

2008 - 2018, 10 years of strong value creation

IN A CHANGING RISK UNIVERSE, SCOR DRIVES TOP-TIER PERFORMANCE

As the risk universe is continuously expanding and becoming more complex, SCOR strives to push back the frontiers of insurability by constantly investing in the understanding and modelling of risks. We are very proud to contribute to the welfare and resilience of societies by helping insureds to overcome the catastrophes and risks that they face. SCOR's proven ability to create value, while absorbing shocks, relies on a controlled risk appetite, a strong franchise, high diversification and a robust capital shield.

In relentlessly pursuing its ambitious strategy, the Group has tremendous potential for continued profitable growth and long-term value creation as an independent Tier 1 global reinsurer.

Denis Kessler, Chairman & CEO



billion euros Gross written remiums in 2008 15.3
billion euros
Gross written
premiums in 2018

GLOBAL FOOTPRINT

2018
Gross written premiums

43% Americas 38% EMEA 19% Asia-Pacific

ROBUST BALANCE SHEET

25.5 oillion euros



44.4. billion euros

TOP-TIER FINANCIAL STRENGTH

A-P Rating in 20



LONG-TERM VALUE CREATION

3.0 billion euros Market cap in 2008 1 N

billion euros Market cap in 2018

INDUSTRY-LEADING SHAREHOLDER RETURNS

+301% over 10 years*

*TSR including reinvested dividends, from December 31, 2008 to December 31, 2018

A DIVIDEND THAT MORE THAN DOUBLED

0.80 euros in 2008



1.75 euros

in 2018*

"Subject to approval of the shareholders'
Annual General Meeting on April 26, 2019.

VERY HIGH CAPITAL RETURNS

3.0 billion euros

of capital returned to shareholders since 2008

ALIGNMENT OF EMPLOYEES' INTERESTS WITH SHAREHOLDERS'

12.6% of SCOR's capital has been distributed to employees since 2005, without diluting shares RESPONSIBLE INVESTING

More than **87%** f SCOR's invested ass

portfolio is managed in accordance with ESG criteria