Global Investor Call

1 June 2015

Mark Kociancic - Group CFO Marco Circelli - Head of Group Capital & Treasury Management



Disclaimer page

Certain statements contained in this presentation may relate to forward-looking statements and objectives of SCOR SE, specifically statements announcing or relating to future events, trends, plans, or objectives, based on certain assumptions.

These statements are typically identified by words or phrases indicating an anticipation, assumption, belief, continuation, estimate, target, expectation, forecast, intention, and possibility of increase or fluctuation and similar expressions or by future or conditional verbs. This information is not historical data and must not be interpreted as a guarantee that the stated facts and data will occur or that the objectives will be met. Undue reliance should not be placed on such statements, because, by nature, they are subject to known and unknown risks, uncertainties, and other factors, which may cause actual results, performance, achievements or prospects of SCOR SE to differ from any future results, performance, achievements or prospects of state of score state.

Any figures for a period subsequent to 31 December 2014 should not be taken as a forecast of the expected financials for these periods and, except as otherwise specified, all figures subsequent to 31 December 2014 are presented in Euros, using closing rates as per the end of 31/12/2014. "Optimal Dynamics" figures previously disclosed have been maintained at unchanged foreign exchange rates unless otherwise specified.

In addition, such forward-looking statements are not "profit forecasts" in the sense of Article 2 of Regulation (EC) 809/2004.

The 2013 pro-forma figures in this presentation include estimates relating to Generali USA to illustrate the effect on the Group's financial statements, as if the acquisition had taken place on 1 January 2013.

Finally, SCOR is exposed to significant financial, capital market and other risks, including, but not limited to, movements in interest rates, credit spreads, equity prices, and currency movements, changes in rating agency policies or practices, and the lowering or loss of financial strength or other ratings.

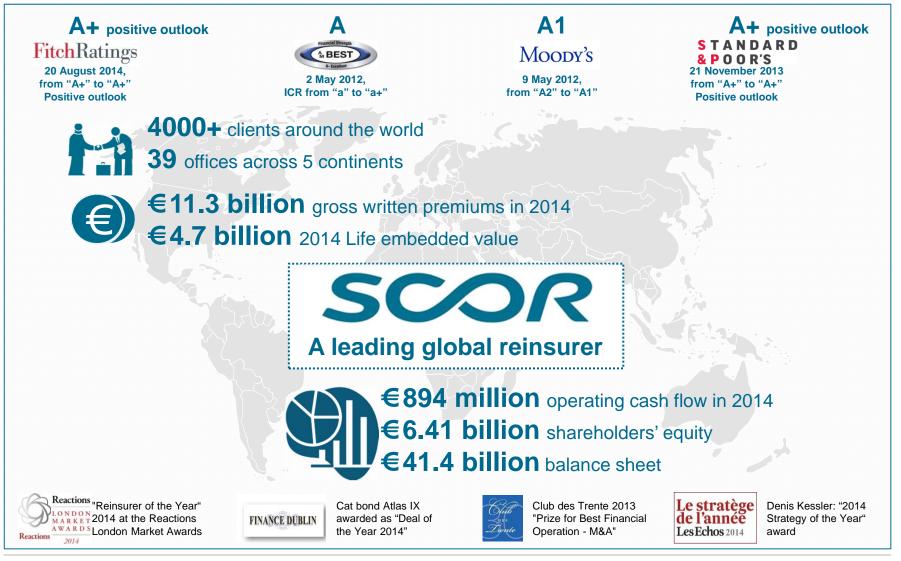
Additional information regarding risks and uncertainties that may affect SCOR's business is set forth in the 2014 reference document filed 20 March 2015 under number D. 15-0181 with the French Autorité des Marchés Financiers (AMF) posted on SCOR's website <u>www.scor.com</u>. SCOR undertakes no obligation to publicly update or revise any of these forward-looking statements, whether to reflect new information, future events or circumstances or otherwise.

SCOR

Global Investor Call

1	SCOR is a global reinsurer with a leading market position
2	SCOR has a very strong enterprise risk management policy and its capital management provides the Group with strong financial flexibility
3	Transaction highlights

SCOR is considered as a "Tier 1" Global Reinsurance Group



SCOR

All numbers are disclosed as of Q1 2015 except when stated differently

SCOR's top tier status has been achieved thanks to the successful execution of its four cornerstones and its relentless focus on profitability and solvency

4 key cornerstones						
Strong franchise	High diversification	Controlled risk appetite	Robust capital shield			
 Deep presence in markets in which SCOR operates thanks to: strengthening client relationships best-in-class services product innovation Global presence: top-tier positions in all major markets 	 By Life and Non-Life businesses By geographical presence By direct and reinsurance businesses Providing a greater stability of results and delivering high required capital diversification 	 Applied consistently on both sides of the balance sheet Focused on the belly of the risk distribution curve, avoiding exposure to extreme tail events Aligned with the Group's diversification and capital base 	 A four-layer framework: traditional retrocession ART¹ solutions buffer capital contingent capital solutions Optimized according to severity and frequency levels of risks 			

Two targets for the "Optimal Dynamics" plan

Profitability (ROE) Target

1 000 bps above risk-free²⁾ rate over the cycle

> FY 2014: 972 bps Q1 2015: 1 210 bps

Solvency Target

Solvency ratio³⁾ in the 185% - 220% range

> 2014: 231% 2015: 224%

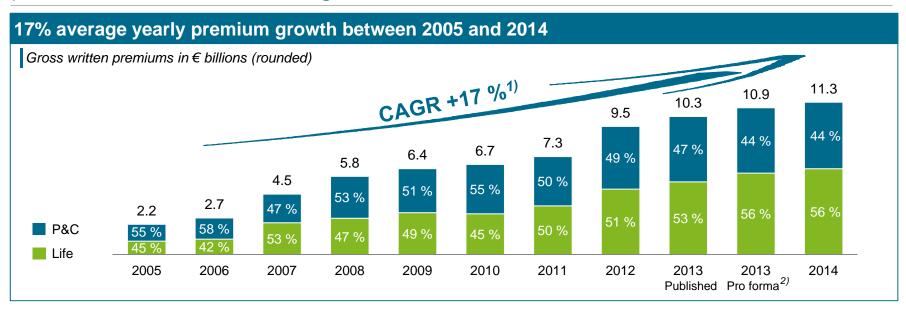


1) ART: Alternative Risk Transfer

2) "Risk-free rate" is based on 3-month risk-free rate

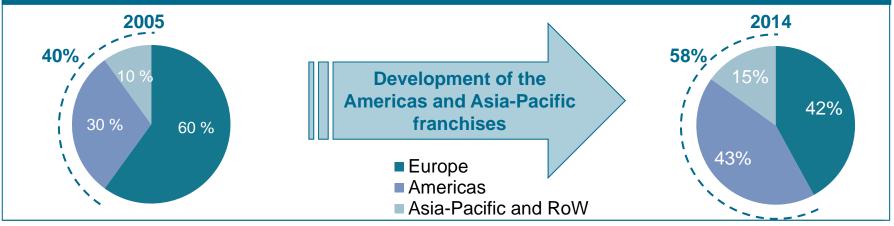
3) This estimate is based on the 2014 internal model, taking into account the available capital at year-end 2014 divided by the SCR as at that date, allowing 5 for planned business in 2015. The internal model will be subject to a review and approval process conducted by the ACPR over the coming months

SCOR is a global group with a well balanced portfolio and a growing presence distributed throughout the world





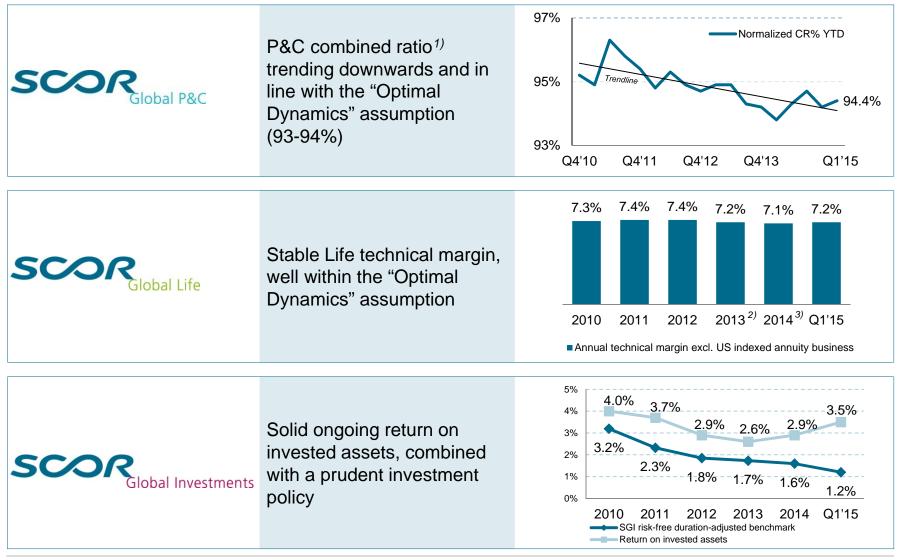
SCOR



¹⁾ Compound Annual Growth Rate between 2005 and 2014

2) Pro-forma numbers are unaudited. They include 4 guarters of Generali US while published numbers only include one guarter from 01/10/2013 to 31/12/2013

SCOR's 3 engines deliver robust and consistent profitability



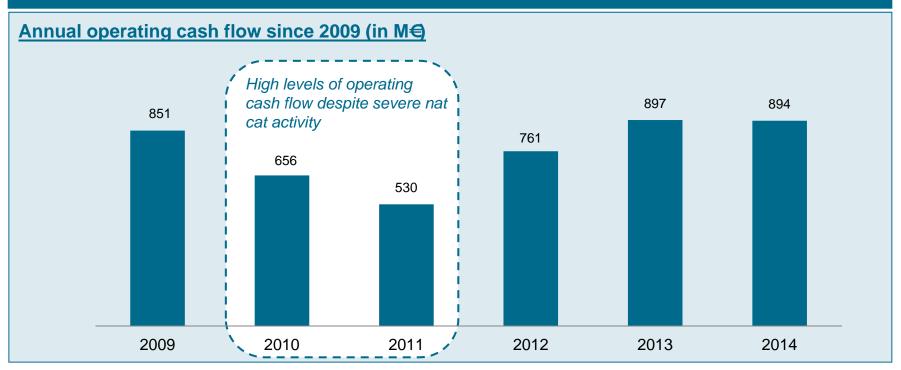
 The net combined ratio is obtained by calculating the difference between the cat budget and the actual cost of catastrophes (in %) and by normalizing reserve releases

SCOR

Excluding 0.3pts of non-recurring items linked to GMDB run-off portfolio reserve release
 Excluding 0.1pts of non-recurring items linked to GMDB run-off portfolio reserve release

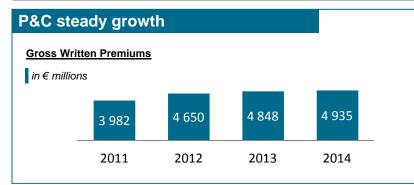
SCOR generates significant operating cash flows even during years with high levels of nat cat losses

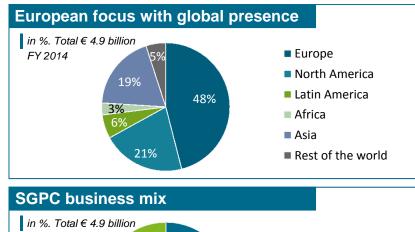
SCOR's profitable business model and robust capital shield strategy lead to very strong operating cash flow generation



SCOR has generated more than €4.6 billion of operating cash flow since 2009, with strong contributions from Life and P&C and despite high cash outflows following severe natural catastrophes

Key characteristics of SCOR Global P&C





55%

12%

Treaties

Business Solutions

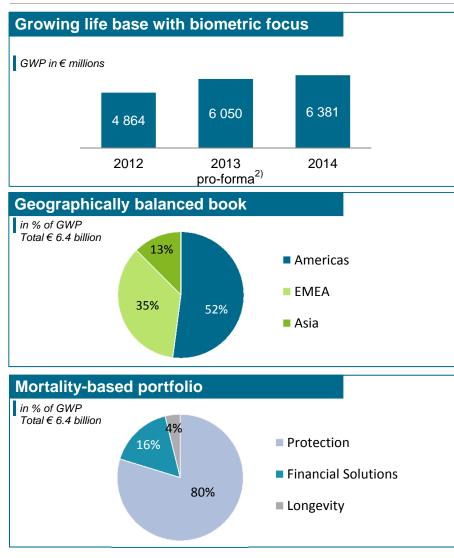
Specialty Treaties

SCOR Global P&C

- Underwrites traditional reinsurance business focusing on short-tail business lines, with a combination of local and global presence, voluntarily underweight in the US where it has a selective approach
- Is a preferred partner for insurers and provides clients with customized solutions, leveraging on franchise, network and a global approach to synergies between specialty lines and treaty P&C
- Further develops alternative business platforms: large corporate business platform ("Business Solutions", Channel 2015 Lloyd's Syndicate)
- Uses cat capacity and retrocession as a strategic leverage tool
- Combines pockets of growth with existing and new clients and stable technical profitability prospects, thanks to its highly diversified portfolio and active portfolio management
- Managed to further improve its market position during successful January 2015 renewals thanks to its strong business model, a longstanding, robust and cohesive organizational structure, confirming its Tier 1 positioning

FY 2014

Key characteristics of SCOR Global Life: a strong €6.4 billion portfolio as of end 2014



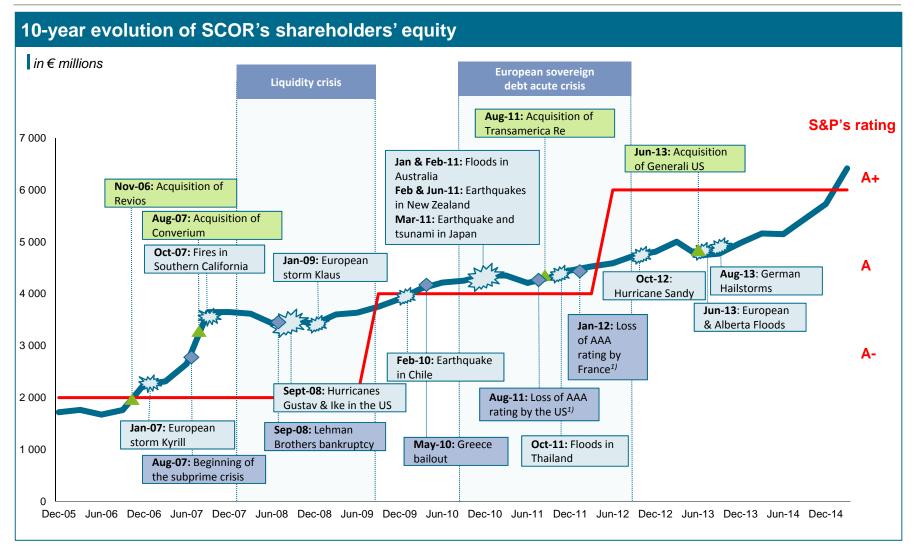
SCOR

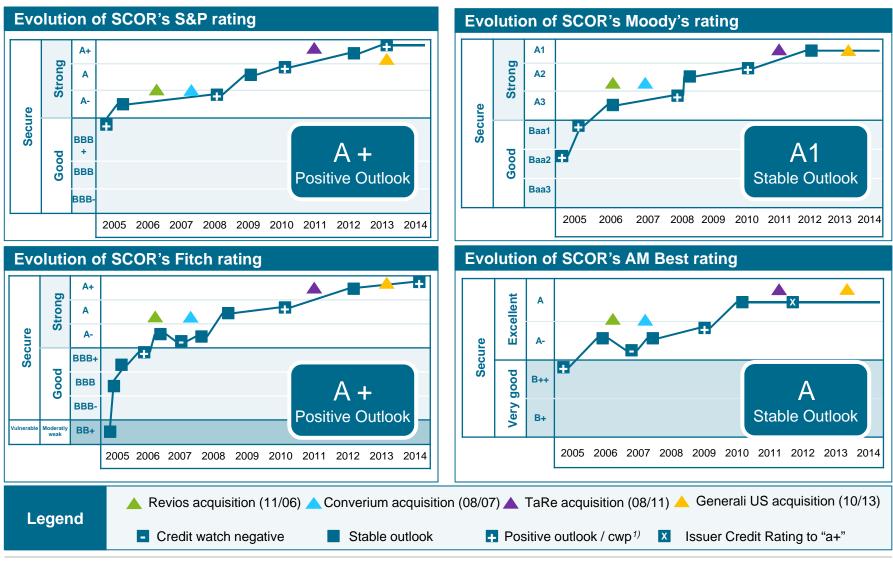
SCOR Global Life

- Focuses on traditional mortality reinsurance risks, providing stability of results, with no underwriting of savings products (variable or fixed annuities)
- Identifies three main business areas: protection, longevity, and financial solutions
- Benefits from high barriers of entry
- Is optimally positioned to deliver relevant, tailor-made solutions to clients by combining:
 - strong local presence: on-the-ground teams, focusing on long-term relationships
 - global centers of excellence: actuarial, assessment and structuring expertise to understand and price biometric risks
- □ In October 2013, acquired Generali US and became the market leader in US life reinsurance¹)
- □ Finalizes the integration of Generali US successfully
- Generates significant amounts of free distributable cash flow thanks to mature portfolio (more than € 1.9 billion since 2010)

Source: 2014 SOA/Munich Re Survey of US life reinsurance
 Pro-forma including Generali US

SCOR has demonstrated the capacity to regularly increase its Net Worth, shrugging off financial, and natural catastrophes as well as macro external shocks



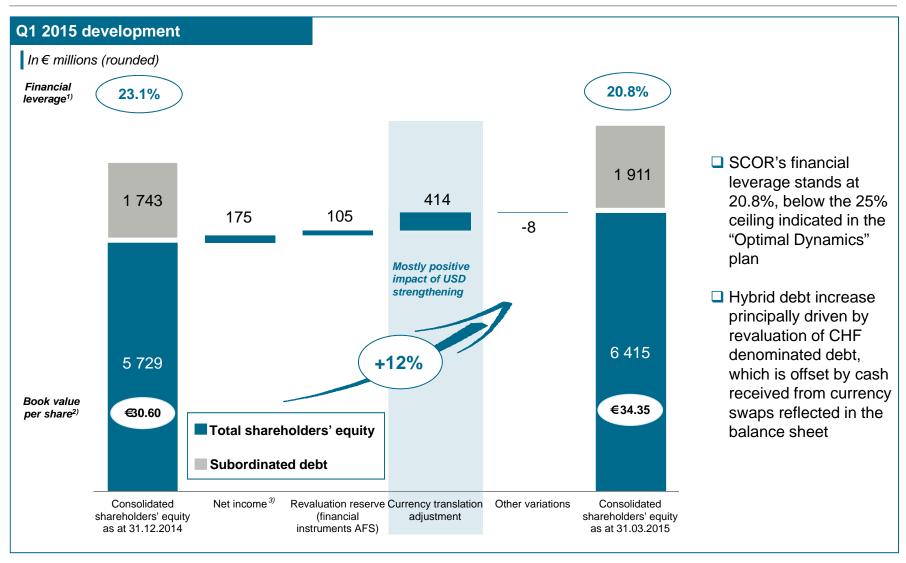


SCOR's rating has improved dramatically since 2005

SCOR

1) Credit watch with positive implications

Focus on Q1 2015: SCOR records a very strong shareholders' equity increase with a BVPS at € 34.35



2) Excluding minorities.

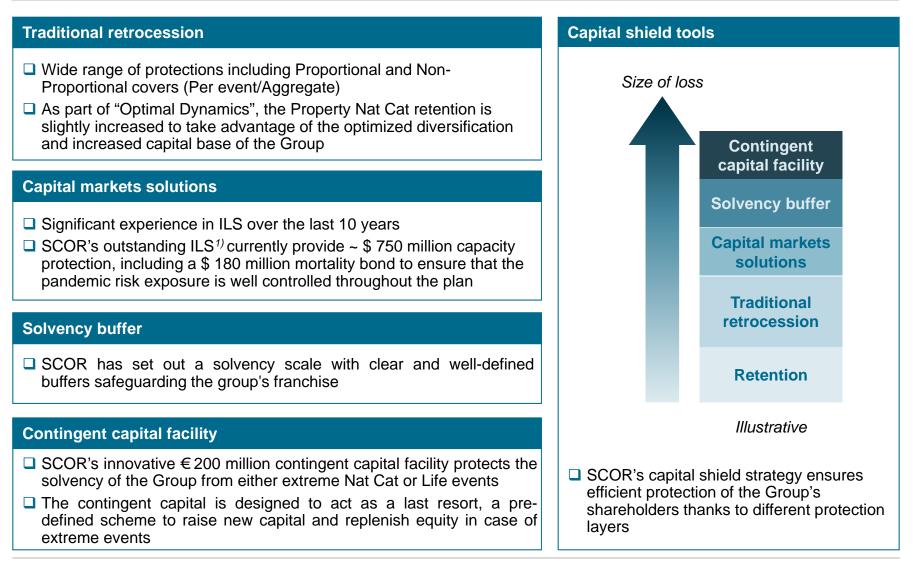
SCOR

3) Consolidated net income, Group share

Global Investor Call

1	SCOR is a global reinsurer with a leading market position
2	SCOR has very strong enterprise risk management policy and its capital management provides the Group with strong financial flexibility
3	Transaction highlights

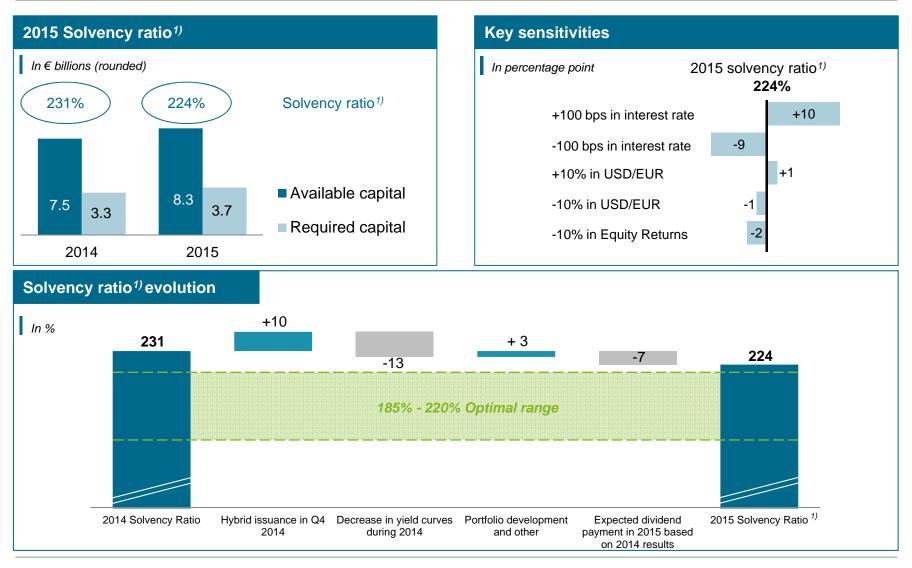
SCOR's capital shield strategy enables the Group to control its exposures using the whole range of protection mechanisms





Solvency ratio¹⁾ 2015 marginally above the optimal range

SCOR



 This estimate is based on the 2014 internal model, taking into account the available capital at year-end 2014 divided by the SCR as at that date, allowing for planned business in 2015. The internal model will be subject to a review and approval process conducted by the ACPR over the coming 16 months

SCOR's exposures are monitored to stay permanently within limits

Overview of 2014 main risk tolerances Limits and exposures for a 1-in-200 year annual probability in € millions Risk Exposure as of end of June Major fraud in largest C&S exposure ~210 US earthquake ~330 US/Caribbean wind ~540 EU wind ~350

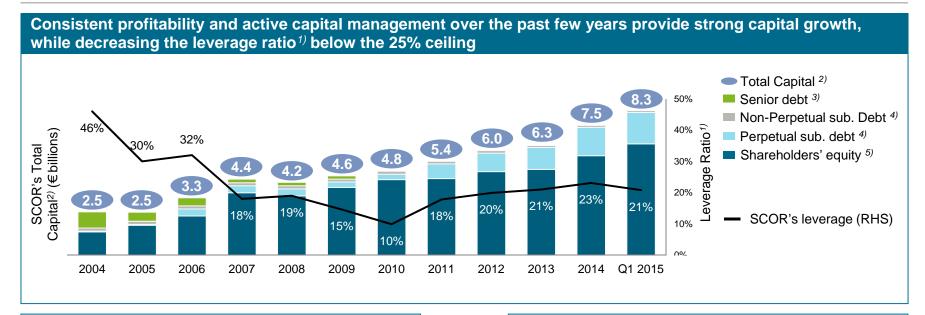
Extreme scenarios			580
	EU wind	~350	560
	Japan earthquake	~150	
	Terrorist attack	~390	↓
Risk driver	Extreme global pandemic(s)	~820	1 500

- SCOR's system of limits is designed to ensure that the Group's annual exposure to each major risk is controlled and to avoid the Group's overexposure to one single event
- All exposures above are net of current hedging / retrocession / mitigation instruments, with an allowance for tax credit
- □ For extreme global pandemics, the exposure includes the P&C and asset exposures as well as the mitigation effects of the Atlas IX mortality bond and the contingent capital facility



Limit

Sustained development of shareholders' equity and adequate subordinated debt is clear evidence of SCOR's very strong capitalization



SCOR has a well defined debt policy:

- High quality debt, primarily subordinated hybrid debt
- Longer-term duration issuances are favoured to match asset base
- Solvency II-compliant⁶⁾ debt allowing maximum capital credit
- Issuance in EUR or in a strong currency hedged against EUR
- Compliance with stakeholders' expectations (Rating Agencies and other)

- SCOR's debt policy is already underway and will remain in place during the Optimal Dynamics plan:
 - ✓ Financial leverage of 20.8% for Q1 2015
 - ✓ Current average debt cost 5.6%
 - Any new debt issuance will follow these principles
- SCOR utilizes its debt efficiently, with financial leverage remaining below 25%



- Defined as year-end debt / year-end (debt + equity), and as of Q2 2013 excludes accrued interest from debt and includes the effects of the swaps related to the CHF 650 million (issued in 2011) and CHF 315 million (issued in 2012) sub.debt issuances
 Total capital is defined as total debt (subordinated and senior) + shareholders' equity (including minority interests)
- 3) Senior debt includes senior convertible debts
- 4) Subordinated debt includes subordinated loans, hybrids and convertibles
- 5) Includes immaterial minority interests for SCOR6) Based on interpretation of current available information

Global Investor Call

1	SCOR is a global reinsurer with a leading market position
2	SCOR has a very strong enterprise risk management policy and its capital management provides the Group with strong financial flexibility
3	Transaction highlights

Transaction Highlights: 32NC12 Solvency II Tier 2

	Indicative summary of the terms and conditions
Issuer	SCOR SE
Notes	Dated subordinated fixed rate resettable notes (denomination of each note: EUR 100k)
Maturity	 [•] 2047 Redemption subject to Relevant Supervisory Authority approval and Conditions to Redemption (no Regulatory Deficiency)
Status	 Ordinarily Subordinated Obligations Senior to prêts participatifs granted to the Issuer, any Deeply Subordinated Obligations and any payments to holders of Equity Securities
Interest	 Fixed rate until [●] 2027 (the "First Call Date") payable annually in arrear. Thereafter reset on the First Call Date and every 10 years thereafter to the sum of the relevant mid swap rate, the initial credit spread and the step-up Step-up of 100bps on the First Call Date
Interest Deferral	 Interest will be mandatorily deferred in case of Regulatory Deficiency (each such date, a "Mandatory Interest Deferral Date") The Issuer may elect to defer any interest provided a payment on / repurchase of Equity Securities did not occur (subject to certain exemptions) in the precedi 6 months (provided that the Interest Payment Date is not a Mandatory Interest Deferral Date) Deferred interest payments will constitute Arrears of Interest which are cumulative and compounding
Arrears of Interest	Arrears of Interest may be paid at any time (in whole or in part) and must be paid (in whole) on the earliest of (i) redemption of the Notes, (ii) winding-up of the Issuer, or (iii) payment on / repurchase of Equity Securities in the preceding 6 months (provided that the payment date would not be a Mandatory Interest Deferral Date)
Optional Redemption	 The Issuer may redeem all of the Notes at par on the First Call Date and any interest payment date thereafter Redemption subject to Relevant Supervisory Authority approval and Conditions to Redemption (no Regulatory Deficiency)
Special Event Redemption	 The Issuer may redeem all of the Notes at par at any time for tax reasons (WHT and loss of deductibility), Accounting Event, Capital Disqualification, Rating Event, or Clean-up Event All redemptions are subject to Relevant Supervisory Authority approval and Conditions to Redemption (no Regulatory Deficiency) The Notes may not be redeemed or purchased prior to the fifth anniversary of the Issue Date, unless the redemption or purchase has been funded out of the proceeds of a new issuance of own-funds capital of the same or higher quality
Special Event / Variation	 As an alternative to early redemption, the Issuer has the option to exchange the Notes (in whole) or vary the terms at any time without the consent of the Noteholders upon a Capital Disqualification Event, an Accounting Event or a Rating Event (subject to certain conditions, including the terms of the exchange or variation not being prejudicial to the interest of Noteholders)
Regulatory Deficiency	 Prior to Solvency II implementation, non-compliance with minimum solvency margin, or Post Solvency II implementation, non-compliance with Issuer/Group SCR or MCR, or Regulatory request, for the Issuer to take specified action in relation to payments under the Notes, or the Issuer admits it is or is declared unable to meet its liabilities as they fall due with its immediately disposable assets
Law/Listing	French Law / Luxembourg
Use of proceeds	General Corporate Purposes, including financing the call of the balance of the Issuer's USD subordinated step-up floating rate notes due 2029 and of the EUF subordinated step-up floating rate notes due 2029, on 25 June and 6 July 2015 respectively
Expected instrument rating	[A-] by S&P, and [A-] by Fitch

Debt structure as of 31/03/2015

Туре.	Original amount issued	Current amount outstanding (book value)	Issue date	Maturity	Coupon Type	Coupon + step-up
Subordinated floating rate notes 30NC10 ¹⁾	US \$ 100 million	US \$ 11 million	25 June 1999	30 years 2029	Floating Reset	First 10 years: 3-month Libor rate + 0.80% and 1.80% thereafter
Subordinated floating rate notes 20NC10 ¹⁾	€100 million	€93 million	6 July 2000	20 years July 2020	Floating Reset	First 10 years: 3-month Euribor + 1.15% and 2.15% thereafter
Undated deeply subordinated fixed to floating rate notes PerpNC101	€350 million	€257 million	28 July 2006	Perpetual	Fixed / Floating	Initial rate at 6.154% p.a. until July 28, 2016, floating rate indexed on the 3-month Euribor + 2.90% margin
Undated subordinated fixed to floating rate notes PerpNC5.5	CHF 650 million	CHF 650 million	2 February 2011 & 3 June 2011	Perpetual	Fixed / Floating	Initial rate at 5.375% p.a. until August 2, 2016, floating rate indexed to the 3- month CHF Libor + 3.7359% margin
Undated subordinated fixed to floating rate notes PerpNC5.7	CHF 315 million	CHF 315 million	8 October 2012	Perpetual	Fixed / Floating	Initial rate at 5.25% p.a. until June 8, 2018, floating rate indexed on the 3-month CHF Libor + 4.8167% margin
Undated subordinated fixed to floating rate notes PerpNC5.2	CHF 250 million	CHF 250 million	30 September 2013	Perpetual	Fixed / Floating	Initial rate at 5.00% p.a. until November 30 2018, floating rate indexed on the 3-month CHF Libor + 4.0992% margin
Undated subordinated notes PerpNC11	€250 million	€250 million	1 st October 2014	Perpetual	Fixed / Reset	Initial rate at 3.875% p.a. until October 1, 2025, revised every 11 years at 11-years EUR mid-swap rate + 3.7%
Undated subordinated notes PerpNC6	CHF 125 million	CHF 125 million	20 October 2014	Perpetual	Fixed / Reset	Initial rate at 3.375% p.a. until October 20, 2020, revised every 6 years at 6- years CHF mid-swap rate + 3.0275%



Scor has given to its noteholders a notice that it will exercises, in accordance with the terms and conditions, its option to call the issue its entirety effective June 25, 2015. It is also SCOR's intention to call the 20 NC10 subordinated floating rate notes at its next call date

Appendix

SCOR delivers high quality Q1 2015 financials

- Gross written premium growth of 17.0% (5.1% at constant FX) in Q1 2015 compared to Q1 2014, driven by the contribution of both business engines
- Q1 2015 net income of €175 million (~+30% compared to Q1 2014) with a 12.1% return on equity
- ❑ Shareholders' equity reaches €6.4 billion increasing by 12% over the quarter, translating into a BVPS of €34.35



- Profitable growth of 16.3% at current foreign exchange rates (5.2% at constant exchange rates) in Q1 2015
- Strong Q1 2015 technical profitability with a net combined ratio of 89.1% compared to 88.9% in Q1 2014; in a light cat environment



- foreign exchange rates (5.0% at constant exchange rates)
- SGL's 2015 technical margin stands at 7.2% compared to 7.3% in Q1 2014, above the "Optimal Dynamics" assumption



In Q1 2015, SCOR delivers strong profitability, with a ROE of 1 210 bps above risk-free rates η



SCOR Q1 2015 financial details

in € millions (rounded)		Q1 2015	Q1 2014	Variation at current FX	Variation at constant FX
	Gross written premiums	3 124	2 669	17.0%	5.1%
	Net earned premiums	2 797	2 318	20.7%	8.4 %
	Operating results	287	210	36.7%	
	Net income ¹⁾	175	135	29.6%	
٩	Group cost ratio	5.15%	4.98%	0.17 pts	
Group	Net investment income	180	132 ²⁾	36.4%	
G	Return on invested assets	3.5%	2.6%	0.9 pts	
	Annualized ROE ³⁾	12.1%	11.2% ³⁾	0.9 pts	
	Earnings per share	0.95	0.73	29.5%	
	Book value per share	34.35	27.49	25.0%	
	Operating cash flow	62	-101		
ပ ပ	Gross written premiums	1 398	1 202	16.3%	5.2%
P&C	Combined ratio	89.1%	88.9%	0.2 pts	
		4 700	4.407	47.70/	F 004
Life	Gross written premiums	1 726	1 467	17.7%	5.0%
	Life technical margin	7.2%	7.3%	-0.1 pt	

1) Consolidated net income, Group share

SCOR

 The investment income was adjusted to exclude revenues from Life reinsurance contracts that do not meet the risk transfer criteria (which had been presented in the investment income line of the consolidated statements of income of the 2013 DDR)

3) The ROE calculation method was adjusted to take into account material foreign exchange rate movements that do not occur evenly through the reporting period. A daily weighted average is applied for the currency or currencies that experienced such movements and a simple weighted average is applied for the other currencies. The ratio previously reported was 11.2% for Q1 2014

Cash & liquidity position optimized in line with "Optimal Dynamics" assumptions, with cash flows mostly impacted by foreign exchange

In € millions (rounded)	Q1 2015	Q1 2014
Cash and cash equivalents at 1 January	860	1 514
Net cash flows from operations, of which:	62	-101
SCOR Global P&C	45	-11
SCOR Global Life	17	6
Generali US acquisition related payments	-	-96
Net cash flows used in investment activities ¹⁾	-19	66
Net cash flows used in financing activities ²⁾	111	-183
Effect of changes in foreign exchange rates	93	-15
Total cash flow	247	-233
Cash and cash equivalents at 31 March	1 107	1 281
Short-term investments (i.e. T-bills less than 12 months) classified as "other loans and receivables"	102	526
Total liquidity	1 209	1 807

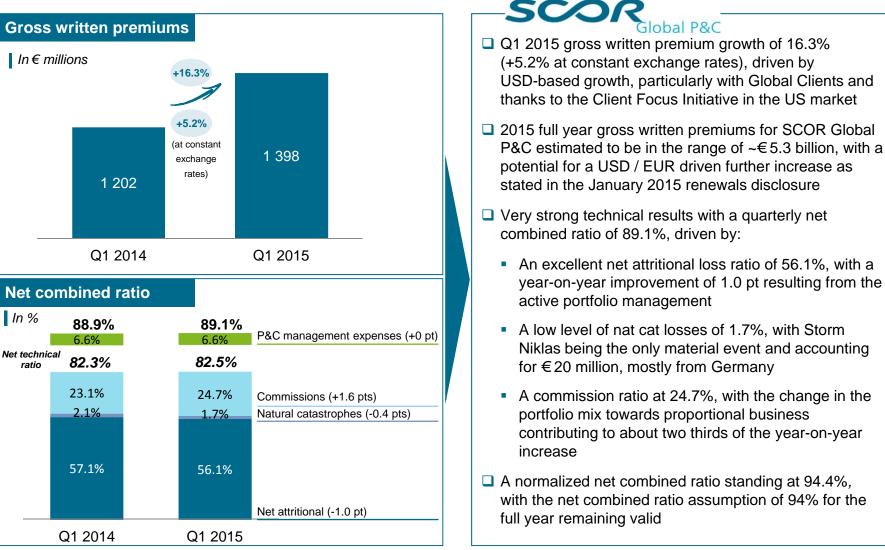
- ❑ Operating cash flow of €62 million as at 31 March 2015, mostly impacted by foreign exchange rate movements, notably on hedge settlements
- Normalized operating cash flow without one-off items stands at approximately €200 million
- Significant cash flow received in respect of Swiss debt swaps, due to CHF strengthening during the quarter reflected in financing activities
- Continued strengthening of the USD during the first quarter translated into an increase in "effect of changes in foreign exchange rates" on cash and cash equivalents
- Total liquidity has decreased compared to 31 March 2014, mostly due to progressive and selective re-risking in line with "Optimal Dynamics" strategic asset allocation
- Approximately €5.3 billion (including cash and short-term investments) of liquidity expected to be generated within the next 24 months from maturity of fixed income securities and interest coupons



1) Investment activities are the acquisition and disposal of assets and other investments not included in cash equivalents. They predominantly include net purchases / disposals of investments

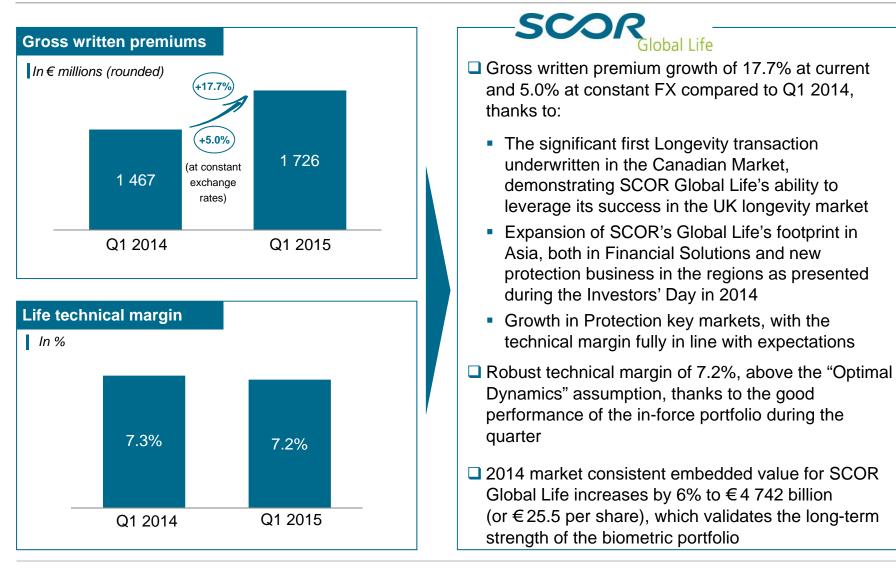
 ²⁾ Financing activities are activities that result in changes in the size and composition of the contributed equity and borrowings of the entity. They predominantly include increases in capital, dividends paid by SCOR SE and cash generated by the issuance or reimbursement of financial debt debt and any associated swap or other derivatives

In Q1 2015, SCOR Global P&C delivered excellent technical profitability, with a net combined ratio of 89.1% and healthy growth

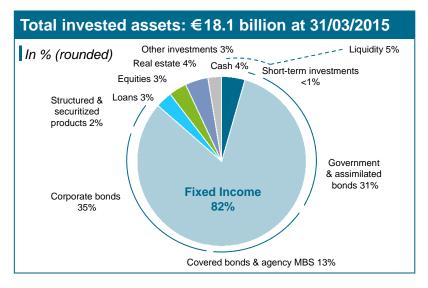


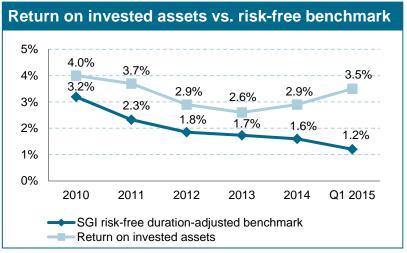
Global P&C Q1 2015 gross written premium growth of 16.3%

SCOR Global Life continues to combine strong technical performance with steady franchise growth



SGI delivers a very strong return on invested assets of 3.5%, in an historically low yield environment





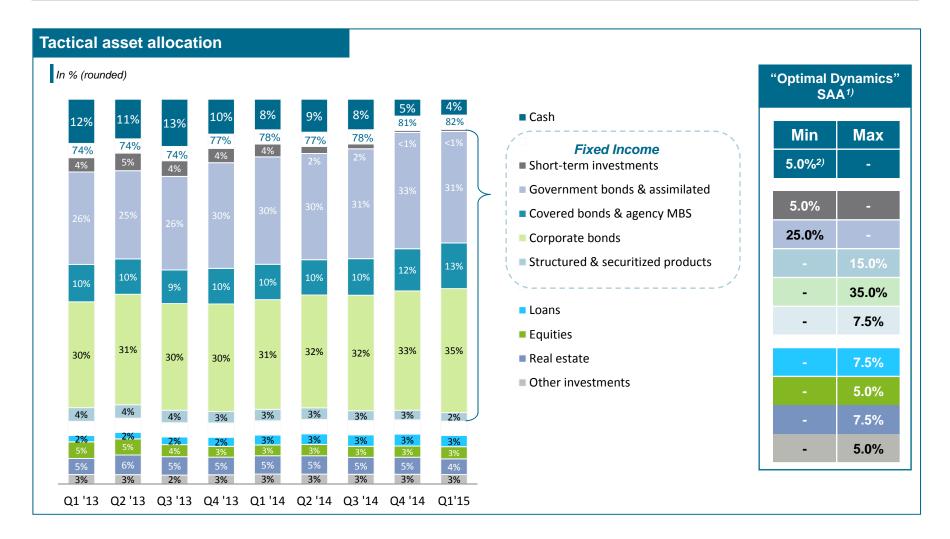
SCOR Global Investments

- □ Total investments of €27.1 billion, with total invested assets of €18.1 billion and funds withheld of €9.0 billion
- Continued rebalancing of the investment portfolio, in line with "Optimal Dynamics" orientations:
 - progressive and selective reallocation towards strategic asset allocation
 - progressive and selective duration re-matching of the fixed income portfolio (4.1 years¹) versus 4.0 years in Q4 2014)
- □ Prudent investment strategy pursued in Q1 2015:
 - high quality fixed income portfolio maintained with an AA-average rating, no sovereign exposure to GIIPS
 - highly liquid investment portfolio, with financial cash flows²⁾ of € 5.3 billion expected over the next 24 months
- □ Very strong financial performance:
 - investment income on invested assets of € 149 million for Q1 2015, with € 73 million of realized gains, coming mainly from the equity portfolio
 - Return on invested assets for Q1 2015 of 3.5%



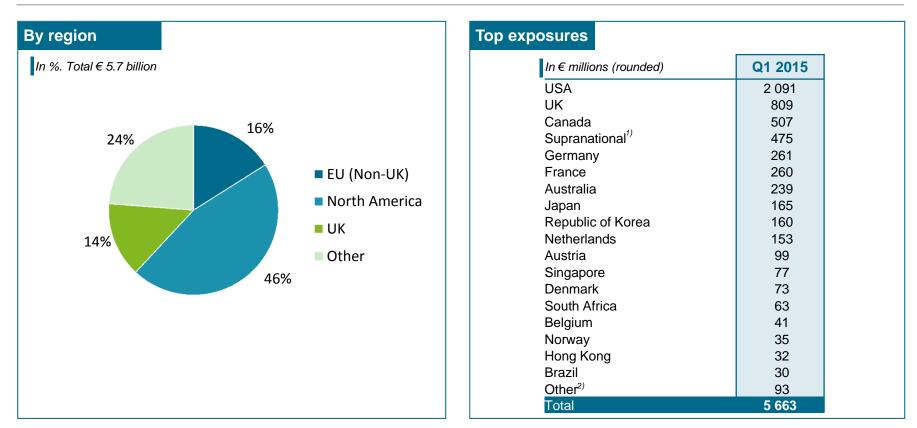
- 1) 3.4 year duration on invested assets
- 2) Including cash, coupons and redemptions

Investment portfolio asset allocation as at 31/03/2015



SCOR

Government bond portfolio as at 31/03/2015

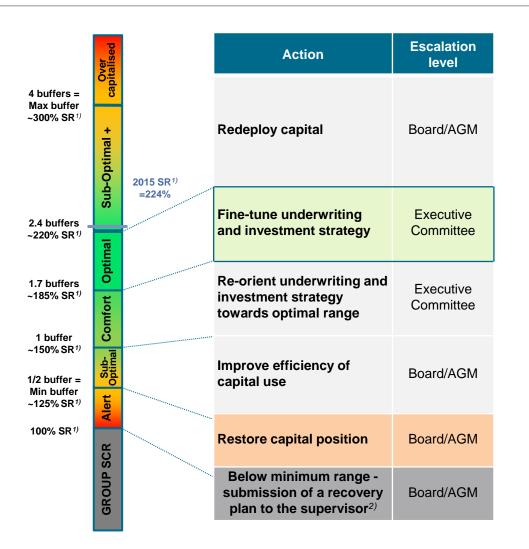


□ No government bond exposure to Greece, Ireland, Italy, Portugal or Spain

No exposure to US municipal bonds



SCOR's solvency is actively monitored through a clear and flexible escalation framework

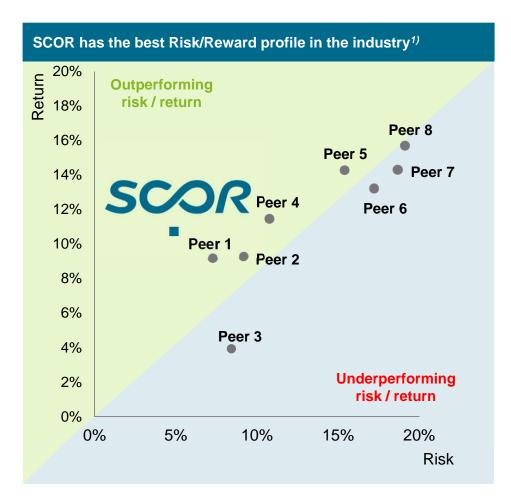


- The optimal capital range enables the Group to achieve maximum profitability and satisfy the level of solvency which SCOR aims to offer its clients
- SCOR aims to make optimal use of the numerous options at its disposal to manage its capital position

SCOR

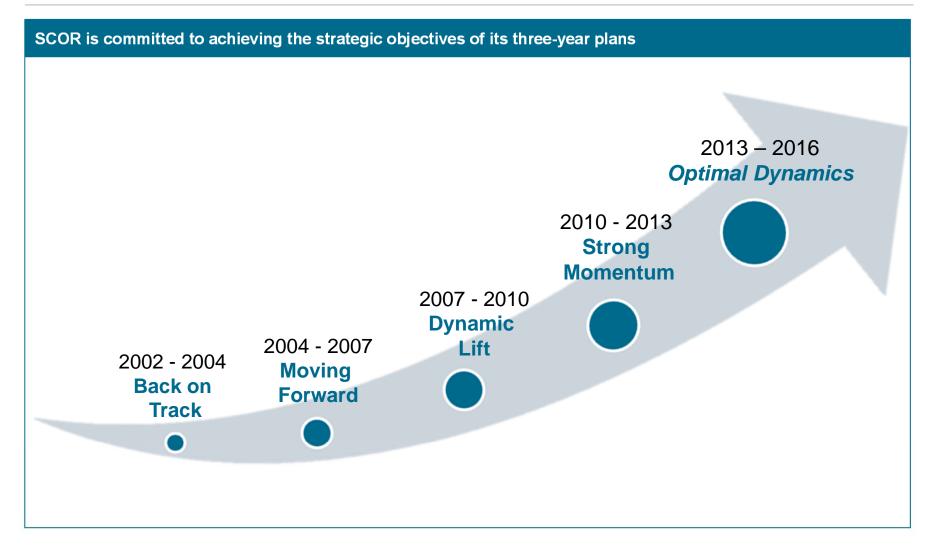
- This estimate is based on the 2014 internal model, taking into account the available capital at year-end 2014 divided by the SCR as at that date, allowing for planned business in 2015. The internal model will be subject to a review and approval process conducted by the ACPR over the coming months
- 2) When solvency II comes into force Article 138 of the Solvency II directive

SCOR has a superior risk/reward profile in the industry since 2005, with very efficient use of its capital





SCOR's strong position has been achieved by a successful history of executing on 3-year-strategic plans



2015 forthcoming events and Investor Relations contacts



In 2015 SCOR is scheduled to attend the following investor conferences

- Deutsche Bank, New York (June 2nd)
- □ Société Générale, Boston (June 4th)
- Goldman Sachs, Rome (June 15th)

- □ Kepler Cheuvreux, Paris (September 17th)
- □ BoAML, London (September 30th)
- □ Natixis, Paris (November 24th)

Contacts: investorrelations@scor.com

Bertrand Bougon Head of Investor Relations and Rating Agencies bbougon@scor.com + 33 1 58 44 71 68 Marine Collas Investor Relations Senior Manager mcollas @scor.com + 33 1 58 44 77 64



34