 106	10.8%		
thereof Structured products	896	4.6%	602	3.1%		
thereof Other Financial Bonds	49	0.3%	0	0.0%		
Funds withheld by cedants	7 765	39.7%	7 765	39.7%		
Cash & Cash Equivalent & Short Term Investments	3 782	19.4%	3 782	19.4%		
Derivatives	68	0.3%	68	0.3%		
Total Assets	19 542	100%	19 542	100%		

The following are the main movements based on Q2'09 published numbers

- → A new category called "Covered / Agency MBS" has been introduced. Before these were included under corporate and structured bonds respectively
- → All Real Estate funds and all REITS originally shown under equity have been reclassified to Real Estate investments while infrastructure funds, private equities and non-listed equities have been allocated to the Alternative Investments category
- → Other reclassifications mainly include the move of structured notes from Other Financial Bonds to Structured products. The Other Financial Bonds category has been discontinued in Q3 2009



### Appendix E: Unrealized gains & losses development

#### **Unrealized gains & losses**

in €m (rounded<sup>-1)</sup>)

								Variance
	Q1 2008	Q2 2008	Q3 2008	Q4 2008	Q1 2009	Q2 2009 <sup>-2)</sup>	Q3 2009 <sup>-2)</sup>	2009 YTD
Equities	-115	-127	-209	-236	-173	-114	-30	207
Bonds	-40	-181	-250	-226	-278	-195	-9	217
Real estates & REITS	156	141	123	128	113	108	114	-13
Total	1	-167	-336	-334	-338	-201	76	410



<sup>(1-</sup> Numbers on this slide are calculated on complete figures (including decimals); therefore the presentation might contain immaterial differences on sums and percentages and between slides due to rounding

### Appendix E: Reconciliation of asset revaluation reserve

in €m (rounded ¹))	Q4 2008	Q3 2009	Variance YTD
URGL equities	-236	-30	207
URGL bonds <sup>-2)</sup>	-226	-9	217
thereof government & government-guaranteed bonds	67	62	-5
thereof covered bonds / Agency MBS	0	15	15
thereof corporate bonds	-152	24	176
thereof structured products	-141	-110	30
URGL REITS	-16	-18	-3
Subtotal URGL AFS	-478	-57 \	421
Real estate <sup>-3)</sup>	143	133	-11
Total URGL	-334	76	410
	\//	\//	
Gross asset revaluation reserve	-478	-57	421
Deferred taxes on revaluation reserve	139	18	-121
Shadow accounting net of deferred taxes	72	23	-49
Other <sup>-4)</sup>	15	8	-7
Total asset revaluation reserve	-251	-8	243

<sup>(4-</sup> Includes revaluation reserves (FX on equities AFS)

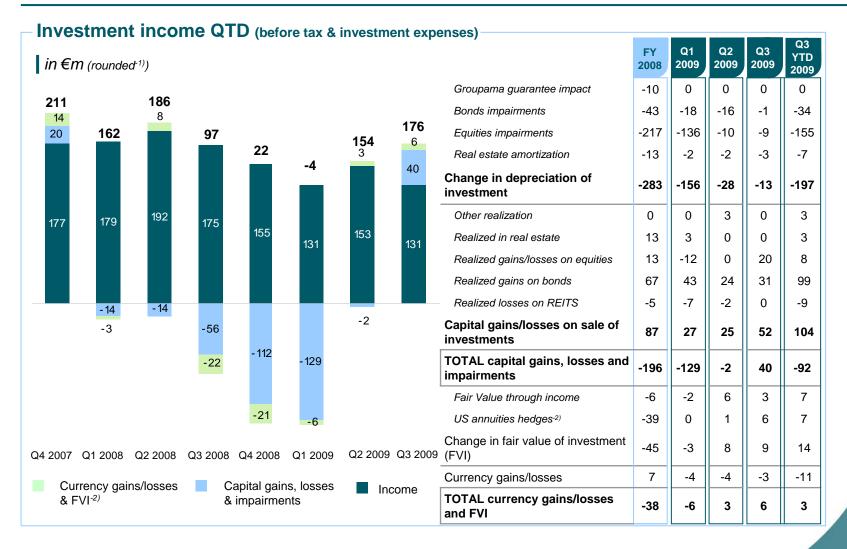


<sup>(1-</sup> Numbers on this slide are calculated on complete figures (including decimals); therefore the presentation might contain immaterial differences on sums and percentages and between slides due to rounding

<sup>(2-</sup> According to new classification, the structured products include the other securities category which has been disclosed in H1'09

<sup>(3-</sup> Real estate is included in the balance sheet at amortised cost. The unrealised gain on real estate presented here is the estimated amount that would be included in the balance sheet were the real estate assets to be carried at fair value

### Appendix E: Investment income development



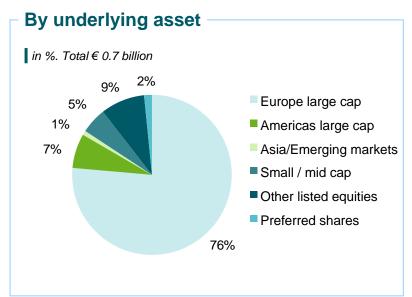


<sup>(1-</sup> Numbers on this slide are calculated on complete figures (including decimals); therefore the presentation might contain immaterial differences on sums and percentages and between slides due to rounding

(2- Fair value through income – includes effects related to equity options used to hedge US equity-linked annuity book.

Offset to be found in Life technical result. No net impact and no impact on Life operating margin

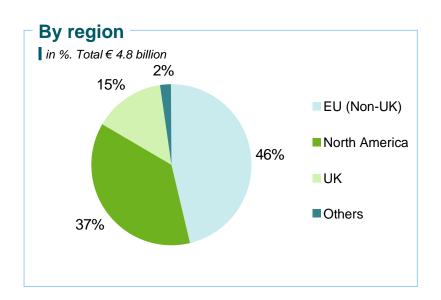
### Appendix E: Equities portfolio as of 30/09/2009

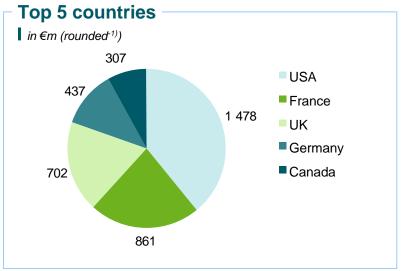


in $\in$ m (rounded <sup>-1)</sup> )	Q3 2009	In %
Financial	40	5%
Industrial	53	7%
Communications	80	11%
Utilities	65	9%
Consumer, Non-cyclical	120	16%
Consumer, Cyclical	32	4%
Diversified / Funds	255	34%
Energy	49	7%
Basic Materials	20	3%
Technology	31	4%
Other	1	0%
Total	746	100%



## Appendix E: Government and Government-Guaranteed bond portfolio as of 30/09/2009





## Appendix E: Covered bond & Agency MBS portfolio as of 30/09/2009

n €m (rounded <sup>-1)</sup> )	AAA	AA	A	ВВВ	Other <sup>-2)</sup>	Total	Market to Book Value % <sup>-3)</sup>
Covered bonds	233	21	0	0	0	254	104.6%
Agency MBS	356	2	0	0	2	360	102.2%
Total Covered & Agency	589	23	0	0	2	614	102.6%

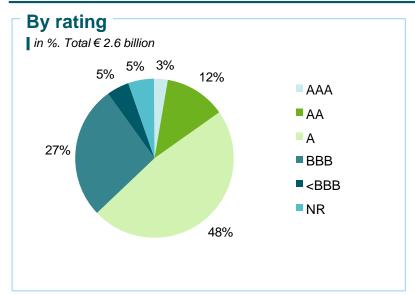
<sup>(3-</sup> Market values in the table include allocated accrued interest, but for the calculation of the ratio and also for the URGL (which is in line with accounting) the pure market value excluding accrued interest is used



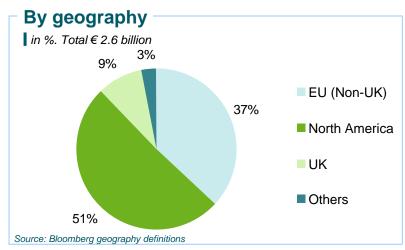
<sup>(1-</sup> Numbers on this slide are calculated on complete figures (including decimals); therefore the presentation might contain immaterial differences on sums and percentages and between slides due to rounding

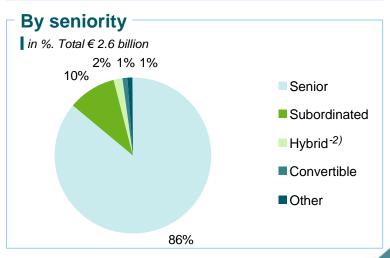
<sup>(2-</sup> Bonds rated less than BBB and non-rated

#### Appendix E: Corporate bond portfolio as of 30/09/2009



in €m (rounded⁻¹))	Q3 2009	In %
Financial	885	35%
Industrial	146	6%
Communications	364	14%
Utilities	242	9%
Diversified	100	4%
Consumer, Non-cyclical	340	13%
Consumer, Cyclical	225	9%
Energy	158	6%
Basic Materials	51	2%
Technology	46	2%
Subtotal by sector	2 556	100%



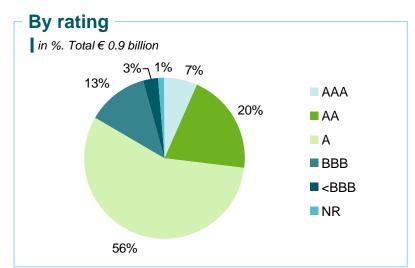




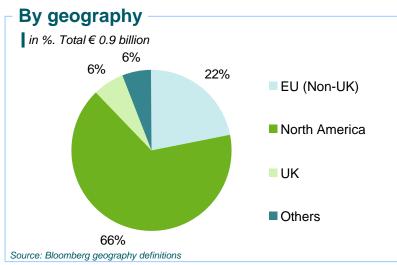
<sup>(1-</sup> Numbers on this slide are calculated on complete figures (including decimals); therefore the presentation might contain immaterial differences on sums and percentages and between slides due to rounding

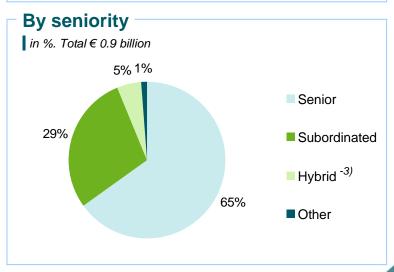
<sup>(2-</sup> Including Tier 1, Upper Tier 2 and Tier 2 debts for financials

## Appendix E: "Financials" Corporate bond portfolio<sup>-1)</sup> as of 30/09/2009











- (1- Excluding government-guaranteed and covered bonds
- (2- Numbers on this slide are calculated on complete figures (including decimals); therefore the presentation might contain immaterial differences on sums and percentages and between slides due to rounding
- (3- Including Tier 1, Upper Tier 2 and Tier 2 debts for financials

### Appendix E: Corporate bond portfolio as of 30/09/2009

By seniority -								
in €m (rounded ¹¹))		AAA	AA	A	ВВВ	Other <sup>-2)</sup>	Total	Market to Book Value % <sup>-3)</sup>
Seniority	Senior	61	279	1 002	636	225	2 203	102%
	Subordinated	0	25	183	48	5	261	97%
	Hybrid	0	7	27	5	8	46	81%
	Convertible	0	1	4	6	4	15	102%
	Other	13	2	0	2	14	32	93%
Total Corpora	te	74	314	1 216	696	256	2 556	101%

- Overall corporate bond portfolio stands at 101% Market to book value. This represents an improvement of 5 pts compared to last quarter
- → 86% of the portfolio consists of senior bonds of which 61% have a rating of A or higher
- → 80% of the subordinated bonds have a rating of A or higher

<sup>(3-</sup> Market values in the table include allocated accrued interest, but for the calculation of the ratio and also for the URGL (which is in line with accounting) the pure market value excluding accrued interest is used



<sup>(1-</sup> Numbers on this slide are calculated on complete figures (including decimals); therefore the presentation might contain immaterial differences on sums and percentages and between slides due to rounding

<sup>(2-</sup> Bonds rated less than BBB and non-rated

#### Appendix E: Structured products portfolio as of 30/09/2009

<b>l</b> in €	Ēm (rounded <sup>1)</sup> ,	)	AAA	AA	A	ввв	Other <sup>-2)</sup>	Total	Market to Book Value % <sup>-3)</sup>
	ABS	Consumer	50	6	9	3	0	67	101.1%
	CDO/PPS	CDO	6	0	11	5	9	31	50.9%
		PPS	20	38	5	0	0	63	79.8%
	MBS	Non-agency prime	143	14	5	3	11	174	91.2%
		Alt-A	14	0	2	0	0	16	82.1%
		Subprime	17	9	0	0	6	32	62.7%
	CMBS		197	3	2	1	0	203	95.9%
	OTHER		4	7	53	0	1	66	79.1%
	Total Struct	ured product	450	76	87	11	28	651	85.5%

- → Portfolio maintaining high quality 94% A or above
- → 100% of structured products are level 1 or 2 with prices provided by external service providers: no material use of internal models
- → Portfolio continues to deliver expected cash flow, mainly supporting long-term Life liabilities
- → 70% of CMBS are from 2005 & prior years and 62% of non-agency prime are from 2005 and prior years
- → 16% of the par value of the CMBS has been defeased, totalling €34 million
  - (1- Numbers on this slide are calculated on complete figures (including decimals); therefore the presentation might contain immaterial differences on sums and percentages and between slides due to rounding



<sup>(2-</sup> Bonds rated less than BBB and non-rated

<sup>(3-</sup> Market values in the table include allocated accrued interest, but for the calculation of the ratio and also for the URGL (which is in line with accounting) the pure market value excluding accrued interest is used

## Appendix E: Key characteristics and performance indicators of Subprime and Alt-A products as of 30/09/2009

#### Alt-A MBS (€16 million)<sup>-1)</sup>

- → 99% is from 2005 and prior years
- → Original average credit support 5.04%
- → Current average credit support 12.22%
- → 100% of Alt-A pools have loan to values (LTVs) <80%
- → Weighted average LTV is 61.56%
- → Current weighted average delinquencies 60+ days is 7.54%
- → Current weighted average life is 5.41 years
- → Average historical cumulative loss 0.24%

#### Subprime MBS (€32 million)<sup>-1)</sup>

→ 86% of Subprime MBS are from 2005 and prior years

#### Prime 2nds (Total: €5 million)<sup>-1)</sup>

- → Prime 2nd Liens make up 18.91% of total subprime exposure
- → 77% of the 2nd Lien deals are wrapped by monoline insurance provider
- → Weighted average LTV is 96.20%
- → Current weighted average delinquencies 60+ days is 9.44%
- → Current weighted average life is 5.45 years
- → Average historical cumulative loss 13.29%

#### Subprime (Total: €27 million)-1)

- → 14.50% of subprime exposure is wrapped by monoline insurance provider
- → Original average credit support 11.66%
- → Current average credit support 30.23%
- → 98.6% of subprime pools have LTVs <80%
- → Weighted average LTV is 73.62%
- → Current weighted average delinquencies 60+ days is 16.79%
- → Current weighted average life is 9.25 years
- → Average historical cumulative loss 3.14%



## Appendix F: Reconciliation of IFRS asset classification to IR presentation as of 30/09/2009

in €m (rounded¹)) IFRS classification	Cash and short- term	Real estate	Alternative investments	Equities	Fixed income	Funds withheld by cedants	Total IFRS
Real estate investments		279					279
AFS - Equities		118	161	734	5		1 018
AFS - Fixed income			17		8 497		8 514
Available-for-sale investments		118	178	734	8 503		9 532
FV - Equities			29	12	0		41
FV - Fixed income					124		124
Investments at fair value through income <sup>-1)</sup>			29	12	125		166
Loans and receivables	649					7 825	8 474
Derivative instruments			98				98
Total insurance business investments	649	397	304	746	8 627	7 825	18 549
Cash and cash equivalent	1 150						1,150
Total Assets IR Presentation	1 799	397	304	746	8 627	7 825	19 699

